## 6. Process or Product Monitoring and Control

This chapter presents techniques for monitoring and controlling processes and signaling when corrective actions are necessary.

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5. "In Control" but Unacceptable
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### 6.1. Introduction

Contents of Section

This section discusses the basic concepts of statistical process control, quality control and process capability.

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### 6.1.1. How did Statistical Quality Control Begin?

Historical perspective

Science of statistics is fairly recent

Quality Control has been with us for a long time. How long? It is safe to say that when manufacturing began and competition accompanied manufacturing, consumers would compare and choose the most attractive product (barring a monopoly of course). If manufacturer A discovered that manufacturer B's profits soared, the former tried to improve his/her offerings, probably by improving the quality of the output, and/or lowering the price. Improvement of quality did not necessarily stop with the product - but also included the process used for making the product.

The process was held in high esteem, as manifested by the medieval guilds of the Middle Ages. These guilds mandated long periods of training for apprentices, and those who were aiming to become master craftsmen had to demonstrate evidence of their ability. Such procedures were, in general, aimed at the maintenance and improvement of the quality of the process.

In modern times we have professional societies, governmental regulatory bodies such as the Food and Drug Administration, factory inspection, etc., aimed at assuring the quality of products sold to consumers. Quality Control has thus had a long history.

On the other hand, statistical quality control is comparatively new. The science of statistics itself goes back only two to three centuries. And its greatest developments have taken place during the 20th century. The earlier applications were made in astronomy and physics and in the biological and social sciences. It was not until the 1920s that statistical theory began to be applied effectively to quality control as a result of the development of sampling theory.

The concept of quality control in
manufacturing was first advanced by Walter Shewhart

Contributions of Dodge and Romig to sampling inspection

The first to apply the newly discovered statistical methods to the problem of quality control was Walter A. Shewhart of the Bell Telephone Laboratories. He issued a memorandum on May 16, 1924 that featured a sketch of a modern control chart.

Shewhart kept improving and working on this scheme, and in 1931 he published a book on statistical quality control, "Economic Control of Quality of Manufactured Product", published by Van Nostrand in New York. This book set the tone for subsequent applications of statistical methods to process control.

Two other Bell Labs statisticians, H.F. Dodge and H.G. Romig spearheaded efforts in applying statistical theory to sampling inspection. The work of these three pioneers constitutes much of what nowadays comprises the theory of statistical quality and control. There is much more to say about the history of statistical quality control and the interested reader is invited to peruse one or more of the references. A very good summary of the historical background of SQC is found in chapter 1 of "Quality Control and Industrial Statistics", by Acheson J. Duncan. See also Juran (1997).

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### 6.1.2. What are Process Control Techniques?

## Statistical Process Control (SPC)

| Typical | There are many ways to implement process control. Key monitoring and <br> investigating tools include: <br> process <br> control <br> techniques |
| :--- | :--- |
|  | - Histograms |
|  | - Check Sheets |
|  | - Careto Charts |
|  | - Defect Concentration Diagrams |
|  | - Scatter Diagrams |
|  | - Control Charts |

All these are described in Montgomery (2000). This chapter will focus (Section 3) on control chart methods, specifically:

- Classical Shewhart Control charts,
- Cumulative Sum (CUSUM) charts
- Exponentially Weighted Moving Average (EWMA) charts
- Multivariate control charts

Underlying The underlying concept of statistical process control is based on a concepts

Tools of statistical quality control

Underlying concepts of statistical quality control

Several techniques can be used to investigate the product for defects or defective pieces after all processing is complete. Typical tools of SQC (described in section 2) are:

- Lot Acceptance sampling plans
- Skip lot sampling plans
- Military (MIL) Standard sampling plans

The purpose of statistical quality control is to ensure, in a cost efficient manner, that the product shipped to customers meets their specifications. Inspecting every product is costly and inefficient, but the consequences of shipping non conforming product can be significant in terms of customer dissatisfaction. Statistical Quality Control is the process of inspecting enough product from given lots to probabilistically ensure a specified quality level.

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BACK NEXT comparison of what is happening today with what happened previously. We take a snapshot of how the process typically performs or build a model of how we think the process will perform and calculate control limits for the expected measurements of the output of the process. Then we collect data from the process and compare the data to the control limits. The majority of measurements should fall within the control limits. Measurements that fall outside the control limits are examined to see if they belong to the same population as our initial snapshot or model. Stated differently, we use historical data to compute the initial control limits. Then the data are compared against these initial limits. Points that fall outside of the limits are investigated and, perhaps, some will later be discarded. If so, the limits would be recomputed and the process repeated. This is referred to as Phase I. Real-time process monitoring, using the limits from the end of Phase I, is Phase II.

## Statistical Quality Control (SQC)

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### 6.1.3. What is Process Control?

Two types of intervention are possible -- one is based on engineering judgment and the other is automated

Process Control is the active changing of the process based on the results of process monitoring. Once the process monitoring tools have detected an out-of-control situation, the person responsible for the process makes a change to bring the process back into control.

1. Out-of-control Action Plans (OCAPS) detail the action to be taken once an out-of-control situation is detected. A specific flowchart, that leads the process engineer through the corrective procedure, may be provided for each unique process.
2. Advanced Process Control Loops are automated changes to the process that are programmed to correct for the size of the out-of-control measurement.

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### 6.1.4. What to do if the process is "Out of Control"?

Reactions to out-of-control conditions

If the process is out-of-control, the process engineer looks for an assignable cause by following the out-of-control action plan (OCAP) associated with the control chart. Out-of-control refers to rejecting the assumption that the current data are from the same population as the data used to create the initial control chart limits.

For classical Shewhart charts, a set of rules called the Western Electric Rules (WECO Rules) and a set of trend rules often are used to determine out-of-control.

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### 6.1.5. What to do if "In Control" but Unacceptable?

In control
means process is predictable

Process
improvement
techniques

Process must
be stable
"In Control" only means that the process is predictable in a statistical sense. What do you do if the process is "in control" but the average level is too high or too low or the variability is unacceptable?

Process improvement techniques such as

- experiments
- calibration
- re-analysis of historical database
can be initiated to put the process on target or reduce the variability.

Note that the process must be stable before it can be centered at a target value or its overall variation can be reduced.

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### 6.1.6.What is Process Capability?

Process capability compares the output of an in-control process to the specification limits by using capability indices. The comparison is made by forming the ratio of the spread between the process specifications (the specification "width") to the spread of the process values, as measured by 6 process standard deviation units (the process "width").

## Process Capability Indices

A process capability index uses both the process variability and the process specifications to determine whether the process is "capable"

We are often required to compare the output of a stable process with the process specifications and make a statement about how well the process meets specification. To do this we compare the natural variability of a stable process with the process specification limits.

A capable process is one where almost all the measurements fall inside the specification limits. This can be represented pictorially by the plot below:


There are several statistics that can be used to measure the capability of a process: $C_{p}$, $C_{p k} C_{p m}$.

Most capability indices estimates are valid only if the sample size used is 'large enough'. Large enough is generally thought to be about 50 independent data values.

The $C_{p}, C_{p k}$, and $C_{p m}$ statistics assume that the population of data values is normally distributed. Assuming a two-sided specification, if $\mu$ and $\sigma$ are the mean and standard deviation, respectively, of the normal data and USL, LSL, and T are the upper and lower specification limits and the target value, respectively, then the population capability indices are defined as follows:

Definitions of various
process
capability
indices

$$
\begin{aligned}
& C_{p}=\frac{U S L-L S L}{6 \sigma} \\
& C_{p k}=\min \left[\frac{U S L-\mu}{3 \sigma}, \frac{\mu-L S L}{3 \sigma}\right] \\
& C_{p m}=\frac{U S L-L S L}{6 \sqrt{\sigma^{2}+(\mu-T)^{2}}}
\end{aligned}
$$

Sample $\quad \underline{\text { Sample estimators }}$ for these indices are given below. (Estimators are indicated with a estimates of capability indices "hat" over them).

$$
\begin{aligned}
& \hat{C}_{p}=\frac{U S L-L S L}{6 s} \\
& \hat{C}_{p k}=\min \left[\frac{U S L-\bar{x}}{3 s}, \frac{\bar{x}-L S L}{3 s}\right] \\
& \hat{C}_{p m}=\frac{U S L-L S L}{6 \sqrt{s^{2}+(\bar{x}-T)^{2}}}
\end{aligned}
$$

The estimator for $C_{p k}$ can also be expressed as $C_{p k}=C_{p}(1-k)$, where $k$ is a scaled distance between the midpoint of the specification range, $m$, and the process mean, $\mu^{L}$.

Denote the midpoint of the specification range by $m=(\mathrm{USL}+\mathrm{LSL}) / 2$. The distance between the process mean, $/ \mu$, and the optimum, which is $m$, is $/ 4-m$, where
$m \leq \mu \leq L S L$. The scaled distance is

$$
k=\frac{|m-\mu|}{(U S L-L S L) / 2}, \quad 0 \leq k \leq 1
$$

(the absolute sign takes care of the case when $L S L \leq \mu \leq m$ ). To determine the estimated value, $\hat{k}$, we estimate $\mu$ by $\bar{x}$. Note that $\bar{x} \leq U S L$.

The estimator for the $C_{p}$ index, adjusted by the $k$ factor, is

$$
\hat{C}_{p k}=\hat{C}_{p}(1-\hat{k})
$$



Plot showing $C_{p}$ for varying process widths

To get an idea of the value of the $C_{p}$ statistic for varying process widths, consider the following plot


This can be expressed numerically by the table below:

where $\mathrm{ppm}=$ parts per million and $\mathrm{ppb}=$ parts per billion. Note that the reject figures are based on the assumption that the distribution is centered at $/ L$.

We have discussed the situation with two spec. limits, the USL and LSL. This is known as the bilateral or two-sided case. There are many cases where only the lower or upper specifications are used. Using one spec limit is called unilateral or one-sided. The corresponding capability indices are

One-sided specifications and the corresponding capability indices

$$
C_{p u}=\frac{\text { allowable upper spread }}{\text { actual upper spread }}=\frac{U S L-\mu}{3 \sigma}
$$

and

$$
C_{p!}=\frac{\text { allowable lower spread }}{\text { actual lower spread }}=\frac{\mu-L S L}{3 \sigma}
$$

where $\mu$ and $\sigma$ are the process mean and standard deviation, respectively.
Estimators of $C_{p u}$ and $C_{p l}$ are obtained by replacing $\mu$ and $\sigma$ by $\bar{x}$ and $s$, respectively.
The following relationship holds

$$
C_{p}=\left(C_{p u}+C_{p l}\right) / 2
$$

This can be represented pictorially by


Note that we also can write:

$$
C_{p k}=\min \left\{C_{p l}, C_{p u}\right\}
$$

## Confidence Limits For Capability Indices

Confidence intervals for indices

Confidence Intervals for $C_{p u}$ and $C_{p l}$

Assuming normally distributed process data, the distribution of the sample $\hat{C}_{p}$ follows from a Chi-square distribution and $\hat{C}_{p u}$ and $\hat{C}_{p l}^{n}$ have distributions related to the non-central $t$ distribution. Fortunately, approximate confidence limits related to the normal distribution have been derived. Various approximations to the distribution of $\hat{c}$
${ }^{p k}$ have been proposed, including those given by Bissell (1990), and we will use a normal approximation.

The resulting formulas for confidence limits are given below:
$100(1-\alpha) \%$ Confidence Limits for $C_{p}$

$$
\operatorname{Pr}\left\{\hat{C}_{p}\left(L_{1}\right) \leq C_{p} \leq \hat{C}_{p}\left(L_{2}\right)\right\}=1-\alpha
$$

where

$$
L_{1}=\sqrt{\frac{\chi_{(\nu, \alpha / 2)}^{2}}{v}} \quad L_{2}=\sqrt{\frac{\chi_{(\nu, 1-\alpha / 2)}^{2}}{v}}
$$

$$
v=\text { degrees of freedom }
$$

Approximate $100(1-\alpha) \%$ confidence limits for $C_{p u}$ with sample size $n$ are:

$$
\begin{aligned}
& C_{p u}(\text { lower })=\hat{C}_{p u}-z_{1-\beta} \sqrt{\frac{1}{9_{n}}+\frac{\hat{\bar{C}}_{p u}^{2}}{2(n-1)}} \\
& C_{p u}(u p p e r)=\hat{C}_{p u}+z_{1-\alpha} \sqrt{\frac{1}{9_{n}}+\frac{\hat{C}_{p u}^{2}}{2(n-1)}}
\end{aligned}
$$

with $z$ denoting the percent point function of the standard normal distribution. If is not known, set it to $\alpha$.

Limits for $C_{p l}$ are obtained by replacing $\hat{C}_{p u}$ by $\hat{C}_{p i}$

Confidence Interval for $C_{p k}$

Zhang et al. (1990) derived the exact variance for the estimator of $C_{p k}$ as well as an approximation for large $n$. The reference paper is Zhang, Stenback and Wardrop (1990), "Interval Estimation of the process capability index", Communications in Statistics: Theory and Methods, 19(21), 4455-4470.

The variance is obtained as follows:
Let

$$
\begin{aligned}
& c=\sqrt{n}[\mu-(U S L+L S L) / 2] \sigma \\
& d=(U S L-L S L) / \sigma \\
& \Phi(-c)=\int_{-i+j}^{-c} \frac{1}{\sqrt{2 \pi}} \exp -\bar{\partial} z^{2} d z
\end{aligned}
$$

Then

$$
\begin{aligned}
& \operatorname{Var}\left(\hat{C}_{p k}\right) \\
& =\left(d^{2} / 36\right)(n-1)(n-3) \\
& -(d / 9 \sqrt{n})(n-1)(n-3)\left\{\sqrt{2 \pi} \exp \left(-c^{2} / 2\right)+c[1-2 \Phi(-c)]\right\} \\
& +[(1 / 9)(n-1) /(n(n-3))]\left(1+c^{2}\right) \\
& -[(n-1) /(72 n)]\left\{\frac{\Gamma((n-2) / 2)}{\Gamma((n-1) / 2)}\right\}^{2} \\
& *\left\{d \sqrt{n}-2 \sqrt{2 \pi} \exp \left(-c^{2} / 2\right)-2 c[1-2 \Phi(-c)]\right\}^{2}
\end{aligned}
$$

Their approximation is given by:

$$
\operatorname{Var}\left(\hat{C}_{p k}\right)=\frac{n-1}{n-3}-0.5\left\{\frac{\Gamma((n-2) / 2)}{\Gamma((n-1) / 2)}\right\}^{2}
$$

where

$$
n \geq 25,0.75 \leq C_{p k} \leq 4, \quad|c| \leq 100, \text { and } d \leq 24
$$

The following approximation is commonly used in practice

$$
C_{p k}=\hat{C}_{p k} \pm z_{1-\alpha / 2} \sqrt{\frac{1}{9_{n}}+\frac{\hat{C}_{p k}^{2}}{2(n-1)}}
$$

It is important to note that the sample size should be at least 25 before these approximations are valid. In general, however, we need $n \geq 100$ for capability studies. Another point to observe is that variations are not negligible due to the randomness of capability indices.

## Capability Index Example

An example For a certain process the USL $=20$ and the $\mathrm{LSL}=8$. The observed process average, $\overline{\mathrm{X}}$ $=16$, and the standard deviation, $s=2$. From this we obtain

$$
\hat{C}_{p}=\frac{U S L-L S L}{6 s}=\frac{20-8}{6(2)}=1.0
$$

This means that the process is capable as long as it is located at the midpoint, $\mathrm{m}=$ (USL $+\mathrm{LSL}) / 2=14$.

But it doesn't, since $\bar{x}=16$. The $\hat{k}$ factor is found by

$$
\hat{k}=\frac{|m-\bar{x}|}{(U S L-L S L) / 2}=\frac{2}{6}=0.3333
$$

and

$$
\hat{C}_{p k}=\hat{C}_{p}(1-\hat{k})=0.6667
$$

We would like to have $\hat{C}_{p k}$ at least 1.0 , so this is not a good process. If possible, reduce the variability or/and center the process. We can compute the $\hat{C}_{p u}$ and $\hat{C}_{p l}$

$$
\begin{aligned}
& \hat{C}_{p t}=\frac{U S L-\bar{x}}{3 s}=\frac{20-16}{3(2)}=0.6667 \\
& \hat{C}_{\mathrm{p}}=\frac{\bar{x}-L S L}{3 s}=\frac{16-8}{3(2)}=1.3333
\end{aligned}
$$

From this we see that the $\hat{C}_{p u}$, which is the smallest of the above indices, is 0.6667 . Note that the formula $\hat{C}_{p k}=\hat{C}_{p}(1-\hat{k})$ is the algebraic equivalent of the $\min \{$ $\left.\hat{C}_{p u}, \hat{C}_{p l}\right\}$ definition.

## What happens if the process is not approximately normally distributed?

What you can do with non-normal data

The indices that we considered thus far are based on normality of the process distribution. This poses a problem when the process distribution is not normal. Without going into the specifics, we can list some remedies.

1. Transform the data so that they become approximately normal. A popular transformation is the Box-Cox transformation
2. Use or develop another set of indices, that apply to nonnormal distributions. One statistic is called $C_{n p k}$ (for non-parametric $C_{p k}$ ). Its estimator is calculated by

$$
\hat{C}_{n p t}=\min \left[\frac{U S L-\text { median }}{p(995)-\text { median }}, \frac{\text { median }-L S L}{\text { median }-p(005)}\right]
$$

where $p(0.995)$ is the 99.5 th percentile of the data and $p(.005)$ is the 0.5 th percentile of the data.

For additional information on nonnormal distributions, see Johnson and Kotz (1993).

There is, of course, much more that can be said about the case of nonnormal data. However, if a Box-Cox transformation can be successfully performed, one is encouraged to use it.

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### 6.2. Test Product for Acceptability: Lot Acceptance Sampling

This section describes how to make decisions on a lot-by-lot basis whether to accept a lot as likely to meet requirements or reject the lot as likely to have too many defective units.

Contents of This section consists of the following topics.
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1. What is Acceptance Sampling?
2. What kinds of Lot Acceptance Sampling Plans (LASPs) are there?
3. How do you Choose a Single Sampling Plan?
4. Choosing a Sampling Plan: MIL Standard 105D
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6.2. Test Product for Acceptability: Lot Acceptance Sampling

### 6.2.1. What is Acceptance Sampling?

Contributions of Dodge and Romig to acceptance sampling

Definintion of
Lot
Acceptance Sampling
"Attributes" (i.e., defect counting) will be assumed

Important point

Scenarios
leading to
acceptance
sampling

Acceptance sampling is an important field of statistical quality control that was popularized by Dodge and Romig and originally applied by the U.S. military to the testing of bullets during World War II. If every bullet was tested in advance, no bullets would be left to ship. If, on the other hand, none were tested, malfunctions might occur in the field of battle, with potentially disastrous results.

Dodge reasoned that a sample should be picked at random from the lot, and on the basis of information that was yielded by the sample, a decision should be made regarding the disposition of the lot. In general, the decision is either to accept or reject the lot. This process is called Lot Acceptance Sampling or just Acceptance Sampling.

Acceptance sampling is "the middle of the road" approach between no inspection and $100 \%$ inspection. There are two major classifications of acceptance plans: by attributes ("go, no-go") and by variables. The attribute case is the most common for acceptance sampling, and will be assumed for the rest of this section.

A point to remember is that the main purpose of acceptance sampling is to decide whether or not the lot is likely to be acceptable, not to estimate the quality of the lot.

Acceptance sampling is employed when one or several of the following hold:

- Testing is destructive
- The cost of $100 \%$ inspection is very high
- $100 \%$ inspection takes too long

Acceptance Quality Control and Acceptance Sampling

An observation by Harold Dodge

An
observation
by Ed
Schilling

Control of product quality using acceptance control charts

It was pointed out by Harold Dodge in 1969 that Acceptance Quality Control is not the same as Acceptance Sampling. The latter depends on specific sampling plans, which when implemented indicate the conditions for acceptance or rejection of the immediate lot that is being inspected. The former may be implemented in the form of an Acceptance Control Chart. The control limits for the Acceptance Control Chart are computed using the specification limits and the standard deviation of what is being monitored (see Ryan, 2000 for details).

In 1942, Dodge stated:
"....basically the "acceptance quality control" system that was developed encompasses the concept of protecting the consumer from getting unacceptable defective product, and encouraging the producer in the use of process quality control by: varying the quantity and severity of acceptance inspections in direct relation to the importance of the characteristics inspected, and in the inverse relation to the goodness of the quality level as indication by those inspections."

To reiterate the difference in these two approaches: acceptance sampling plans are one-shot deals, which essentially test short-run effects. Quality control is of the long-run variety, and is part of a well-designed system for lot acceptance.

Schilling (1989) said:
"An individual sampling plan has much the effect of a lone sniper, while the sampling plan scheme can provide a fusillade in the battle for quality improvement."

According to the ISO standard on acceptance control charts (ISO 7966, 1993), an acceptance control chart combines consideration of control implications with elements of acceptance sampling. It is an appropriate tool for helping to make decisions with respect to process acceptance. The difference between acceptance sampling approaches and acceptance control charts is the emphasis on process acceptability rather than on product disposition decisions.

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### 6.2.2. What kinds of Lot Acceptance Sampling Plans (LASPs) are there?

LASP is a sampling scheme and a set of rules

Types of acceptance plans to choose from

A lot acceptance sampling plan (LASP) is a sampling scheme and a set of rules for making decisions. The decision, based on counting the number of defectives in a sample, can be to accept the lot, reject the lot, or even, for multiple or sequential sampling schemes, to take another sample and then repeat the decision process.

LASPs fall into the following categories:

- Single sampling plans:. One sample of items is selected at random from a lot and the disposition of the lot is determined from the resulting information. These plans are usually denoted as ( $n, c$ ) plans for a sample size $n$, where the lot is rejected if there are more than $c$ defectives. These are the most common (and easiest) plans to use although not the most efficient in terms of average number of samples needed.
- Double sampling plans: After the first sample is tested, there are three possibilities:

1. Accept the lot
2. Reject the lot
3. No decision

If the outcome is (3), and a second sample is taken, the procedure is to combine the results of both samples and make a final decision based on that information.

- Multiple sampling plans: This is an extension of the double sampling plans where more than two samples are needed to reach a conclusion. The advantage of multiple sampling is smaller sample sizes.
- Sequential sampling plans: . This is the ultimate extension of multiple sampling where items are selected from a lot one at a time and after inspection of each item a decision is made to accept or reject the lot or select another unit.
- Skip lot sampling plans:. Skip lot sampling means that only a
fraction of the submitted lots are inspected.

Definitions of basic
Acceptance Sampling terms

Deriving a plan, within one of the categories listed above, is discussed in the pages that follow. All derivations depend on the properties you want the plan to have. These are described using the following terms:

- Acceptable Quality Level (AQL): The AQL is a percent defective that is the base line requirement for the quality of the producer's product. The producer would like to design a sampling plan such that there is a high probability of accepting a lot that has a defect level less than or equal to the AQL.
- Lot Tolerance Percent Defective (LTPD): The LTPD is a designated high defect level that would be unacceptable to the consumer. The consumer would like the sampling plan to have a low probability of accepting a lot with a defect level as high as the LTPD.
- Type I Error (Producer's Risk): This is the probability, for a given $(n, c)$ sampling plan, of rejecting a lot that has a defect level equal to the AQL. The producer suffers when this occurs, because a lot with acceptable quality was rejected. The symbol $\alpha$ is commonly used for the Type I error and typical values for $\alpha$ range from 0.2 to 0.01 .
- Type II Error (Consumer's Risk): This is the probability, for a given $(n, c)$ sampling plan, of accepting a lot with a defect level equal to the LTPD. The consumer suffers when this occurs, because a lot with unacceptable quality was accepted. The symbol $\mathcal{F}$ is commonly used for the Type II error and typical values range from 0.2 to 0.01 .
- Operating Characteristic (OC) Curve: This curve plots the probability of accepting the lot (Y-axis) versus the lot fraction or percent defectives (X-axis). The OC curve is the primary tool for displaying and investigating the properties of a LASP.
- Average Outgoing Quality (AOQ): A common procedure, when sampling and testing is non-destructive, is to $100 \%$ inspect rejected lots and replace all defectives with good units. In this case, all rejected lots are made perfect and the only defects left are those in lots that were accepted. $A O Q$ 's refer to the long term defect level for this combined LASP and $100 \%$ inspection of rejected lots process. If all lots come in with a defect level of exactly $p$, and the OC curve for the chosen $(n, c)$ LASP indicates a probability $p_{a}$ of accepting such a lot, over the long run the $A O Q$ can easily be shown to be:

$$
A O Q=\frac{p_{2} p(N-n)}{N}
$$

where $N$ is the lot size.

- Average Outgoing Quality Level (AOQL): A plot of the $A O Q$ ( Y -axis) versus the incoming lot $p$ ( X -axis) will start at 0 for $p=$ 0 , and return to 0 for $p=1$ (where every lot is $100 \%$ inspected and rectified). In between, it will rise to a maximum. This maximum, which is the worst possible long term $A O Q$, is called the $A O Q L$.
- Average Total Inspection (ATI): When rejected lots are 100\% inspected, it is easy to calculate the ATI if lots come consistently with a defect level of $p$. For a LASP $(n, c)$ with a probability $p_{a}$ of accepting a lot with defect level $p$, we have

$$
A T I=n+\left(1-p_{a}\right)(N-n)
$$

where $N$ is the lot size.

- Average Sample Number (ASN): For a single sampling LASP $(n, c)$ we know each and every lot has a sample of size $n$ taken and inspected or tested. For double, multiple and sequential LASP's, the amount of sampling varies depending on the the number of defects observed. For any given double, multiple or sequential plan, a long term $A S N$ can be calculated assuming all lots come in with a defect level of $p$. A plot of the $A S N$, versus the incoming defect level $p$, describes the sampling efficiency of a given LASP scheme.

The final choice is a tradeoff decision

Making a final choice between single or multiple sampling plans that have acceptable properties is a matter of deciding whether the average sampling savings gained by the various multiple sampling plans justifies the additional complexity of these plans and the uncertainty of not knowing how much sampling and inspection will be done on a day-by-day basis.

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### 6.2.3. How do you Choose a Single Sampling Plan?

Two methods for choosing a single sample acceptance plan

A single sampling plan, as previously defined, is specified by the pair of numbers $(n, c)$. The sample size is $n$, and the lot is rejected if there are more than $c$ defectives in the sample; otherwise the lot is accepted.

There are two widely used ways of picking $(n, c)$ :

1. Use tables (such as MIL STD 105D) that focus on either the $\underline{A Q L}$ or the $\underline{L T P D}$ desired.
2. Specify 2 desired points on the OC curve and solve for the $(n, c)$ that uniquely determines an OC curve going through these points. The next two pages describe these methods in detail.

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### 6.2.3.1. Choosing a Sampling Plan: MIL Standard 105D

The AQL or Acceptable Quality
Level is the baseline
requirement

Sampling plans are typically set up with reference to an acceptable quality level, or $\underline{A Q L}$. The $A Q L$ is the base line requirement for the quality of the producer's product. The producer would like to design a sampling plan such that the OC curve yields a high probability of acceptance at the $A Q L$. On the other side of the OC curve, the consumer wishes to be protected from accepting poor quality from the producer. So the consumer establishes a criterion, the lot tolerance percent defective or $L T P D$. Here the idea is to only accept poor quality product with a very low probability. Mil. Std. plans have been used for over 50 years to achieve these goals.

## The U.S. Department of Defense Military Standard 105E

 Standard 105Esampling plan

Military Standard military sampling procedures for inspection by attributes were developed during World War II. Army Ordnance tables and procedures were generated in the early 1940's and these grew into the Army Service Forces tables. At the end of the war, the Navy also worked on a set of tables. In the meanwhile, the Statistical Research Group at Columbia University performed research and outputted many outstanding results on attribute sampling plans.

These three streams combined in 1950 into a standard called Mil. Std. 105A. It has since been modified from time to time and issued as 105B, 195C and 105D. Mil. Std. 105D was issued by the U.S. government in 1963. It was adopted in 1971 by the American National Standards Institute as ANSI Standard Z1.4 and in 1974 it was adopted (with minor changes) by the International Organization for Standardization as ISO Std. 2859. The latest revision is Mil. Std 105E and was issued in 1989.

These three similar standards are continuously being updated and revised, but the basic tables remain the same. Thus the discussion that follows of the germane aspects of Mil. Std. 105E also applies to the
other two standards.

## Description of Mil. Std. 105D

Military
Standard
$105 D$
sampling plan

AQL is foundation of standard

Standard
offers 3 types of sampling plans

Inspection level

This document is essentially a set of individual plans, organized in a system of sampling schemes. A sampling scheme consists of a combination of a normal sampling plan, a tightened sampling plan, and a reduced sampling plan plus rules for switching from one to the other.

The foundation of the Standard is the acceptable quality level or $A Q L$. In the following scenario, a certain military agency, called the Consumer from here on, wants to purchase a particular product from a supplier, called the Producer from here on.

In applying the Mil. Std. 105D it is expected that there is perfect agreement between Producer and Consumer regarding what the $A Q L$ is for a given product characteristic. It is understood by both parties that the Producer will be submitting for inspection a number of lots whose quality level is typically as good as specified by the Consumer. Continued quality is assured by the acceptance or rejection of lots following a particular sampling plan and also by providing for a shift to another, tighter sampling plan, when there is evidence that the Producer's product does not meet the agreed-upon $A Q L$.

Mil. Std. 105E offers three types of sampling plans: single, double and multiple plans. The choice is, in general, up to the inspectors.

Because of the three possible selections, the standard does not give a sample size, but rather a sample code letter. This, together with the decision of the type of plan yields the specific sampling plan to be used.

In addition to an initial decision on an $A Q L$ it is also necessary to decide on an "inspection level". This determines the relationship between the lot size and the sample size. The standard offers three general and four special levels.

Steps in the The steps in the use of the standard can be summarized as follows: standard

1. Decide on the $A Q L$.
2. Decide on the inspection level.
3. Determine the lot size.
4. Enter the table to find sample size code letter.
5. Decide on type of sampling to be used.
6. Enter proper table to find the plan to be used.
7. Begin with normal inspection, follow the switching rules and the rule for stopping the inspection (if needed).

Additional There is much more that can be said about Mil. Std. 105E, (and 105D). information The interested reader is referred to references such as (Montgomery (2000), Schilling, tables 11-2 to 11-17, and Duncan, pages 214-248).

There is also (currently) a web site developed by Galit Shmueli that will develop sampling plans interactively with the user, according to Military Standard 105E (ANSI/ASQC Z1.4, ISO 2859) Tables.
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### 6.2.3.2. Choosing a Sampling Plan with a given OC Curve

Sample We start by looking at a typical OC curve. The OC curve for a (52,3) sampling $O C$ plan is shown below.
curve

6.2.3.2. Choosing a Sampling Plan with a given OC Curve

Number of defectives is approximately binomial

The binomial distribution

It is instructive to show how the points on this curve are obtained, once we have a sampling plan $(n, c)$ - later we will demonstrate how a sampling plan $(n, c)$ is obtained.

We assume that the lot size $N$ is very large, as compared to the sample size $n$, so that removing the sample doesn't significantly change the remainder of the lot, no matter how many defects are in the sample. Then the distribution of the number of defectives, $d$, in a random sample of $n$ items is approximately binomial with parameters $n$ and $p$, where $p$ is the fraction of defectives per lot.

The probability of observing exactly $d$ defectives is given by

$$
P(d)=f(d)=\frac{n!}{d!(n-d)!} p^{d}(1-p)^{n-d}
$$

The probability of acceptance is the probability that $d$, the number of defectives, is less than or equal to $c$, the accept number. This means that

$$
P_{a}=P\{d \leq c\}=\sum_{d=0}^{c} \frac{n!}{d!(n-d)!} p^{d}(1-p)^{n-d}
$$

Sample table for Pa, Pd using the
binomial
distribution

Using this formula with $n=52$ and $c=3$ and $p=.01, .02, \ldots, .12$ we find
$\mathrm{P}_{\mathrm{a}} \quad \mathrm{P}_{\mathrm{d}}$
.998 . 01
.980 . 02
.930 . 03

$$
.845 \quad .04
$$

$$
.739 \quad .05
$$

$$
.620 .06
$$

. 502
. 07

$$
.394 \quad .08
$$

$$
.300 \quad .09
$$

$$
.223 \quad .10
$$

$$
.162 \quad .11
$$

$$
.115 \quad .12
$$

## Solving for (n,c)

Equations for calculating a sampling plan with a given OC curve

Calculating AOQ's

In order to design a sampling plan with a specified OC curve one needs two designated points. Let us design a sampling plan such that the probability of acceptance is $1-\alpha$ for lots with fraction defective $p_{1}$ and the probability of acceptance is $\beta$ for lots with fraction defective $p_{2}$. Typical choices for these points are: $p_{1}$ is the $\underline{A Q L}, p_{2}$ is the $\underline{L T P D}$ and $\alpha, \beta$ are the Producer's Risk (Type I error) and Consumer's Risk (Type II error), respectively.

If we are willing to assume that binomial sampling is valid, then the sample size $n$, and the acceptance number $c$ are the solution to

$$
\begin{aligned}
1-\alpha & =\sum_{d=0}^{c} \frac{n!}{d!(n-d)!} p_{1}^{d}\left(1-p_{1}\right)^{n-d} \\
\beta & =\sum_{d=0}^{c} \frac{n!}{d!(n-d)!} p_{2}^{d}\left(1-p_{2}\right)^{n-d}
\end{aligned}
$$

These two simultaneous equations are nonlinear so there is no simple, direct solution. There are however a number of iterative techniques available that give approximate solutions so that composition of a computer program poses few problems.

## Average Outgoing Quality (AOQ)

We can also calculate the $\underline{A O Q}$ for a ( $n, c$ ) sampling plan, provided rejected lots are $100 \%$ inspected and defectives are replaced with good parts.

Assume all lots come in with exactly a $p_{0}$ proportion of defectives. After screening a rejected lot, the final fraction defectives will be zero for that lot. However, accepted lots have fraction defective $p_{0}$.
Therefore, the outgoing lots from the inspection stations are a mixture of lots with fractions defective $p_{0}$ and 0 . Assuming the lot size is $N$, we have.

$$
A O Q=\frac{p_{a} p(N-n)}{N}
$$

For example, let $N=10000, n=52, c=3$, and $p$, the quality of incoming lots, $=0.03$. Now at $p=0.03$, we glean from the OC curve table that $p_{a}=0.930$ and

$$
A O Q=(.930)(.03)(10000-52) / 10000=0.02775 .
$$

Sample table Setting $p=.01, .02, \ldots, .12$, we can generate the following table of $A O Q$ versus $p$

| AOQ | p |
| :--- | :--- |
| .0010 | .01 |
| .0196 | .02 |
| .0278 | .03 |
| .0338 | .04 |
| .0369 | .05 |
| .0372 | .06 |
| .0351 | .07 |
| .0315 | .08 |
| .0270 | .09 |
| .0223 | .10 |
| .0178 | .11 |
| .0138 | .12 |

Sample plot A plot of the $A O Q$ versus $p$ is given below. of $A O Q$ versus $p$


Interpretation of AOQ plot the Average Total
Inspection

Calculating What is the total amount of inspection when rejected lots are screened?
From examining this curve we observe that when the incoming quality is very good (very small fraction of defectives coming in), then the outgoing quality is also very good (very small fraction of defectives going out). When the incoming lot quality is very bad, most of the lots are rejected and then inspected. The "duds" are eliminated or replaced by good ones, so that the quality of the outgoing lots, the $A O Q$, becomes very good. In between these extremes, the $A O Q$ rises, reaches a maximum, and then drops.

The maximum ordinate on the $A O Q$ curve represents the worst possible quality that results from the rectifying inspection program. It is called the average outgoing quality limit, ( $\underline{A O Q L}$ ).

From the table we see that the $A O Q L=0.0372$ at $p=.06$ for the above example.

One final remark: if $N \gg n$, then the $A O Q \sim p_{a} p$.

## The Average Total Inspection (ATI)

If all lots contain zero defectives, no lot will be rejected.
If all items are defective, all lots will be inspected, and the amount to be inspected is $N$.

Finally, if the lot quality is $0<p<1$, the average amount of inspection per lot will vary between the sample size $n$, and the lot size $N$.

Let the quality of the lot be $p$ and the probability of lot acceptance be $p_{a}$, then the $A T I$ per lot is

$$
A T I=n+\left(1-p_{a}\right)(N-n)
$$

For example, let $N=10000, n=52, c=3$, and $p=.03$ We know from the OC table that $p_{a}=0.930$. Then $A T I=52+(1-.930)(10000-52)=$ 753. (Note that while 0.930 was rounded to three decimal places, 753 was obtained using more decimal places.)

Sample table Setting $p=.01, .02, \ldots .14$ generates the following table of ATI versus p

| ATI | P |
| :--- | :--- |
| 70 | .01 |
| 253 | .02 |
| 753 | .03 |
| 1584 | .04 |
| 2655 | .05 |
| 3836 | .06 |
| 5007 | .07 |
| 6083 | .08 |
| 7012 | .09 |
| 7779 | .10 |
| 8388 | .11 |
| 8854 | .12 |
| 9201 | .13 |
| 9453 | .14 |

Plot of ATI A plot of ATI versus p, the Incoming Lot Quality (ILQ) is given below.
versus $p$


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### 6.2.4.What is Double Sampling?

## Double Sampling Plans

How double sampling plans work

Double and multiple sampling plans were invented to give a questionable lot another chance. For example, if in double sampling the results of the first sample are not conclusive with regard to accepting or rejecting, a second sample is taken. Application of double sampling requires that a first sample of size $n_{l}$ is taken at random from the (large) lot. The number of defectives is then counted and compared to the first sample's acceptance number $a_{1}$ and rejection number $r_{1}$. Denote the number of defectives in sample 1 by $d_{l}$ and in sample 2 by $d_{2}$, then:

If $d_{1} \leq a_{1}$, the lot is accepted.
If $d_{1} \geq r_{1}$, the lot is rejected.
If $a_{1}<d_{l}<r_{1}$, a second sample is taken.
If a second sample of size $n_{2}$ is taken, the number of defectives, $d_{2}$, is counted. The total number of defectives is $D_{2}=d_{1}+d_{2}$. Now this is compared to the acceptance number $a_{2}$ and the rejection number $r_{2}$ of sample 2. In double sampling, $r_{2}=a_{2}+1$ to ensure a decision on the sample.

If $D_{2}<a_{2}$, the lot is accepted.
If $D_{2} \geq r_{2}$, the lot is rejected.

## Design of a Double Sampling Plan

Design of $a \quad$ The parameters required to construct the OC curve are similar to the single double sampling plan sample case. The two points of interest are ( $p_{1}, 1-\alpha$ ) and ( $p_{2}, \beta$, where $p_{1}$ is the lot fraction defective for plan 1 and $p_{2}$ is the lot fraction defective for plan 2 . As far as the respective sample sizes are concerned, the second sample size must be equal to, or an even multiple of, the first sample size.

There exist a variety of tables that assist the user in constructing double and multiple sampling plans. The index to these tables is the $p_{2} / p_{1}$ ratio, where $p_{2}>$ $p_{1}$. One set of tables, taken from the Army Chemical Corps Engineering Agency for $\alpha=.05$ and $\beta=.10$, is given below:

| $\begin{gathered} R= \\ p_{2} / p_{1} \end{gathered}$ | Tables for $n_{1}=n_{2}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | accept numbers <br> $c_{1}$ | $c_{2}$ | $\begin{gathered} \text { approximation } \\ \text { of } p n_{1} \\ \mathrm{P}=.95 \end{gathered}$ | $\begin{gathered} \text { values } \\ \text { for } \\ P=.10 \end{gathered}$ |
| 11.90 | 0 | 1 | 0.21 | 2.50 |
| 7.54 | 1 | 2 | 0.52 | 3.92 |
| 6.79 | 0 | 2 | 0.43 | 2.96 |
| 5.39 | 1 | 3 | 0.76 | 4.11 |
| 4.65 | 2 | 4 | 1.16 | 5.39 |
| 4.25 | 1 | 4 | 1.04 | 4.42 |
| 3.88 | 2 | 5 | 1.43 | 5.55 |
| 3.63 | 3 | 6 | 1.87 | 6.78 |
| 3.38 | 2 | 6 | 1.72 | 5.82 |
| 3.21 | 3 | 7 | 2.15 | 6.91 |
| 3.09 | 4 | 8 | 2.62 | 8.10 |
| 2.85 | 4 | 9 | 2.90 | 8.26 |
| 2.60 | 5 | 11 | 3.68 | 9.56 |
| 2.44 | 5 | 12 | 4.00 | 9.77 |
| 2.32 | 5 | 13 | 4.35 | 10.08 |
| 2.22 | 5 | 14 | 4.70 | 10.45 |
| 2.12 | 5 | 16 | 5.39 | 11.41 |
| Tables for $n_{2}=2 n_{1}$ |  |  |  |  |
| $\mathrm{R}=$ | accept numbers |  | approximation of $p n_{I}$ | values for |
| $p_{2} / p_{1}$ | $c_{1}$ | $c_{2}$ | $\mathrm{P}=.95$ | $\mathrm{P}=.10$ |
| 14.50 | 0 | 1 | 0.16 | 2.32 |
| 8.07 | 0 | 2 | 0.30 | 2.42 |
| 6.48 | 1 | 3 | 0.60 | 3.89 |


| 5.39 | 0 | 3 | 0.49 | 2.64 |
| :---: | :---: | :---: | :---: | :---: |
| 5.09 | 0 | 4 | 0.77 | 3.92 |
| 4.31 | 1 | 4 | 0.68 | 2.93 |
| 4.19 | 0 | 5 | 0.96 | 4.02 |
| 3.60 | 1 | 6 | 1.16 | 4.17 |
| 3.26 | 1 | 8 | 1.68 | 5.47 |
| 2.96 | 2 | 10 | 2.27 | 6.72 |
| 2.77 | 3 | 11 | 2.46 | 6.82 |
| 2.62 | 4 | 13 | 3.07 | 8.05 |
| 2.46 | 4 | 14 | 3.29 | 8.11 |
| 2.21 | 3 | 15 | 3.41 | 7.55 |
| 1.97 | 4 | 20 | 4.75 | 9.35 |
| 1.74 | 6 | 30 | 7.45 | 12.96 |

## Example

Example of We wish to construct a double sampling plan according to a double sampling plan

$$
p_{1}=0.01 \quad \alpha=0.05 \quad p_{2}=0.05 \quad \beta=0.10 \quad \text { and } n_{1}=n_{2}
$$

The plans in the corresponding table are indexed on the ratio

$$
R=p_{2} / p_{1}=5
$$

We find the row whose $R$ is closet to 5 . This is the 5 th row ( $R=4.65$ ). This gives $c_{l}=2$ and $c_{2}=4$. The value of $n_{l}$ is determined from either of the two columns labeled $p n_{l}$.

The left holds $\alpha$ constant at 0.05 ( $P=0.95=1-\alpha$ ) and the right holds $\beta$ constant at 0.10 . $(P=0.10)$. Then holding $\alpha$ constant we find $p n_{l}=1.16$ so $n_{l}$ $=1.16 / p_{l}=116$. And, holding $\beta$ constant we find $p n_{l}=5.39$, so $n_{l}=5.39 / p_{2}=$ 108. Thus the desired sampling plan is

$$
n_{l}=108 \quad c_{1}=2 \quad n_{2}=108 \quad c_{2}=4
$$

If we opt for $n_{2}=2 n_{1}$, and follow the same procedure using the appropriate table, the plan is:

$$
n_{1}=77 \quad c_{1}=1 \quad n_{2}=154 \quad c_{2}=4
$$

The first plan needs less samples if the number of defectives in sample 1 is greater than 2 , while the second plan needs less samples if the number of defectives in sample 1 is less than 2.

## ASN Curve for a Double Sampling Plan

Construction of the ASN curve

Since when using a double sampling plan the sample size depends on whether or not a second sample is required, an important consideration for this kind of sampling is the Average Sample Number ( $\underline{A S N}$ ) curve. This curve plots the $A S N$ versus $p^{\prime}$, the true fraction defective in an incoming lot.

We will illustrate how to calculate the $A S N$ curve with an example. Consider a double-sampling plan $n_{1}=50, c_{1}=2, n_{2}=100, c_{2}=6$, where $n_{l}$ is the sample size for plan 1 , with accept number $c_{1}$, and $n_{2}, c_{2}$, are the sample size and accept number, respectively, for plan 2.

Let $p^{\prime}=.06$. Then the probability of acceptance on the first sample, which is the chance of getting two or less defectives, is .416 (using binomial tables). The probability of rejection on the second sample, which is the chance of getting more than six defectives, is $(1-.971)=.029$. The probability of making a decision on the first sample is .445 , equal to the sum of .416 and .029 . With complete inspection of the second sample, the average size sample is equal to the size of the first sample times the probability that there will be only one sample plus the size of the combined samples times the probability that a second sample will be necessary. For the sampling plan under consideration, the $A S N$ with complete inspection of the second sample for a $p^{\prime}$ of .06 is

$$
50(.445)+150(.555)=106
$$

The general formula for an average sample number curve of a double-sampling plan with complete inspection of the second sample is

$$
\operatorname{ASN}=n_{1} P_{1}+\left(n_{1}+n_{2}\right)\left(1-P_{1}\right)=n_{1}+n_{2}\left(1-P_{1}\right)
$$

where $P_{1}$ is the probability of a decision on the first sample. The graph below shows a plot of the $A S N$ versus $p^{\prime}$.

The ASN
curve for a
double
sampling
plan

## Average Sample Number



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### 6.2.5. What is Multiple Sampling?

Multiple Multiple sampling is an extension of double sampling. It involves

Sampling is an extension
of the double sampling concept

Procedure for multiple sampling inspection of 1 to $k$ successive samples as required to reach an ultimate decision.

Mil-Std 105D suggests $k=7$ is a good number. Multiple sampling plans are usually presented in tabular form:

The procedure commences with taking a random sample of size $n_{1}$ from a large lot of size $N$ and counting the number of defectives, $d_{1}$.

> if $d_{1} \leq a_{1}$ the lot is accepted.
> if $d_{1} \geq r_{1}$ the lot is rejected.
> if $a_{1}<d_{1}<r_{1}$, another sample is taken.

If subsequent samples are required, the first sample procedure is repeated sample by sample. For each sample, the total number of defectives found at any stage, say stage $i$, is

$$
D_{i}=\sum_{j=1}^{i} d_{j}
$$

This is compared with the acceptance number $a_{\mathrm{i}}$ and the rejection number $r_{\mathrm{i}}$ for that stage until a decision is made. Sometimes acceptance is not allowed at the early stages of multiple sampling; however, rejection can occur at any stage.

Efficiency
measured by the ASN

Efficiency for a multiple sampling scheme is measured by the average sample number ( $\underline{\text { ASN }}$ ) required for a given Type I and Type II set of errors. The number of samples needed when following a multiple sampling scheme may vary from trial to trial, and the $A S N$ represents the average of what might happen over many trials with a fixed incoming defect level.

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### 6.2.6. What is a Sequential Sampling Plan?

Sequential Sampling

Sequential sampling is different from single, double or multiple sampling. Here one takes a sequence of samples from a lot. How many total samples looked at is a function of the results of the sampling process.

Item-by-item and group sequential sampling

The sequence can be one sample at a time, and then the sampling process is usually called item-by-item sequential sampling. One can also select sample sizes greater than one, in which case the process is referred to as group sequential sampling. Item-by-item is more popular
so we concentrate on it. The operation of such a plan is illustrated below:

Diagram of item-by-item sampling

## Sequential Sampling



Description of
sequentail sampling graph

The cumulative observed number of defectives is plotted on the graph. For each point, the x -axis is the total number of items thus far selected, and the $y$-axis is the total number of observed defectives. If the plotted point falls within the parallel lines the process continues by drawing another sample. As soon as a point falls on or above the upper line, the lot is rejected. And when a point falls on or below the lower line, the lot is accepted. The process can theoretically last until the lot is $100 \%$ inspected. However, as a rule of thumb, sequential-sampling plans are truncated after the number inspected reaches three times the number that would have been inspected using a corresponding single sampling plan.

Equations $\quad$ The equations for the two limit lines are functions of the parameters $p_{1}$, for the limit lines $\alpha, p_{2}$, and $\beta$.

$$
\begin{aligned}
& x_{\Delta}=-h_{1}+s n \quad \text { (acceptance line) } \\
& x_{\tau}=h_{2}+s n \quad \text { (rejection line) }
\end{aligned}
$$

where

$$
\begin{aligned}
& h_{1}=\left(\log \frac{1-\alpha}{\beta}\right) / k \\
& h_{2}=\left(\log \frac{1-\beta}{\alpha}\right) / k \\
& k=\log \frac{p_{2}\left(1-p_{1}\right)}{p_{1}\left(1-p_{2}\right)} \\
& s=\left(\log \left[\frac{1-p_{1}}{1-p_{2}}\right]\right) / k
\end{aligned}
$$

Instead of using the graph to determine the fate of the lot, one can resort to generating tables (with the help of a computer program).

Example of a sequential sampling
plan

As an example, let $p_{1}=.01, p_{2}=.10, \alpha=.05, \beta=.10$. The resulting equations are

$$
\begin{aligned}
& x_{a}=-0.939+0.04 n \\
& x_{r}=1.205+0.04 n
\end{aligned}
$$

Both acceptance numbers and rejection numbers must be integers. The acceptance number is the next integer less than or equal to $x_{a}$ and the rejection number is the next integer greater than or equal to $x_{r}$. Thus for $n=1$, the acceptance number $=-1$, which is impossible, and the rejection number $=2$, which is also impossible. For $n=24$, the acceptance number is 0 and the rejection number $=3$.

The results for $n=1,2,3 \ldots 26$ are tabulated below.

| $n$ <br> inspect | $n$ <br> accept | $n$ <br> reject | $n$ <br> inspect | $n$ <br> accept | $n$ <br> reject |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | x | x | 14 | x | 2 |
| 2 | x | 2 | 15 | x | 2 |
| 3 | x | 2 | 16 | x | 3 |
| 4 | x | 2 | 17 | x | 3 |
| 5 | x | 2 | 18 | x | 3 |
| 6 | x | 2 | 19 | x | 3 |
| 7 | x | 2 | 20 | x | 3 |
| 8 | x | 2 | 21 | x | 3 |
| 9 | x | 2 | 22 | x | 3 |
| 10 | x | 2 | 23 | x | 3 |
| 11 | x | 2 | 24 | 0 | 3 |
| 12 | x | 2 | 25 | 0 | 3 |
| 13 | x | 2 | 26 | 0 | 3 |

So, for $n=24$ the acceptance number is 0 and the rejection number is 3 . The " $x$ " means that acceptance or rejection is not possible.

Other sequential plans are given below.

| $n$ <br> inspect | $n$ <br> accept | $n$ <br> reject |
| :---: | :---: | :---: |
| 49 | 1 | 3 |
| 58 | 1 | 4 |
| 74 | 2 | 4 |
| 83 | 2 | 5 |
| 100 | 3 | 5 |
| 109 | 3 | 6 |

The corresponding single sampling plan is $(52,2)$ and double sampling plan is $(21,0),(21,1)$.

Efficiency measured by ASN

Efficiency for a sequential sampling scheme is measured by the average sample number ( $\underline{A S N}$ ) required for a given Type I and Type II set of errors. The number of samples needed when following a sequential sampling scheme may vary from trial to trial, and the $A S N$ represents the average of what might happen over many trials with a fixed incoming defect level. Good software for designing sequential sampling schemes will calculate the $A S N$ curve as a function of the incoming defect level.

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6.2. Test Product for Acceptability: Lot Acceptance Sampling

### 6.2.7. What is Skip Lot Sampling?

Skip Lot
Sampling

Implementation of skip-lot
sampling plan

The $f$ and $i$
parameters

Skip Lot sampling means that only a fraction of the submitted lots are inspected. This mode of sampling is of the cost-saving variety in terms of time and effort. However skip-lot sampling should only be used when it has been demonstrated that the quality of the submitted product is very good.

A skip-lot sampling plan is implemented as follows:

1. Design a single sampling plan by specifying the alpha and beta risks and the consumer/producer's risks. This plan is called "the reference sampling plan".
2. Start with normal lot-by-lot inspection, using the reference plan.
3. When a pre-specified number, $i$, of consecutive lots are accepted, switch to inspecting only a fraction $f$ of the lots. The selection of the members of that fraction is done at random.
4. When a lot is rejected return to normal inspection.

The parameters $f$ and $i$ are essential to calculating the probability of acceptance for a skip-lot sampling plan. In this scheme, $i$, called the clearance number, is a positive integer and the sampling fraction $f$ is such that $0<f<1$. Hence, when $f$ $=1$ there is no longer skip-lot sampling. The calculation of the acceptance probability for the skip-lot sampling plan is performed via the following formula

$$
P_{a}(f, i)=\frac{f P+(1-f) P^{i}}{f+(1-f) P^{i}}
$$

where $P$ is the probability of accepting a lot with a given proportion of incoming defectives $p$, from the $\underline{\mathrm{OC} \text { curve of the single sampling plan. }}$

The following relationships hold:
for a given $i$, the smaller is $f$, the greater is $P_{a}$ for a given $f$, the smaller is $i$, the greater is $P_{a}$

Illustration of a skip lot sampling plan

ASN of skip-lot sampling plan

An illustration of a a skip-lot sampling plan is given below.
Bottom Curve is $(20,1)$ ref. plan


An important property of skip-lot sampling plans is the average sample number ( $\underline{A S N}$ ). The $A S N$ of a skip-lot sampling plan is

$$
A S N_{\text {skip-lot }}=(F)\left(A S N_{\text {reference }}\right)
$$

where $F$ is defined by

$$
F=\frac{f}{(1-f) P^{i}+f}
$$

Therefore, since $0<F<1$, it follows that the $A S N$ of skip-lot sampling is smaller than the $A S N$ of the reference sampling plan.

In summary, skip-lot sampling is preferred when the quality of the submitted lots is excellent and the supplier can demonstrate a proven track record.

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### 6.3. Univariate and Multivariate Control Charts

Contents of section 3

Control charts in this section are classified and described according to three general types: variables, attributes and multivariate.

1. What are Control Charts?
2. What are Variables Control Charts?
3. Shewhart X bar and R and S Control Charts
4. Individuals Control Charts
5. Cusum Control Charts
6. Cusum Average Run Length
7. EWMA Control Charts
8. What are Attributes Control Charts?
9. Counts Control Charts
10. Proportions Control Charts
11. What are Multivariate Control Charts?
12. Hotelling Control Charts
13. Principal Components Control Charts
14. Multivariate EWMA Charts
15. Process or Product Monitoring and Control
6.3. Univariate and Multivariate Control Charts

### 6.3.1. What are Control Charts?

Comparison of univariate and multivariate control data

Characteristics of control charts

Control charts are used to routinely monitor quality. Depending on the number of process characteristics to be monitored, there are two basic types of control charts. The first, referred to as a univariate control chart, is a graphical display (chart) of one quality characteristic. The second, referred to as a multivariate control chart, is a graphical display of a statistic that summarizes or represents more than one quality characteristic.

If a single quality characteristic has been measured or computed from a sample, the control chart shows the value of the quality characteristic versus the sample number or versus time. In general, the chart contains a center line that represents the mean value for the in-control process. Two other horizontal lines, called the upper control limit (UCL) and the lower control limit (LCL), are also shown on the chart. These control limits are chosen so that almost all of the data points will fall within these limits as long as the process remains in-control. The figure below illustrates this.

## Chart

demonstrating
basis of
control chart

# Theoretical Basis for a Control Chart 



Why control The control limits as pictured in the graph might be .001 probability charts "work" limits. If so, and if chance causes alone were present, the probability of a point falling above the upper limit would be one out of a thousand, and similarly, a point falling below the lower limit would be one out of a thousand. We would be searching for an assignable cause if a point would fall outside these limits. Where we put these limits will determine the risk of undertaking such a search when in reality there is no assignable cause for variation.

Since two out of a thousand is a very small risk, the 0.001 limits may be said to give practical assurances that, if a point falls outside these limits, the variation was caused be an assignable cause. It must be noted that two out of one thousand is a purely arbitrary number. There is no reason why it could have been set to one out a hundred or even larger. The decision would depend on the amount of risk the management of the quality control program is willing to take. In general (in the world of quality control) it is customary to use limits that approximate the 0.002 standard.

Letting $X$ denote the value of a process characteristic, if the system of chance causes generates a variation in $X$ that follows the normal distribution, the 0.001 probability limits will be very close to the $3 \sigma$ limits. From normal tables we glean that the $3 \sigma$ in one direction is 0.00135 , or in both directions 0.0027 . For normal distributions, therefore, the $3 \sigma$ limits are the practical equivalent of 0.001 probability limits.

Plus or minus "3 sigma" limits are typical

In the U.S., whether $X$ is normally distributed or not, it is an acceptable practice to base the control limits upon a multiple of the standard deviation. Usually this multiple is 3 and thus the limits are called 3 -sigma limits. This term is used whether the standard deviation is the universe or population parameter, or some estimate thereof, or simply a "standard value" for control chart purposes. It should be inferred from the context what standard deviation is involved. (Note that in the U.K., statisticians generally prefer to adhere to probability limits.)

If the underlying distribution is skewed, say in the positive direction, the 3 -sigma limit will fall short of the upper 0.001 limit, while the lower 3 -sigma limit will fall below the 0.001 limit. This situation means that the risk of looking for assignable causes of positive variation when none exists will be greater than one out of a thousand. But the risk of searching for an assignable cause of negative variation, when none exists, will be reduced. The net result, however, will be an increase in the risk of a chance variation beyond the control limits. How much this risk will be increased will depend on the degree of skewness.

If variation in quality follows a Poisson distribution, for example, for which $n p=.8$, the risk of exceeding the upper limit by chance would be raised by the use of 3 -sigma limits from 0.001 to 0.009 and the lower limit reduces from 0.001 to 0 . For a Poisson distribution the mean and variance both equal $n p$. Hence the upper 3 -sigma limit is 0.8 $+3 \operatorname{sqrt}(.8)=3.48$ and the lower limit $=0$ (here sqrt denotes "square root"). For $n p=.8$ the probability of getting more than 3 successes $=$ 0.009 .

Strategies for dealing with out-of-control findings

If a data point falls outside the control limits, we assume that the process is probably out of control and that an investigation is warranted to find and eliminate the cause or causes.

Does this mean that when all points fall within the limits, the process is in control? Not necessarily. If the plot looks non-random, that is, if the points exhibit some form of systematic behavior, there is still something wrong. For example, if the first 25 of 30 points fall above the center line and the last 5 fall below the center line, we would wish to know why this is so. Statistical methods to detect sequences or nonrandom patterns can be applied to the interpretation of control charts. To be sure, "in control" implies that all points are between the control limits and they form a random pattern.
6.3.1. What are Control Charts?

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### 6.3.2. What are Variables Control Charts?

During the 1920's, Dr. Walter A. Shewhart proposed a general model for control charts as follows:

Shewhart
Control
Charts for variables

Let $w$ be a sample statistic that measures some continuously varying quality characteristic of interest (e.g., thickness), and suppose that the mean of $w$ is $/ 厶_{\mathrm{w}}$, with a standard deviation of $\sigma_{\mathrm{w}}$. Then the center line, the UCL and the LCL are

$$
\begin{aligned}
& \mathrm{UCL}=\mu_{\mathrm{w}}+k \sigma_{\mathrm{w}} \\
& \text { Center Line }=/ \mu_{\mathrm{w}} \\
& \mathrm{LCL}=/ \mu_{\mathrm{w}}-k \sigma_{\mathrm{w}}
\end{aligned}
$$

where $k$ is the distance of the control limits from the center line, expressed in terms of standard deviation units. When $k$ is set to 3 , we speak of 3-sigma control charts.

Historically, $k=3$ has become an accepted standard in industry.
The centerline is the process mean, which in general is unknown. We replace it with a target or the average of all the data. The quantity that we plot is the sample average, $\bar{X}$. The chart is called the $\bar{X}$ chart.

We also have to deal with the fact that $\sigma$ is, in general, unknown. Here we replace $\sigma_{\mathrm{w}}$ with a given standard value, or we estimate it by a function of the average standard deviation. This is obtained by averaging the individual standard deviations that we calculated from each of $m$ preliminary (or present) samples, each of size $n$. This function will be discussed shortly.

It is equally important to examine the standard deviations in ascertaining whether the process is in control. There is, unfortunately, a slight problem involved when we work with the usual estimator of $\sigma$. The following discussion will illustrate this.

Sample If $\sigma^{2}$ is the unknown variance of a probability distribution, then an Variance unbiased estimator of $\sigma^{2}$ is the sample variance

$$
s^{2}=\frac{\sum_{i=1}^{n}\left(x_{i}-\bar{x}\right)^{2}}{n-1}
$$

However, $s$, the sample standard deviation is not an unbiased estimator of $\sigma$. If the underlying distribution is normal, then $s$ actually estimates $c_{4} \sigma$, where $c_{4}$ is a constant that depends on the sample size $n$. This constant is tabulated in most text books on statistical quality control and may be calculated using
$C_{4}$ factor

$$
c_{4}=\sqrt{\frac{2}{n-1}} \frac{\left(\frac{n}{2}-1\right)!}{\left(\frac{n-1}{2}-1\right)!}
$$

To compute this we need a non-integer factorial, which is defined for $n / 2$ as follows:

Fractional
Factorials

$$
\begin{aligned}
& \left(\frac{n}{2}\right)!=\left(\frac{n}{2}\right)\left(\frac{n}{2}-1\right)\left(\frac{n}{2}-2\right) \cdots\left(\frac{1}{2}\right) \sqrt{\pi} \\
& \text { For example, let } n=3.5=7 / 2 \text {. Then } \\
& \left(\frac{7}{2}\right)!=(3.5)!=(3.5)(2.5)(1.5)(5)(1.77246)=11.632
\end{aligned}
$$

With this definition the reader should have no problem verifying that the $c_{4}$ factor for $n=10$ is .9727 .
standard
deviation of the estimators

Control limits vs. specifications

How many samples are needed?

Mean and $\quad$ So the mean or expected value of the sample standard deviation is $c_{4} \sigma$.
The standard deviation of the sample standard deviation is

$$
a_{s}=a \sqrt{1-c_{4}^{2}}
$$

## What are the differences between control limits and specification

 limits?Control Limits are used to determine if the process is in a state of statistical control (i.e., is producing consistent output).

Specification Limits are used to determine if the product will function in the intended fashion.

## How many data points are needed to set up a control chart?

Shewhart gave the following rule of thumb:
"It has also been observed that a person would seldom if ever be justified in concluding that a state of statistical control of a given repetitive operation or production process has been reached until he had obtained, under presumably the same essential conditions, a sequence of not less than twenty five samples of size four that are in control."
It is important to note that control chart properties, such as false alarm probabilities, are generally given under the assumption that the parameters, such as $\mu^{2}$ and $\sigma$, are known. When the control limits are not computed from a large amount of data, the actual properties might be quite different from what is assumed (see, e.g., Quesenberry, 1993).

## When do we recalculate control limits?

When do we recalculate control limits?

Since a control chart "compares" the current performance of the process characteristic to the past performance of this characteristic, changing the control limits frequently would negate any usefulness.

So, only change your control limits if you have a valid, compelling reason for doing so. Some examples of reasons:

- When you have at least 30 more data points to add to the chart and there have been no known changes to the process
- you get a better estimate of the variability
- If a major process change occurs and affects the way your process runs.
- If a known, preventable act changes the way the tool or process would behave (power goes out, consumable is corrupted or bad quality, etc.)


## What are the WECO rules for signaling "Out of Control"?

General WECO stands for Western Electric Company Rules

Any Point Above +3 Sigma
2 Out of the Last 3 Points Above +2 Sigma
$+2 \sigma$ LIMIT
4 Out of the Last 5 Points Above +1 Sigma
$+1 \sigma$ LIMIT
8 Consecutive Points on This Side of Control Line
8 Consecutive Points on This Side of Control Line
$-1 \sigma$ LIMIT
4 Out of the Last 5 Points Below - 1 Sigma
$-2 \sigma$ LIMIT
2 Out of the Last 3 Points Below - 2 Sigma
$-3 \sigma$ LIMIT
Any Point Below -3 Sigma
Trend Rules: 6 in a row trending up or down. 14 in a row alternating up and down

WECO rules based on probabilities

WECO rules increase false alarms

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The WECO rules are based on probability. We know that, for a normal distribution, the probability of encountering a point outside $\pm 3 \sigma$ is $0.3 \%$. This is a rare event. Therefore, if we observe a point outside the control limits, we conclude the process has shifted and is unstable. Similarly, we can identify other events that are equally rare and use them as flags for instability. The probability of observing two points out of three in a row between $2 \sigma$ and $3 \sigma$ and the probability of observing four points out of five in a row between $1 \sigma$ and $2 \sigma$ are also about $0.3 \%$.

Note: While the WECO rules increase a Shewhart chart's sensitivity to trends or drifts in the mean, there is a severe downside to adding the WECO rules to an ordinary Shewhart control chart that the user should understand. When following the standard Shewhart "out of control" rule (i.e., signal if and only if you see a point beyond the plus or minus 3 sigma control limits) you will have "false alarms" every 371 points on the average (see the description of Average Run Length or ARL on the next page). Adding the WECO rules increases the frequency of false alarms to about once in every 91.75 points, on the average (see Champ and Woodall, 1987). The user has to decide whether this price is worth paying (some users add the WECO rules, but take them "less seriously" in terms of the effort put into troubleshooting activities when out of control signals occur).

With this background, the next page will describe how to construct Shewhart variables control charts.

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6.3.2. What are Variables Control Charts?

### 6.3.2.1. Shewhart X-bar and R and S Control Charts

## $\overline{\mathrm{X}}$ and S Charts

$\overline{\mathrm{X}}$ and $S$
Shewhart
Control
Charts

We begin with $\overline{\mathrm{X}}$ and $s$ charts. We should use the $s$ chart first to determine if the distribution for the process characteristic is stable.

Let us consider the case where we have to estimate $\sigma$ by analyzing past data. Suppose we have $m$ preliminary samples at our disposition, each of size $n$, and let $s_{i}$ be the standard deviation of the $i$ th sample. Then the average of the $m$ standard deviations is

$$
\bar{s}=\frac{1}{m} \sum_{i=1}^{m} s_{i}
$$

Control We make use of the factor $c_{4}$ described on the previous page.
Limits for
$\overline{\mathrm{X}}$ and $S$
Control
Charts
The statistic $\bar{s} / c_{4}$ is an unbiased estimator of $\sigma$. Therefore, the parameters of the $S$ chart would be

$$
\begin{gathered}
U C L=\bar{s}+3 \frac{\bar{s}}{c_{4}} \sqrt{1-c_{4}^{2}} \\
\text { Center Line }=\bar{s} \\
L C L=\bar{s}-3 \frac{\bar{s}}{c_{4}} \sqrt{1-c_{4}^{2}}
\end{gathered}
$$

Similarly, the parameters of the $\overline{\mathrm{X}}$ chart would be

$$
U C L=\overline{\bar{x}}+3 \frac{\bar{s}}{c_{4} \sqrt{n}}
$$

$$
\begin{gathered}
\text { Center Line }=\overline{\bar{x}} \\
L C L=\overline{\bar{x}}-3 \frac{\bar{s}}{c_{4} \sqrt{n}}
\end{gathered}
$$

$\overline{\bar{x}}$, the "grand" mean is the average of all the observations.
It is often convenient to plot the $\overline{\mathrm{X}}$ and $s$ charts on one page.

## $\overline{\mathrm{X}}$ and R Control Charts

$\overline{\mathrm{X}}$ and $R$ control charts

If the sample size is relatively small (say equal to or less than 10), we can use the range instead of the standard deviation of a sample to construct control charts on $\overline{\mathrm{X}}$ and the range, $R$. The range of a sample is simply the difference between the largest and smallest observation.

There is a statistical relationship (Patnaik, 1946) between the mean range for data from a normal distribution and $\sigma$, the standard deviation of that distribution. This relationship depends only on the sample size, $n$. The mean of $R$ is $d_{2} \sigma$, where the value of $d_{2}$ is also a function of $n$. $A n$ estimator of $\sigma$ is therefore $R / \mathrm{d}_{2}$.

Armed with this background we can now develop the $\overline{\mathrm{X}}$ and $R$ control chart.

Let $R_{1}, R_{2}, \ldots, R_{\mathrm{k}}$, be the range of $k$ samples. The average range is

$$
\bar{R}=\frac{R_{1}+R_{2}+\ldots+R_{k}}{k_{i}}
$$

Then an estimate of $\sigma$ can be computed as

$$
\hat{\sigma}=\frac{\bar{R}}{d_{2}}
$$

$\overline{\mathrm{X}}$ control So, if we use $\overline{\bar{x}}$ (or a given target) as an estimator of $\mu$ and $\bar{R} / d_{2}$ as an charts estimator of $\sigma$, then the parameters of the $\overline{\mathrm{X}}$ chart are

$$
\begin{gathered}
U C L=\overline{\bar{x}}+\frac{3}{d_{2} \sqrt{n}} \bar{R} \\
\text { Center Line }=\overline{\bar{x}} \\
L C L=\overline{\bar{x}}-\frac{3}{d_{2} \sqrt{n}} \bar{R}
\end{gathered}
$$

The simplest way to describe the limits is to define the factor $A_{2}=3 /\left(d_{2} \sqrt{n}\right)$ and the construction of the $\overline{\mathrm{X}}$ becomes

$$
\begin{aligned}
& U C L=\overline{\bar{x}}+A_{2} \bar{R} \\
& \text { Center Line }=\overline{\bar{x}} \\
& L C L=\overline{\bar{x}}-A_{2} \overline{\bar{R}}
\end{aligned}
$$

The factor $A_{2}$ depends only on $n$, and is tabled below.

## The $\mathbf{R}$ chart

$R$ control charts

This chart controls the process variability since the sample range is related to the process standard deviation. The center line of the $R$ chart is the average range.

To compute the control limits we need an estimate of the true, but unknown standard deviation $W=R / \sigma$. This can be found from the distribution of $W=R / \sigma$ (assuming that the items that we measure follow a normal distribution). The standard deviation of $W$ is $d_{3}$, and is a known function of the sample size, $n$. It is tabulated in many textbooks on statistical quality control.

Therefore since $R=W \sigma$, the standard deviation of $R$ is $\sigma_{R}=d_{3} \sigma$. But since the true $\sigma$ is unknown, we may estimate $\sigma_{R}$ by

$$
\hat{\sigma}_{R}=d_{3} \frac{\bar{R}}{d_{2}}
$$

As a result, the parameters of the $R$ chart with the customary 3 -sigma control limits are

$$
\begin{gathered}
U C L=\bar{R}+3 \sigma_{R}=\bar{R}+3 d_{3} \frac{\bar{R}}{d_{2}} \\
\text { Center Line }=\bar{R} \\
L C L=\bar{R}-3 \sigma_{R}^{\prime}=\bar{R}-3 d_{3} \frac{\bar{R}}{d_{2}}
\end{gathered}
$$

As was the case with the control chart parameters for the subgroup averages, defining another set of factors will ease the computations, namely:
$D_{3}=1-3 d_{3} / d_{2}$ and $D_{4}=1+3 d_{3} / d_{2}$. These yield

$$
U C L=\bar{R} D_{4}
$$

$$
\begin{gathered}
\text { Center Line }=\bar{R} \\
L C L=\bar{R} D_{3}
\end{gathered}
$$

The factors $D_{3}$ and $D_{4}$ depend only on $n$, and are tabled below.

Factors for Calculating Limits for $\overline{\mathrm{X}}$ and R Charts

| $\mathbf{n}$ | $\mathbf{A}_{\mathbf{2}}$ | $\mathbf{D}_{\mathbf{3}}$ | $\mathbf{D}_{\mathbf{4}}$ |
| :---: | :---: | :---: | :---: |
| 2 | 1.880 | 0 | 3.267 |
| 3 | 1.023 | 0 | 2.575 |
| 4 | 0.729 | 0 | 2.282 |
| 5 | 0.577 | 0 | 2.115 |
| 6 | 0.483 | 0 | 2.004 |
| 7 | 0.419 | 0.076 | 1.924 |
| 8 | 0.373 | 0.136 | 1.864 |
| 9 | 0.337 | 0.184 | 1.816 |
| 10 | 0.308 | 0.223 | 1.777 |

In general, the range approach is quite satisfactory for sample sizes up to around 10. For larger sample sizes, using subgroup standard deviations is preferable. For small sample sizes, the relative efficiency of using the range approach as opposed to using standard deviations is shown in the following table.

Efficiency of $R$ versus $S$

Waiting time to signal "out of control"

Two important questions when dealing with control charts are:

1. How often will there be false alarms where we look for an assignable cause but nothing has changed?
2. How quickly will we detect certain kinds of systematic changes, such as mean shifts?
The ARL tells us, for a given situation, how long on the average we will plot successive control charts points before we detect a point beyond the control limits.

For an $\overline{\mathrm{X}}$ chart, with no change in the process, we wait on the average $1 / p$ points before a false alarm takes place, with $p$ denoting the probability of an observation plotting outside the control limits. For a normal distribution, $p=.0027$ and the ARL is approximately 371 .

A table comparing Shewhart $\overline{\mathrm{X}}$ chart $A R L$ 's to Cumulative Sum (CUSUM) ARL's for various mean shifts is given later in this section.

There is also (currently) a web site developed by Galit Shmueli that will do ARL calculations interactively with the user, for Shewhart charts with or without additional (Western Electric) rules added.

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### 6.3.2.2. Individuals Control Charts

## Samples are Individual Measurements

Moving $\quad$ Control charts for individual measurements, e.g., the sample size $=1$, use the range used to derive upper and lower limits moving range of two successive observations to measure the process variability.

The moving range is defined as

$$
M R_{i}=\left|x_{i}-x_{i-1}\right|
$$

which is the absolute value of the first difference (e.g., the difference between two consecutive data points) of the data. Analogous to the Shewhart control chart, one can plot both the data (which are the individuals) and the moving range.

Individuals control
limits for an
observation

For the control chart for individual measurements, the lines plotted are:

$$
\begin{aligned}
& U C L=\bar{x}+3 \frac{\overline{M R}}{1.128} \\
& \text { Center Line }=\bar{x} \\
& L C L=\bar{x}-3 \frac{\overline{M R}}{1.128}
\end{aligned}
$$

where $\overline{\mathrm{X}}$ is the average of all the individuals and $\overline{M R}$ is the average of all the moving ranges of two observations. Keep in mind that either or both averages may be replaced by a standard or target, if available. (Note that 1.128 is the value of $d_{2}$ for $n=2$ ).

Example of The following example illustrates the control chart for individual moving observations. A new process was studied in order to monitor flow rate. The range

| Batch <br> Number | Flowrate <br> x | Moving Range <br> MR |
| :---: | :---: | :---: |
| 1 | 49.6 |  |
| 2 | 47.6 | 2.0 |
| 3 | 49.9 | 2.3 |
| 4 | 51.3 | 14 |
| 5 | 47.8 | 3.5 |
| 6 | 51.2 | 3.4 |
| 7 | 52.6 | 1.4 |
| 8 | 52.4 | 0.2 |
| 9 | 53.6 | 1.2 |
| 10 | 52.1 | 1.5 |
|  | $\overline{\mathrm{X}}=50.81$ | $\overline{M R}=1.8778$ |

Limits for This yields the parameters below.
the moving range chart

$$
\begin{aligned}
& U C L=\bar{x}+3 \frac{\overline{M R}}{1.128}=50.81+3 \frac{1.8778}{1.128}=50.8041 \\
& \text { Center Line }=\bar{x}=50.81 \\
& L C L=\bar{x}-3 \frac{\overline{M R}}{1.128}=50.81-3 \frac{1.8778}{1.128}=40.8109
\end{aligned}
$$

Example of individuals chart first 10 batches resulted in


The process is in control, since none of the plotted points fall outside either the $U C L$ or $L C L$.

Alternative Note: Another way to construct the individuals chart is by using the standard for deviation. Then we can obtain the chart from

$$
\bar{x} \pm 3 s / c_{4}
$$

constructing individuals control chart

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### 6.3.2.3. Cusum Control Charts

CUSUM is an efficient alternative to Shewhart procedures

Definition of cumulative sum
$V$-Mask A visual procedure proposed by Barnard in 1959, known as the V-Mask, used to determine if process is out of control

CUSUM charts, while not as intuitive and simple to operate as Shewhart charts, have been shown to be more efficient in detecting small shifts in the mean of a process. In particular, analyzing ARL's for CUSUM control charts shows that they are better than Shewhart control charts when it is desired to detect shifts in the mean that are 2 sigma or less.

CUSUM works as follows: Let us collect $k$ samples, each of size $n$, and compute the mean of each sample. Then the cumulative sum (CUSUM) control chart is formed by plotting one of the following quantities:

$$
S_{m}=\sum_{i=1}^{m}\left(\bar{x}_{i}-\hat{\mu}_{0}\right) \quad \text { or } \quad S_{m}^{\prime}=\frac{1}{\sigma_{x}} \sum_{i=1}^{m}\left(\bar{x}_{i}-\hat{\mu}_{0}\right)
$$

against the sample number $m$, where $\tilde{\mu}_{0}$ is the estimate of the in-control mean and $\sigma_{\mathbb{P}}$ is the known (or estimated) standard deviation of the sample means. The choice of which of these two quantities is plotted is usually determined by the statistical software package. In either case, as long as the process remains in control centered at $\hat{\mu}_{0}$, the cusum plot will show variation in a random pattern centered about zero. If the process mean shifts upward, the charted cusum points will eventually drift upwards, and vice versa if the process mean decreases. is sometimes used to determine whether a process is out of control. More often, the tabular form of the $V$-Mask is preferred. The tabular form is illustrated later in this section.

A $V$-Mask is an overlay shape in the form of a $V$ on its side that is superimposed on the graph of the cumulative sums. The origin point of the $V$-Mask (see diagram below) is placed on top of the latest cumulative sum point and past points are examined to see if any fall above or below the sides of the $V$. As long as all the previous points lie between the sides of the $V$, the process is in control. Otherwise (even if one point lies outside) the process is suspected of being out of control.
6.3.2.3. Cusum Control Charts

## Sample

V-Mask demonstrating an out of control process


Interpretation of the V-Mask on the plot

In the diagram above, the $V$-Mask shows an out of control situation because of the point that lies above the upper arm. By sliding the $V$-Mask backwards so that the origin point covers other cumulative sum data points, we can determine the first point that signaled an out-of-control situation. This is useful for diagnosing what might have caused the process to go out of control.

From the diagram it is clear that the behavior of the $V$-Mask is determined by the distance $k$ (which is the slope of the lower arm) and the rise distance $h$. These are the design parameters of the $V$-Mask. Note that we could also specify $d$ and the vertex angle (or, as is more common in the literature, $\theta=1 / 2$ the vertex angle) as the design parameters, and we would end up with the same $V$-Mask.

In practice, designing and manually constructing a $V$-Mask is a complicated procedure. A cusum spreadsheet style procedure shown below is more practical, unless you have statistical software that automates the $V$-Mask methodology. Before describing the spreadsheet approach, we will look briefly at an example of a software $V$-Mask.

JMP example of $V$-Mask

JMP menus for inputting options to the cusum procedure

An example will be used to illustrate how to construct and apply a $V$-Mask procedure using JMP. The 20 data points
$324.925,324.675,324.725,324.350,325.350,325.225,324.125$, $324.525,325.225,324.600,324.625,325.150,328.325,327.250$, $327.825,328.500,326.675,327.775,326.875,328.350$
are each the average of samples of size 4 taken from a process that has an estimated mean of 325 . Based on process data, the process standard deviation is 1.27 and therefore the sample means used in the cusum procedure have a standard deviation of $1.27 / 4^{1 / 2}=0.635$.

After inputting the 20 sample means and selecting "control charts" from the pull down "Graph" menu, JMP displays a "Control Charts" screen and a "CUSUM Charts" screen. Since each sample mean is a separate "data point", we choose a constant sample size of 1 . We also choose the option for a two sided Cusum plot shown in terms of the original data.

JMP allows us a choice of either designing via the method using $h$ and $k$ or using an alpha and beta design approach. For the latter approach we must specify

- $\alpha$, the probability of a false alarm, i.e., concluding that a shift in the process has occurred, while in fact it did not
- $\beta$, the the probability of not detecting that a shift in the process mean has, in fact, occurred
- $\delta$ (delta), the amount of shift in the process mean that we wish to detect, expressed as a multiple of the standard deviation of the data points (which are the sample means).
Note: Technically, alpha and beta are calculated in terms of one sequential trial where we monitor $S_{m}$ until we have either an out-of-control signal or $S_{m}$ returns to the starting point (and the monitoring begins, in effect, all over again).

In our example we choose an $\alpha$ of 0.0027 (equivalent to the plus or minus 3 sigma criteria used in a standard Shewhart chart), and a $\beta$ of 0.01 . Finally, we decide we want to quickly detect a shift as large as 1 sigma, which sets delta $=1$. The screen below shows all the inputs.
6.3.2.3. Cusum Control Charts

| Column 1 |
| ---: |
| 324.925 |
| 324.675 |
| 324.725 |
| 324.35 |
| 325.35 |
| 325.225 |
| 324.125 |
| 324.525 |
| 325.225 |
| 324.6 |
| 324.625 |
| 325.15 |
| 328.325 |
| 327.25 |
| 327.825 |
| 328.5 |
| 326.675 |
| 327.775 |
| 326.875 |
| 328.35 |

\$ Control Charts


JMP output When we click on chart we see the $V$-Mask placed over the last data from CUSUM procedure


| Parameters |  |  |
| :--- | ---: | :---: |
| Target | 325.0000 |  |
| Delta | 1.0000 |  |
| Shift | 0.6350 |  |
| Sigma | 0.6350 |  |
| Head Start | 0.0000 |  |


| ARL |  |
| :--- | ---: |
| ARL (Delta) | 6.82922 |
| ARL (0) | 63.26935 |

We next "grab" the $V$-Mask and move it back to the first point that indicated the process was out of control. This is point number 14, as shown below.

JMP
CUSUM chart after moving V-Mask to first out of control point

CUSUM of Column 1


Rule of thumb for choosing $h$ and $k$

A
spreadsheet approach to сиsum monitoring

Note: A general rule of thumb (Montgomery) if one chooses to design with the $h$ and $k$ approach, instead of the alpha and beta method illustrated above, is to choose $k$ to be half the delta shift (. 5 in our example) and $h$ to be around 4 or 5 .

For more information on cusum chart design, see Woodall and Adams (1993).

## Tabular or Spreadsheet Form of the $V$-Mask

Most users of cusum procedures prefer tabular charts over the $V$-Mask. The $V$-Mask is actually a carry-over of the pre-computer era. The tabular method can be quickly implemented by standard spreadsheet software.

To generate the tabular form we use the $h$ and $k$ parameters expressed in the original data units. It is also possible to use sigma units.

The following quantities are calculated:

$$
\begin{aligned}
& S_{h i}(i)=\max \left(0, S_{h i}(i-1)+x_{i}-\hat{\mu}_{0}-k\right) \\
& \left.S_{l o}(i)=\max \left(0, S_{l o}(i-1)+\hat{\mu}_{0}-k-x_{i}\right)\right)
\end{aligned}
$$

where $S_{h i}(0)$ and $S_{l o}(0)$ are 0 . When either $S_{h i}(\mathrm{i})$ or $S_{l o}(\mathrm{i})$ exceeds h , the process is out of control.

Example of We will construct a cusum tabular chart for the example described spreadsheet calculations above. For this example, the JMP parameter table gave $h=4.1959$ and $k$ $=.3175$. Using these design values, the tabular form of the example is

$$
\begin{array}{lcc}
\hat{\mu}_{0} & h & k \\
325 & 4.1959 & 0.3175
\end{array}
$$

|  |  |  | Increase in <br> mean |  |  |  |  | Decrease in <br> mean |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Group | $x$ | $x-325$ | $x-325-k$ | $S_{\text {hi }}$ |  |  |  |  |
| $325-\mathrm{k}-x$ |  |  |  |  |  |  |  |  |$\quad S_{\text {lo }}$ Cusum

6.3.2.3. Cusum Control Charts

| 15 | 327.83 | 2.82 | 2.51 | $7.45^{*}$ | -3.14 | 0.00 | 5.90 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 16 | 328.50 | 3.50 | 3.18 | $10.63^{*}$ | -3.82 | 0.00 | 9.40 |
| 17 | 326.68 | 1.68 | 1.36 | $11.99^{*}$ | -1.99 | 0.00 | 11.08 |
| 18 | 327.78 | 2.77 | 2.46 | $14.44^{*}$ | -3.09 | 0.00 | 13.85 |
| 19 | 326.88 | 1.88 | 1.56 | $16.00^{*}$ | -2.19 | 0.00 | 15.73 |
| 20 | 328.35 | 3.35 | 3.03 | $19.04^{*}$ | -3.67 | 0.00 | 19.08 |
|  | * out of control signal |  |  |  |  |  |  |

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### 6.3.2.3.1. Cusum Average Run Length

## The Average Run Length of Cumulative Sum Control Charts

The ARL of CUSUM
$h$ is decision
limit

The operation of obtaining samples to use with a cumulative sum (CUSUM) control chart consists of taking samples of size $n$ and plotting the cumulative sums

$$
S_{r}=\sum_{i=1}^{r}\left(\bar{x}_{i}-k\right) \quad \text { or } \quad S_{r}=\sum_{i=1}^{r}\left(\bar{x}_{i}-\right) / \sigma_{s} \quad \text { (standardized) }
$$

versus the sample number $r$, where $\bar{x}_{2}$ is the sample mean and $k$ is a reference value.

In practice, $k$ might be set equal to $\left(\hat{\mu}_{0}+{ }^{\mu}{ }_{1}\right) / 2$, where $\hat{\mu}_{0}$ is the estimated in-control mean, which is sometimes known as the acceptable quality level, and $\mu_{1}$ is referred to as the rejectable quality level.

If the distance between a plotted point and the lowest previous point is equal to or greater than $h$, one concludes that the process mean has shifted (increased).

Hence, $h$ is referred to as the decision limit. Thus the sample size $n$, reference value $k$, and decision limit $h$ are the parameters required for operating a one-sided CUSUM chart. If one has to control both positive and negative deviations, as is usually the case, two one-sided charts are used, with respective values $k_{1}, \mathrm{k}_{2},\left(k_{1}>k_{2}\right)$ and respective decision limits $h$ and -h.

Standardizing shift in mean and decision limit

The shift in the mean can be expressed as $L \Delta-k$. If we are dealing with normally distributed measurements, we can standardize this shift by

$$
k_{s}=\frac{(\mu-k)}{\sigma / \sqrt{n}} \text { or }(\mu-k) \sqrt{n} / \sigma
$$

Similarly, the decision limit can be standardized by

$$
h_{s}=\frac{h}{\sigma / \sqrt{n}}=h \sqrt{n} / \sigma
$$

Determination of the ARL, given $h$ and $k$

The average run length (ARL) at a given quality level is the average number of samples (subgroups) taken before an action signal is given. The standardized parameters $k_{\mathrm{s}}$ and $h_{\mathrm{s}}$ together with the sample size $n$ are usually selected to yield approximate ARL's $L_{0}$ and $L_{1}$ at acceptable and rejectable quality levels $/ \mu_{0}$ and $/ L_{1}$ respectively. We would like to see a high ARL, $L_{0}$, when the process is on target, (i.e. in control), and a low ARL, $L_{1}$, when the process mean shifts to an unsatisfactory level.

In order to determine the parameters of a CUSUM chart, the acceptable and rejectable quality levels along with the desired respective ARL's are usually specified. The design parameters can then be obtained by a number of ways. Unfortunately, the calculations of the ARL for CUSUM charts are quite involved.

There are several nomographs available from different sources that can be utilized to find the ARL's when the standardized $h$ and $k$ are given. Some of the nomographs solve the unpleasant integral equations that form the basis of the exact solutions, using an approximation of Systems of Linear Algebraic Equations (SLAE). This Handbook used a computer program that furnished the required ARL's given the standardized $h$ and $k$. An example is given below:

Example of finding ARL's given the standardized $h$ and $k$

Using the table

ARL if a 1 sigma shift has occurred

| mean shift <br> $(k=.5)$ | $h \sqrt{n} / \sigma$ |  | Shewart |
| :---: | :---: | :---: | :---: |
| 4 | 5 | $\overline{\mathrm{X}}$ |  |
| 0 | 336 | 930 | 371.00 |
| .25 | 74.2 | 140 | 281.14 |
| .5 | 26.6 | 30.0 | 155.22 |
| .75 | 13.3 | 17.0 | 81.22 |
| 1.00 | 8.38 | 10.4 | 44.0 |
| 1.50 | 4.75 | 5.75 | 14.97 |
| 2.00 | 3.34 | 4.01 | 6.30 |
| 2.50 | 2.62 | 3.11 | 3.24 |
| 3.00 | 2.19 | 2.57 | 2.00 |
| 4.00 | 1.71 | 2.01 | 1.19 |

If $\mathrm{k}=.5$, then the shift of the mean (in multiples of the standard deviation of the mean) is obtained by adding .5 to the first column. For example to detect a mean shift of 1 sigma at $h=4$, the ARL $=8.38$. (at first column entry of .5).

The last column of the table contains the ARL's for a Shewhart control chart at selected mean shifts. The ARL for Shewhart $=1 / p$, where $p$ is the probability for a point to fall outside established control limits. Thus, for 3 -sigma control limits and assuming normality, the probability to exceed the upper control limit $=.00135$ and to fall below the lower control limit is also .00135 and their sum $=.0027$. (These numbers come from standard normal distribution tables or computer programs, setting $z=3$ ). Then the ARL $=$ $1 / .0027=370.37$. This says that when a process is in control one expects an out-of-control signal (false alarm) each 371 runs.

When the means shifts up by 1 sigma, then the distance between the upper control limit and the shifted mean is 2 sigma (instead of $3 \sigma$ ). Entering normal distribution tables with $z=2$ yields a probability of $p=.02275$ to exceed this value. The distance between the shifted mean and the lower limit is now 4 sigma and the probability of $\overline{\mathrm{X}}<-4$ is only .000032 and can be ignored. The ARL is $1 / .02275=43.96$.

Shewhart is The conclusion can be drawn that the Shewhart chart is superior for better for detecting large shifts, CUSUM is faster for small shifts

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 SEMATECHdetecting large shifts and the CUSUM scheme is faster for small shifts. The break-even point is a function of $h$, as the table shows.

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### 6.3.2.4. EWMA Control Charts

EWMA The Exponentially Weighted Moving Average (EWMA) is a statistic for statistic

Comparison of Shewhart control chart and EWMA control chart techniques

Definition of EWMA

The statistic that is calculated is:

$$
\mathrm{EWMA}_{\mathrm{t}}=\lambda \mathrm{Y}_{\mathrm{t}}+(1-\lambda) \mathrm{EWMA}_{\mathrm{t}-1} \quad \text { for } \mathrm{t}=1,2, \ldots, n
$$

where

- $\mathrm{EWMA}_{0}$ is the mean of historical data (target)
- $\mathrm{Y}_{\mathrm{t}}$ is the observation at time $t$
- $n$ is the number of observations to be monitored including EWMA $_{0}$
- $0<\lambda \leq 1$ is a constant that determines the depth of memory of the EWMA.
The equation is due to Roberts (1959).

Choice of weighting factor

Variance of EWMA statistic

Definition of control limits for EWMA

The parameter $\lambda$ determines the rate at which 'older' data enter into the calculation of the EWMA statistic. A value of $\lambda=1$ implies that only the most recent measurement influences the EWMA (degrades to Shewhart chart). Thus, a large value of $\lambda=1$ gives more weight to recent data and less weight to older data; a small value of $\lambda$ gives more weight to older data. The value of $\lambda$ is usually set between 0.2 and 0.3 (Hunter) although this choice is somewhat arbitrary. Lucas and Saccucci (1990) give tables that help the user select $\lambda$.

The estimated variance of the EWMA statistic is approximately

$$
s^{2}{ }_{\text {ewma }}=(\lambda /(2-\lambda)) s^{2}
$$

when $t$ is not small, where $s$ is the standard deviation calculated from the historical data.

The center line for the control chart is the target value or $\mathrm{EWMA}_{0}$. The control limits are:

$$
\begin{aligned}
& \mathrm{UCL}=\mathrm{EWMA}_{0}+k \mathrm{~s}_{\text {ewma }} \\
& \mathrm{LCL}=\mathrm{EWMA}_{0}-k \mathrm{~s}_{\mathrm{ewma}}
\end{aligned}
$$

where the factor $k$ is either set equal 3 or chosen using the Lucas and Saccucci (1990) tables. The data are assumed to be independent and these tables also assume a normal population.

As with all control procedures, the EWMA procedure depends on a database of measurements that are truly representative of the process. Once the mean value and standard deviation have been calculated from this database, the process can enter the monitoring stage, provided the process was in control when the data were collected. If not, then the usual Phase 1 work would have to be completed first.

Example of calculation
of
parameters
for an
EWMA
control
chart

To illustrate the construction of an EWMA control chart, consider a process with the following parameters calculated from historical data:

$$
\begin{aligned}
& \mathrm{EWMA}_{0}=50 \\
& s=2.0539
\end{aligned}
$$

with $\lambda$ chosen to be 0.3 so that $\lambda /(2-\lambda)=.3 / 1.7=0.1765$ and the square root $=0.4201$. The control limits are given by

$$
\mathrm{UCL}=50+3(0.4201)(2.0539)=52.5884
$$

$$
\mathrm{LCL}=50-3(0.4201)(2.0539)=47.4115
$$

Sample data Consider the following data consisting of 20 points where 1-10 are on the top row from left to right and 11-20 are on the bottom row from left to right:

```
52.0 47.0 53.0 49.3 50.1 47.0
51.0 50.1 51.2 50.5 49.6 47.6
49.9 51.3 47.8 51.2 52.6 52.4
53.6 52.1
```

EWMA
statistics for
These data represent control measurements from the process which is to be monitored using the EWMA control chart technique. The corresponding EWMA statistics that are computed from this data set are:

```
50.00 50.60 49.52 50.56 50.18
50.16 49.12 49.75 49.85 50.26
50.33 50.11 49.36 49.52 50.05
49.34 49.92 50.73 51.23 51.94
```

Sample The control chart is given below. EWMA plot


Interpretation of EWMA control chart

The red dots are the raw data; the jagged line is the EWMA statistic over time. The chart tells us that the process is in control because all EWMA $_{t}$ lie between the control limits. However, there seems to be a trend upwards for the last 5 periods.

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### 6.3.3. What are Attributes Control Charts?

Attributes The Shewhart control chart plots quality characteristics that can be data arise measured and expressed numerically. We measure weight, height, when classifying or counting observations position, thickness, etc. If we cannot represent a particular quality characteristic numerically, or if it is impractical to do so, we then often resort to using a quality characteristic to sort or classify an item that is inspected into one of two "buckets".

An example of a common quality characteristic classification would be designating units as "conforming units" or "nonconforming units". Another quality characteristic criteria would be sorting units into "non defective" and "defective" categories. Quality characteristics of that type are called attributes.

Note that there is a difference between "nonconforming to an engineering specification" and "defective" -- a nonconforming unit may function just fine and be, in fact, not defective at all, while a part can be "in spec" and not fucntion as desired (i.e., be defective).

Examples of quality characteristics that are attributes are the number of failures in a production run, the proportion of malfunctioning wafers in a lot, the number of people eating in the cafeteria on a given day, etc.

Types of Control charts dealing with the number of defects or nonconformities attribute control charts are called $\underline{c}$ charts (for count).

Control charts dealing with the proportion or fraction of defective product are called $p$ charts (for proportion).

There is another chart which handles defects per unit, called the $u$ chart (for unit). This applies when we wish to work with the average number of nonconformities per unit of product.

For additional references, see Woodall (1997) which reviews papers showing examples of attribute control charting, including examples from semiconductor manufacturing such as those examining the spatial depencence of defects.

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### 6.3.3.1.Counts Control Charts

Defective $\quad$ The literature differentiates between defect and defective, which is the
items vs
individual defects
same as differentiating between nonconformity and nonconforming units. This may sound like splitting hairs, but in the interest of clarity let's try to unravel this man-made mystery.

Consider a wafer with a number of chips on it. The wafer is referred to as an "item of a product". The chip may be referred to as "a specific point". There exist certain specifications for the wafers. When a particular wafer (e.g., the item of the product) does not meet at least one of the specifications, it is classified as a nonconforming item. Furthermore, each chip, (e.g., the specific point) at which a specification is not met becomes a defect or nonconformity.

So, a nonconforming or defective item contains at least one defect or nonconformity. It should be pointed out that a wafer can contain several defects but still be classified as conforming. For example, the defects may be located at noncritical positions on the wafer. If, on the other hand, the number of the so-called "unimportant" defects becomes alarmingly large, an investigation of the production of these wafers is warranted.

Control charts involving counts can be either for the total number of nonconformities (defects) for the sample of inspected units, or for the average number of defects per inspection unit.

Poisson approximation for numbers or counts of defects

Illustrate
Poisson
approximation to binomial

Let us consider an assembled product such as a microcomputer. The opportunity for the occurrence of any given defect may be quite large. However, the probability of occurrence of a defect in any one arbitrarily chosen spot is likely to be very small. In such a case, the incidence of defects might be modeled by a Poisson distribution. Actually, the Poisson distribution is an approximation of the binomial distribution and applies well in this capacity according to the following rule of thumb:

The sample size $n$ should be equal to or larger than 20 and the probability of a single success, $p$, should be smaller than or equal to 05 . If $n \geq 100$, the approximation is excellent if $n p$ is also $\leq 10$.

To illustrate the use of the Poisson distribution as an approximation of a binomial distribution, consider the following comparison: Let $p$, the probability of a single success in $n=200$ trials, be .025 .

Find the probability of exactly 3 successes. If we assume that $p$ remains constant then the solution follows the binomial distribution rules, that is:

$$
p(x)=\binom{n}{x} p^{x}(1-p)^{n-x}=\binom{200}{3} .025^{3} .975^{197}=0.1399995
$$

By the Poisson approximation we have

$$
c=(200)(.025)
$$

and

$$
p(x)=\frac{e^{-c} c^{x}}{x!}=\frac{e^{-5} 5^{3}}{3!}=0.1403739
$$

The inspection unit

Before the control chart parameters are defined there is one more definition: the inspection unit. We shall count the number of defects that occur in a so-called inspection unit. More often than not, an inspection unit is a single unit or item of product; for example, a wafer. However, sometimes the inspection unit could consist of five wafers, or ten wafers and so on. The size of the inspection units may depend on the recording facility, measuring equipment, operators, etc.

Suppose that defects occur in a given inspection unit according to the Poisson distribution, with parameter $c$ (often denoted by $n p$ or the Greek letter $\lambda$ ). In other words
$p(x)=\frac{e^{-i} c^{x}}{x!}$
where $x$ is the number of defects and $c>0$ is the parameter of the Poisson distribution. It is known that both the mean and the variance of this distribution are equal to $c$. Then the $k$-sigma control chart is

$$
\begin{aligned}
& U C L=c+k \sqrt{c} \\
& \text { CenterLine }=c \\
& L C L=c-k \sqrt{c}
\end{aligned}
$$

If the LCL comes out negative, then there is no lower control limit. This control scheme assumes that a standard value for $c$ is available. If this is not the case then $c$ may be estimated as the average of the number of defects in a preliminary sample of inspection units, call it $\bar{c}$. Usually $k$ is set to 3 by many practioners.

Control chart An example may help to illustrate the construction of control limits for example using counts
counts data. We are inspecting 25 successive wafers, each containing 100 chips. Here the wafer is the inspection unit. The observed number of defects are

| Wafer <br> Number | Number <br> of Defects | Wafer <br> Number | Number <br> of Defects |
| :---: | :---: | :---: | :---: |
| 1 | 16 | 14 | 16 |
| 2 | 14 | 15 | 15 |
| 3 | 28 | 16 | 13 |
| 4 | 16 | 17 | 14 |
| 5 | 12 | 18 | 16 |
| 6 | 20 | 19 | 11 |
| 7 | 10 | 20 | 20 |


| 8 | 12 | 21 | 11 |
| :---: | :---: | :---: | :---: |
| 9 | 10 | 22 | 19 |
| 10 | 17 | 23 | 16 |
| 11 | 19 | 24 | 31 |
| 12 | 17 | 25 | 13 |
| 13 | 14 |  |  |

From this table we have

$$
\begin{aligned}
& \bar{c}=\frac{\text { total number of defects }}{\text { total mumber of samples }}=\frac{400}{25}=16 \\
& U C L=\bar{c}+3 \sqrt{\bar{c}}=16+2 \sqrt{16}=28 \\
& L C L=c-k \sqrt{c}
\end{aligned}
$$

Sample counts control chart


## Transforming Poisson Data

## Normal

approximation to Poisson is adequate when the mean of the Poisson is at least 5

Transforming count data into
approximately normal data

We have seen that the 3 -sigma limits for a $c$ chart, where $c$ represents the number of nonconformities, are given by

$$
\bar{c} \pm 3 \sqrt{\bar{c}}
$$

where it is assumed that the normal approximation to the Poisson distribution holds, hence the symmetry of the control limits. It is shown in the literature that the normal approximation to the Poisson is adequate when the mean of the Poisson is at least 5. When applied to the $c$ chart this implies that the mean of the defects should be at least 5. This requirement will often be met in practice, but still, when the mean is smaller than 9 (solving the above equation) there will be no lower control limit.

Let the mean be 10 . Then the lower control limit $=0.513$. However, $P(c=0)=.000045$, using the Poisson formula. This is only $1 / 30$ of the assumed area of .00135 . So one has to raise the lower limit so as to get as close as possible to .00135 . From Poisson tables or computer software we find that $P(1)=.0005$ and $P(2)=.0027$, so the lower limit should actually be 2 or 3 .

To avoid this type of problem, we may resort to a transformation that makes the transformed data match the normal distribution better. One such transformation described by Ryan (2000) is

$$
Y=2 \sqrt{c}
$$

which is, for a large sample, approximately normally distributed with mean $=2 \sqrt{\lambda}$ and variace $=1$, where $\lambda$ is the mean of the Poisson distribution.

Similar transformations have been proposed by Anscombe (1948) and Freeman and Tukey (1950). When applied to a $c$ chart these are

$$
y_{1}=2 \sqrt{c+3 / 8} \text { and } \xi_{2}=\sqrt{c}+\sqrt{c+1}
$$

The repspective control limits are

$$
\bar{y} \pm 3, \quad \bar{y}_{1} \pm 3, \quad \text { and } \bar{y}_{2} \pm 3
$$

While using transformations may result in meaningful control limits, one has to bear in mind that the user is now working with data on a different scale than the original measurements. There is another way to remedy the problem of symmetric limits applied to non symmetric cases, and that is to use probability limits. These can be obtained from tables given by Molina (1973). This allows the user to work with data
on the original scale, but they require special tables to obtain the limits. Of course, software might be used instead.

Warning for highly skewed distributions

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6.3.3. What are Attributes Control Charts?

### 6.3.3.2. Proportions Control Charts

$p$ is the
fraction defective in a lot or population

The proportion or fraction nonconforming (defective) in a population is defined as the ratio of the number of nonconforming items in the population to the total number of items in that population. The item under consideration may have one or more quality characteristics that are inspected simultaneously. If at least one of the characteristics does not conform to standard, the item is classified as nonconforming.

The fraction or proportion can be expressed as a decimal, or, when multiplied by 100 , as a percent. The underlying statistical principles for a control chart for proportion nonconforming are based on the binomial distribution.

Let us suppose that the production process operates in a stable manner, such that the probability that a given unit will not conform to specifications is $p$. Furthermore, we assume that successive units produced are independent. Under these conditions, each unit that is produced is a realization of a Bernoulli random variable with parameter $p$. If a random sample of $n$ units of product is selected and if $D$ is the number of units that are nonconforming, the $D$ follows a binomial distribution with parameters $n$ and $p$

## The

binomial
distribution
model for
number of
defectives in
a sample

$$
p\left\{D=x_{j}\right\}=\binom{n}{x} p^{x}(1-p)^{n-x} \quad x=0,1, \cdots, n
$$

The mean of $D$ is $n p$ and the variance is $n p(1-p)$. The sample proportion nonconforming is the ratio of the number of nonconforming units in the sample, $D$, to the sample size $n$,

$$
\hat{p}=\frac{D}{n}
$$

The mean and variance of this estimator are

$$
\mu=p
$$

and

$$
\sigma_{\hat{p}}^{2}=\frac{p(1-p)}{n}
$$

This background is sufficient to develop the control chart for proportion or fraction nonconforming. The chart is called the $p$-chart.
$p$ control If the true fraction conforming $p$ is known (or a standard value is given), charts for
lot
proportion defective then the center line and control limits of the fraction nonconforming control chart is

$$
\begin{aligned}
& U C L=p+3 \sqrt{\frac{p(1-p)}{n}} \\
& \text { CenterLine }=p \\
& L C L=p-3 \sqrt{\frac{p(1-p)}{n}}
\end{aligned}
$$

When the process fraction (proportion) $p$ is not known, it must be estimated from the available data. This is accomplished by selecting $m$ preliminary samples, each of size $n$. If there are $D_{i}$ defectives in sample $i$, the fraction nonconforming in sample $i$ is

$$
\hat{p}_{i}=\frac{D-i}{n} \quad i=1,2, \ldots, m
$$

and the average of these individuals sample fractions is

$$
\bar{p}=\frac{\sum_{i=1}^{m} D_{i}}{m n}=\frac{\sum_{i=1}^{m} \hat{p}_{i}}{m}
$$

The $\bar{p}$ is used instead of $p$ in the control chart setup.

Example of a p-chart

Sample The corresponding control chart is given below:
proportions
control
chart
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### 6.3.4. What are Multivariate Control Charts?

Multivariate control charts and Hotelling's $T^{2}$ statistic

Multivariate control charts now more accessible

Hotelling charts for both means and
dispersion

It is a fact of life that most data are naturally multivariate. Hotelling in 1947 introduced a statistic which uniquely lends itself to plotting multivariate observations. This statistic, appropriately named Hotelling's $T^{2}$, is a scalar that combines information from the dispersion and mean of several variables. Due to the fact that computations are laborious and fairly complex and require some knowledge of matrix algebra, acceptance of multivariate control charts by industry was slow and hesitant.

Nowadays, modern computers in general and the PC in particular have made complex calculations accessible and during the last decade, multivariate control charts were given more attention. In fact, the multivariate charts which display the Hotelling $T^{2}$ statistic became so popular that they sometimes are called Shewhart charts as well (e.g., Crosier, 1988), although Shewhart had nothing to do with them.

As in the univariate case, when data are grouped, the $T^{2}$ chart can be paired with a chart that displays a measure of variability within the subgroups for all the analyzed characteristics. The combined $\mathrm{T}^{2}$ and $T_{d}^{2}$ (dispersion) charts are thus a multivariate counterpart of the univariate $\overline{\mathrm{X}}$ and $S$ (or $\overline{\mathrm{X}}$ and $R$ ) charts.

Hotelling mean and dispersion control charts

Interpretation of sample Hotelling control charts

Additional discussion

An example of a Hotelling $T^{2}$ and $T_{d}^{2}$ pair of charts is given below:

T siquare for Means


T square For Disperslon


Each chart represents 14 consecutive measurements on the means of four variables. The $T^{2}$ chart for means indicates an out-of-control state for groups 1,2 and 9-11. The $T^{2}{ }_{d}$ chart for dispersions indicate that groups 10,13 and 14 are also out of control. The interpretation is that the multivariate system is suspect. To find an assignable cause, one has to resort to the individual univariate control charts or some other univariate procedure that should accompany this multivariate chart.

For more details and examples see the next page and also Tutorials, section 5, subsections 4.3, 4.3.1 and 4.3.2. An introduction to Elements of multivariate analysis is also given in the Tutorials.

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### 6.3.4.1. Hotelling Control Charts

Definition of Hotelling's $T^{2}$
"distance" statistic

The Hotelling $T^{2}$ distance is a measure that accounts for the covariance structure of a multivariate normal distribution. It was proposed by Harold Hotelling in 1947 and is called Hotelling $T^{2}$. It may be thought of as the multivariate counterpart of the Student's- $t$ statistic.

The $T^{2}$ distance is a constant multiplied by a quadratic form. This quadratic form is obtained by multiplying the following three quantities:

1. The vector of deviations between the observations and the mean $\mathbf{m}$, which is expressed by $(\mathbf{X}-\mathbf{m})^{\prime}$,
2. The inverse of the covariance matrix, $\mathbf{S}^{-1}$,
3. The vector of deviations, (X-m).

It should be mentioned that for independent variables, the covariance matrix is a diagonal matrix and $T^{2}$ becomes proportional to the sum of squared standardized variables.

In general, the higher the $T^{2}$ value, the more distant is the observation from the mean. The formula for computing the $T^{2}$ is:

$$
T^{2}=c\left(\mathbf{X}-\mathbf{m}^{\prime}\right) \mathbf{S}^{-\mathbf{1}}(\mathbf{X}-\mathbf{m})
$$

The constant $c$ is the sample size from which the covariance matrix was estimated.
$T^{2}$ readily The $T^{2}$ distances lend themselves readily to graphical displays and as a graphable result the $T^{2}$-chart is the most popular among the multivariate control charts.

## Estimation of the Mean and Covariance Matrix

Mean and Let $\mathbf{X}_{1}, \ldots \mathbf{X}_{\mathrm{n}}$ be $n p$-dimensional vectors of observations that are sampled Covariance matrices

Additional discussion

See Tutorials (section 5), subsections 4.3, 4.3.1 and 4.3.2 for more details and examples. An introduction to Elements of multivariate analysis is also given in the Tutorials.

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### 6.3.4.2. Principal Components Control Charts

Problems with $T^{2}$ charts

Run
univariate
charts along
with the
multivariate
ones

Another way
to monitor multivariate data:
Principal
Components control
charts

Although the $T^{2}$ chart is the most popular, easiest to use and interpret method for handling multivariate process data, and is beginning to be widely accepted by quality engineers and operators, it is not a panacea. First, unlike the univariate case, the scale of the values displayed on the chart is not related to the scales of any of the monitored variables.
Secondly, when the $T^{2}$ statistic exceeds the upper control limit (UCL), the user does not know which particular variable(s) caused the out-of-control signal.

With respect to scaling, we strongly advise to run individual univariate charts in tandem with the multivariate chart. This will also help in honing in on the culprit(s) that might have caused the signal. However, individual univariate charts cannot explain situations that are a result of some problems in the covariance or correlation between the variables. This is why a dispersion chart must also be used.

Another way to analyze the data is to use principal components. For each multivariate measurement (or observation), the principal components are linear combinations of the standardized $p$ variables (to standardize subtract their respective targets and divide by their standard deviations). The principal components have two important advantages:

1. the new variables are uncorrelated (or almost)
2. very often, a few (sometimes 1 or 2 ) principal components may capture most of the variability in the data so that we do not have to use all of the $p$ principal components for control.

Eigenvalues Unfortunately, there is one big disadvantage: The identity of the original variables is lost! However, in some cases the specific linear combinations corresponding to the principal components with the largest eigenvalues may yield meaningful measurement units. What is being used in control charts are the principal factors.

A principal factor is the principal component divided by the square root of its eigenvalue.

Additional discussion

More details and examples are given in the Tutorials (section 5).

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### 6.3.4.3. Multivariate EWMA Charts

Univariate
EWMA model

Multivariate EWMA model

## Multivariate EWMA Control Chart

The model for a univariate EWMA chart is given by:

$$
Z_{i}=\lambda X_{i}+(1-\lambda) Z_{i-1} \quad i=1,2, \ldots, n
$$

where $Z_{i}$ is the ith EWMA, $X_{i}$ is the the ith observation, $Z_{0}$ is the average from the historical data, and $0<\lambda \leq 1$.

In the multivariate case, one can extend this formula to

$$
Z_{i}=A X_{i}+(1-A) Z_{i-1}
$$

where $Z_{i}$ is the $i$ th EWMA vector, $X_{i}$ is the the $i$ th observation vector $i$ $=1,2, \ldots, n, Z_{0}$ is the vector of variable values from the historical data, $\Lambda^{\text {is the }} \operatorname{diag}\left(\lambda_{1}, \lambda_{2}, \ldots, \lambda_{p}\right)$ which is a diagonal matrix with $\lambda_{1}, \lambda_{2}$, $\ldots, \lambda_{\mathrm{p}}$ on the main diagonal, and $p$ is the number of variables; that is the number of elements in each vector.

Illustration of multivariate EWMA

The following illustration may clarify this. There are $p$ variables and each variable contains $n$ observations. The input data matrix looks like:


The quantity to be plotted on the control chart is

$$
\mathrm{T}_{i}^{2}=\mathrm{Z}_{i}^{\prime} \Sigma_{z_{1}}^{-1} \mathrm{Z}_{i}
$$

Simplification It has been shown (Lowry et al., 1992) that the $(k, l)$ th element of the covariance matrix of the $i$ th EWMA, $\Sigma_{\boldsymbol{z}_{\mathbf{i}}}$, is

$$
\Sigma_{\boldsymbol{z}}\left(k_{c}, l\right)=\lambda_{k}, \lambda_{l} \frac{\left[1-\left(1-\lambda_{k}\right)^{i}\left(1-\lambda_{t}\right)^{i}\right]}{\left[\lambda_{k}+\lambda_{1}-\lambda_{k}, \lambda_{!}\right]} \sigma_{k, l}
$$

where $\sigma_{k, l}$ is the $(k, l)$ th element of $\sum$, the covariance matrix of the X's.
If $\lambda_{1}=\lambda_{2}=\ldots=\lambda_{p}=\lambda$, then the above expression simplifies to

$$
\Sigma_{\mathbf{z} \mathbf{i}}(k, l)=\frac{\lambda}{2-\lambda}\left[1-(1-\lambda)^{2 i}\right] \Sigma
$$

where $\sum$ is the covariance matrix of the input data.
Further
simplification
There is a further simplification. When $i$ becomes large, the covariance matrix may be expressed as:

$$
\Sigma_{z_{1}}=\frac{\lambda}{2-\lambda} \Sigma
$$

The question is "What is large?". When we examine the formula with the $2 i$ in it, we observe that when $2 i$ becomes sufficiently large such that $(1-\lambda)^{2 i}$ becomes almost zero, then we can use the simplified formula.

Table for $\quad$ The following table gives the values of $(1-\lambda)^{2 i}$ for selected values of $\lambda$ selected values of $\lambda$ and $i$

Simplified formuala not required and $i$.

|  |  |  | $\mathbf{2 i}$ |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{1 - \lambda}$ | $\mathbf{4}$ | $\mathbf{6}$ | $\mathbf{8}$ | $\mathbf{1 0}$ | $\mathbf{1 2}$ | $\mathbf{2 0}$ | $\mathbf{3 0}$ | $\mathbf{4 0}$ | $\mathbf{5 0}$ |
| $\mathbf{. 9}$ | .656 | .531 | .430 | .349 | .282 | .122 | .042 | .015 | .005 |
| $\mathbf{. 8}$ | .410 | .262 | .168 | .107 | .069 | .012 | .001 | .000 | .000 |
| $\mathbf{. 7}$ | .240 | .118 | .058 | .028 | .014 | .001 | .000 | .000 | .000 |
| $\mathbf{. 6}$ | .130 | .047 | .017 | .006 | .002 | .000 | .000 | .000 | .000 |
| $\mathbf{. 5}$ | .063 | .016 | .004 | .001 | .000 | .000 | .000 | .000 | .000 |
| $\mathbf{4}$ | .026 | .004 | .001 | .000 | .000 | .000 | .000 | .000 | .000 |
| $\mathbf{. 3}$ | .008 | .001 | .000 | .000 | .000 | .000 | .000 | .000 | .000 |
| $\mathbf{. 2}$ | .002 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 |
| $\mathbf{. 1}$ | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 |

It should be pointed out that a well-meaning computer program does not have to adhere to the simplified formula, and potential inaccuracies for low values for $\lambda$ and $i$ can thus be avoided.

MEWMA Here is an example of the application of an MEWMA control chart. To computer output for the Lowry data faciltate comparison with existing literature, we used data from Lowry et al. The data were simulated from a bivariate normal distribution with unit variances and a correlation coefficient of 0.5 . The value for $\lambda=.10$ and the values for $T_{i}^{2}$ were obtained by the equation given above. The covariance of the MEWMA vectors was obtained by using the non-simplified equation. That means that for each MEWMA control statistic, the computer computed a covariance matrix, where $i=1,2, \ldots 10$. The results of the computer routine are:

|  | Multi-Variate EWMA Control Chart |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| DATA SER | SERIES | MEWMA | Vector | MEWMA |
| 1 | 2 | 1 | 2 | STATISTIC |
| -1.190 | $0 \quad 0.590$ | -0.119 | 0.059 | 2.1886 |
| 0.120 | $0 \quad 0.900$ | -0.095 | 0.143 | 2.0697 |
| -1.690 | $0 \quad 0.400$ | -0.255 | 0.169 | 4.8365 |
| 0.300 | $0 \quad 0.460$ | -0.199 | 0.198 | 3.4158 |
| 0.890 | $0-0.750$ | -0.090 | 0.103 | 0.7089 |
| 0.820 | $0 \quad 0.980$ | 0.001 | 0.191 | 0.9268 |

6.3.4.3. Multivariate EWMA Charts

| -0.300 | 2.280 | -0.029 | 0.400 | 4.0018 |
| ---: | ---: | ---: | ---: | ---: |
| 0.630 | 1.750 | 0.037 | 0.535 | 6.1657 |
| 1.560 | 1.580 | 0.189 | 0.639 | 7.8554 |
| 1.460 | 3.050 | 0.316 | 0.880 | 14.4158 |


| VEC | XBAR | MSE | Lamda |
| :---: | :---: | :---: | :---: |
| 1 | .260 | 1.200 | 0.100 |
| 2 | 1.124 | 1.774 | 0.100 |

The UCL $=5.938$ for $\alpha=.05$. Smaller choices of $\alpha$ are also used.

Sample The following is the plot of the above MEWMA. MEWMA plot

Plot of MEWMA's


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## 6. Process or Product Monitoring and Control

### 6.4. Introduction to Time Series Analysis

Time series methods take into account possible internal structure in the data

Time series data often arise when monitoring industrial processes or tracking corporate business metrics. The essential difference between modeling data via time series methods or using the process monitoring methods discussed earlier in this chapter is the following:

Time series analysis accounts for the fact that data points taken over time may have an internal structure (such as autocorrelation, trend or seasonal variation) that should be accounted for.
This section will give a brief overview of some of the more widely used techniques in the rich and rapidly growing field of time series modeling and analysis.

Contents for Areas covered are:
this section

1. Definitions, Applications and Techniques
2. What are Moving Average or Smoothing Techniques?
3. Single Moving Average
4. Centered Moving Average
5. What is Exponential Smoothing?
6. Single Exponential Smoothing
7. Forecasting with Single Exponential Smoothing
8. Double Exponential Smoothing
9. Forecasting with Double Exponential Smoothing
10. Triple Exponential Smoothing
11. Example of Triple Exponential Smoothing
12. Exponential Smoothing Summary
13. Univariate Time Series Models
14. Sample Data Sets
15. Stationarity
16. Seasonality
17. Common Approaches
18. Box-Jenkins Approach
19. Box-Jenkins Model Identification
20. Box-Jenkins Model Estimation
21. Box-Jenkins Model Validation
22. SEMPLOT Sample Output for a Box-Jenkins Model Analysis
23. SEMPLOT Sample Output for a Box-Jenkins Model Analysis with Seasonality
24. Multivariate Time Series Models
25. Example of Multivariate Time Series Analysis
26. Process or Product Monitoring and Control
6.4. Introduction to Time Series Analysis

### 6.4.1. Definitions, Applications and Techniques

Definition Definition of Time Series: An ordered sequence of values of a variable at equally spaced time intervals.

Time series
occur
frequently when
looking at industrial data

Applications: The usage of time series models is twofold:

- Obtain an understanding of the underlying forces and structure that produced the observed data
- Fit a model and proceed to forecasting, monitoring or even feedback and feedforward control.

Time Series Analysis is used for many applications such as:

- Economic Forecasting
- Sales Forecasting
- Budgetary Analysis
- Stock Market Analysis
- Yield Projections
- Process and Quality Control
- Inventory Studies
- Workload Projections
- Utility Studies
- Census Analysis
and many, many more...

There are Techniques: The fitting of time series models can be an ambitious many
methods
used to
model and
forecast
time series undertaking. There are many methods of model fitting including the following:

- Box-Jenkins ARIMA models
- Box-Jenkins Multivariate Models
- Holt-Winters Exponential Smoothing (single, double, triple) The user's application and preference will decide the selection of the appropriate technique. It is beyond the realm and intention of the authors of this handbook to cover all these methods. The overview presented here will start by looking at some basic smoothing techniques:
- Averaging Methods
- Exponential Smoothing Techniques.

Later in this section we will discuss the Box-Jenkins modeling methods and Multivariate Time Series.
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### 6.4.2. What are Moving Average or Smoothing Techniques?

Smoothing
data
removes
random
variation and shows trends and cyclic
components

Taking averages is the simplest way to smooth data

Inherent in the collection of data taken over time is some form of random variation. There exist methods for reducing of canceling the effect due to random variation. An often-used technique in industry is "smoothing". This technique, when properly applied, reveals more clearly the underlying trend, seasonal and cyclic components.

There are two distinct groups of smoothing methods

- Averaging Methods
- Exponential Smoothing Methods

We will first investigate some averaging methods, such as the "simple" average of all past data.

A manager of a warehouse wants to know how much a typical supplier delivers in 1000 dollar units. He/she takes a sample of 12 suppliers, at random, obtaining the following results:

| Supplier | Amount | Supplier | Amount |
| :---: | :---: | :---: | :---: |
| 1 | 9 | 7 | 11 |
| 2 | 8 | 8 | 7 |
| 3 | 9 | 9 | 13 |
| 4 | 12 | 10 | 9 |
| 5 | 9 | 11 | 11 |
| 6 | 12 | 12 | 10 |

The computed mean or average of the data $=10$. The manager decides to use this as the estimate for expenditure of a typical supplier.

Is this a good or bad estimate?

Mean We shall compute the "mean squared error":
squared error is a way to judge how good a model is

MSE results for example

Table of MSE results for example using different estimates

- The "error" = true amount spent minus the estimated amount.
- The "error squared" is the error above, squared.
- The "SSE" is the sum of the squared errors.
- The "MSE" is the mean of the squared errors.

The results are:

## Error and Squared Errors

The estimate $=10$

| Supplier | $\$$ | Error | Error <br> Squared |
| :---: | :---: | :---: | :---: |
| 1 | 9 | -1 | 1 |
| 2 | 8 | -2 | 4 |
| 3 | 9 | -1 | 1 |
| 4 | 12 | 2 | 4 |
| 5 | 9 | -1 | 1 |
| 6 | 12 | 2 | 4 |
| 7 | 11 | 1 | 1 |
| 8 | 7 | -3 | 9 |
| 9 | 13 | 3 | 9 |
| 10 | 9 | -1 | 1 |
| 11 | 11 | 1 | 1 |
| 12 | 10 | 0 | 0 |

The $\mathrm{SSE}=36$ and the $\mathrm{MSE}=36 / 12=3$.

So how good was the estimator for the amount spent for each supplier? Let us compare the estimate (10) with the following estimates: 7, 9, and 12. That is, we estimate that each supplier will spend $\$ 7$, or $\$ 9$ or $\$ 12$.

Performing the same calculations we arrive at:

| Estimator | $\mathbf{7}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 2}$ |
| :---: | :---: | :---: | :---: | :---: |
| SSE | 144 | 48 | 36 | 84 |
| MSE | 12 | 4 | 3 | 7 |

The estimator with the smallest MSE is the best. It can be shown mathematically that the estimator that minimizes the MSE for a set of random data is the mean.

Table Next we will examine the mean to see how well it predicts net income showing squared error for the mean for sample data over time.

The next table gives the income before taxes of a PC manufacturer between 1985 and 1994.

| Year | \$(millions) | Mean | Error | Squared <br> Error |
| :---: | :---: | :---: | :---: | :---: |
| 1985 | 46.163 | 48.776 | -2.613 | 6.828 |
| 1986 | 46.998 | 48.776 | -1.778 | 3.161 |
| 1987 | 47.816 | 48.776 | -0.960 | 0.922 |
| 1988 | 48.311 | 48.776 | -0.465 | 0.216 |
| 1989 | 48.758 | 48.776 | -0.018 | 0.000 |
| 1990 | 49.164 | 48.776 | 0.388 | 0.151 |
| 1991 | 49.548 | 48.776 | 0.772 | 0.596 |
| 1992 | 48.915 | 48.776 | 1.139 | 1.297 |
| 1993 | 50.315 | 48.776 | 1.539 | 2.369 |
| 1994 | 50.768 | 48.776 | 1.992 | 3.968 |

The MSE $=1.9508$.

The mean is not a good estimator when there are trends

The question arises: can we use the mean to forecast income if we suspect a trend? A look at the graph below shows clearly that we should not do this.


Average In summary, we state that
weighs all
past
observations
equally

1. The "simple" average or mean of all past observations is only a useful estimate for forecasting when there are no trends. If there are trends, use different estimates that take the trend into account.
2. The average "weighs" all past observations equally. For example, the average of the values $3,4,5$ is 4 . We know, of course, that an average is computed by adding all the values and dividing the sum by the number of values. Another way of computing the average is by adding each value divided by the number of values, or

$$
3 / 3+4 / 3+5 / 3=1+1.3333+1.6667=4
$$

The multiplier $1 / 3$ is called the weight. In general:

$$
\bar{x}=\frac{1}{n} \sum_{i=1}^{n} x_{i}=\left(\frac{1}{n}\right) x_{1}+\left(\frac{1}{n}\right) x_{2}+\ldots+\left(\frac{1}{n}\right) x_{r_{i}}
$$

The $\left(\frac{1}{n}\right)$ are the weights and of course they sum to 1.

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### 6.4.2.1.Single Moving Average

Taking a moving average is a smoothing process

An alternative way to summarize the past data is to compute the mean of successive smaller sets of numbers of past data as follows:

Recall the set of numbers $9,8,9,12,9,12,11,7,13,9,11$, 10 which were the dollar amount of 12 suppliers selected at random. Let us set $M$, the size of the "smaller set" equal to 3. Then the average of the first 3 numbers is: $(9+8+9)$ / $3=8.667$.
This is called "smoothing" (i.e., some form of averaging). This smoothing process is continued by advancing one period and calculating the next average of three numbers, dropping the first number.

Moving $\quad$ The next table summarizes the process, which is referred to as Moving average example Averaging. The general expression for the moving average is

$$
M_{t}=\left[X_{t}+X_{t-1}+\ldots+X_{t-N+1}\right] / N
$$

| Results of Moving Average <br> Supplier $\mathbf{\$}$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| MA | Error Error squared |  |  |  |

The MSE $=2.018$ as compared to 3 in the previous case .

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### 6.4.2.2. Centered Moving Average

When computing a running moving average, placing the average in the middle time period makes sense

If we $\quad$ The following table shows the results using $M=4$. average an even number of terms, we need to smooth the smoothed values

In the previous example we computed the average of the first 3 time periods and placed it next to period 3 . We could have placed the average in the middle of the time interval of three periods, that is, next to period 2. This works well with odd time periods, but not so good for even time periods. So where would we place the first moving average when $M=$ 4 ?

Technically, the Moving Average would fall at $t=2.5,3.5, \ldots$
To avoid this problem we smooth the MA's using $M=2$. Thus we smooth the smoothed values!

Interim Steps
Period Value MA Centered

| 1 | 9 |  |  |
| :---: | :---: | :---: | :---: |
| 1.5 |  |  |  |
| 2 | 8 |  |  |
| 2.5 |  | 9.5 |  |
| 3 | 9 |  | 9.5 |
| 3.5 |  | 9.5 |  |
| 4 | 12 |  | 10.0 |
| 4.5 |  | 10.5 |  |
| 5 | 9 |  | 10.750 |
| 5.5 |  | 11.0 |  |
| 6 | 12 |  |  |
| 6.5 |  |  |  |
| 7 | 9 |  |  |

Final table This is the final table:
Period Value Centered MA

| 1 | 9 |  |
| :---: | :---: | :---: |
| 2 | 8 |  |
| 3 | 9 | 9.5 |
| 4 | 12 | 10.0 |
| 5 | 9 | 10.75 |
| 6 | 12 |  |
| 7 | 11 |  |

## Double Moving Averages for a Linear Trend Process

Moving Unfortunately, neither the mean of all data nor the moving average of
averages
are still not
able to
handle
significant
trends when
forecasting the most recent $M$ values, when used as forecasts for the next period, are able to cope with a significant trend.

There exists a variation on the MA procedure that often does a better job of handling trend. It is called Double Moving Averages for a Linear Trend Process. It calculates a second moving average from the original moving average, using the same value for $M$. As soon as both single and double moving averages are available, a computer routine uses these averages to compute a slope and intercept, and then forecasts one or more periods ahead.
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### 6.4.3.What is Exponential Smoothing?

Exponential smoothing schemes weight past observations using exponentially decreasing weights

This is a very popular scheme to produce a smoothed Time Series. Whereas in Single Moving Averages the past observations are weighted equally, Exponential Smoothing assigns exponentially decreasing weights as the observation get older.

In other words, recent observations are given relatively more weight in forecasting than the older observations.

In the case of moving averages, the weights assigned to the observations are the same and are equal to $1 / \mathrm{N}$. In exponential smoothing, however, there are one or more smoothing parameters to be determined (or estimated) and these choices determine the weights assigned to the observations.

Single, double and triple Exponential Smoothing will be described in this section.

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### 6.4.3.1.Single Exponential Smoothing

Exponential This smoothing scheme begins by setting $S_{2}$ to $y_{1}$, where $S_{i}$ stands for
smoothing weights past observations with exponentially decreasing weights to forecast future values smoothed observation or EWMA, and $y$ stands for the original observation. The subscripts refer to the time periods, $1,2, \ldots, n$. For the third period, $S_{3}=\alpha y_{2}+(1-\alpha) S_{2}$; and so on. There is no $S_{1}$; the smoothed series starts with the smoothed version of the second observation.

For any time period $t$, the smoothed value $S_{t}$ is found by computing

$$
S_{t}=\alpha y_{t-1}+(1-\alpha) S_{t-1} \quad 0<\alpha \leq 1 \quad t \geq 3
$$

This is the basic equation of exponential smoothing and the constant or parameter $\alpha$ is called the smoothing constant.

Note: There is an alternative approach to exponential smoothing that replaces $y_{t-1}$ in the basic equation with $y_{t}$, the current observation. That formulation, due to Roberts (1959), is described in the section on EWMA control charts. The formulation here follows Hunter (1986).

## Setting the first EWMA

The first The initial EWMA plays an important role in computing all the
forecast is very important

Expand basic
equation

Summation formula for basic
equation

$$
S_{t}=\alpha \sum_{i=1}^{t-1}(1-\alpha)^{i-1} y_{t-i}+(1-\alpha)^{t-2} S_{2}, t \geq 2
$$

Expanded equation for $S_{5}$ subsequent EWMA's. Setting $S_{2}$ to $y_{1}$ is one method of initialization. Another way is to set it to the target of the process.

Still another possibility would be to average the first four or five observations.

It can also be shown that the smaller the value of $\alpha$, the more important is the selection of the initial EWMA. The user would be wise to try a few methods, (assuming that the software has them available) before finalizing the settings.

## Why is it called 'Exponential"?

Let us expand the basic equation by first substituting for $S_{t-1}$ in the basic equation to obtain

$$
\begin{aligned}
S_{t} & =\alpha y_{t-1}+(1-\alpha)\left[\alpha y_{t-2}+(1-\alpha) S_{t-2}\right] \\
& =\alpha y_{t-1}+\alpha(1-\alpha) y_{t-2}+(1-\alpha)^{2} S_{t-2}
\end{aligned}
$$

By substituting for $S_{t-2}$, then for $S_{t-3}$, and so forth, until we reach $S_{2}$ (which is just $y_{1}$ ), it can be shown that the expanding equation can be written as:

For example, the expanded equation for the smoothed value $S_{5}$ is:

$$
S_{5}=\alpha\left[(1-\alpha)^{0} y_{5-1}+(1-\alpha)^{1} y_{5-2}+(1-\alpha)^{2} y_{5-3}\right]+(1-\alpha)^{3} S_{2}
$$

Illustrates This illustrates the exponential behavior. The weights, $\alpha(1-\alpha)^{t}$ exponential behavior decrease geometrically, and their sum is unity as shown below, using a property of geometric series:

$$
\alpha \sum_{i=0}^{t-1}(1-\alpha)^{i}=a\left[\frac{1-(1-\alpha)^{t}}{1-(1-\alpha)}\right]=1-(1-\alpha)^{t}
$$

From the last formula we can see that the summation term shows that the contribution to the smoothed value $S_{t}$ becomes less at each consecutive time period.

Example for Let $\alpha=$.3. Observe that the weights $\alpha(1-\alpha)^{t}$ decrease exponentially $\alpha=.3$ (geometrically) with time.

|  | Value weight |  |  |
| :---: | :---: | :---: | :---: |
| last | $y_{1}$ | .2100 |  |
|  | $y_{2}$ | .1470 |  |
|  | $y_{3}$ | .1029 |  |
|  | $y_{4}$ | .0720 |  |

## What is the "best" value for $\alpha$ ?

How do you The speed at which the older responses are dampened (smoothed) is a choose the weight parameter? function of the value of $\alpha$. When $\alpha$ is close to 1, dampening is quick and when $\alpha$ is close to 0 , dampening is slow. This is illustrated in the table below:
---------------> towards past observations

| $\alpha$ | $(1-\boldsymbol{\alpha})$ | $(1-\boldsymbol{\alpha})^{2}$ | $(1-\boldsymbol{\alpha})^{3}$ | $(1-\boldsymbol{\alpha})^{4}$ |
| :---: | :---: | :---: | :---: | :---: |
| .9 | .1 | .01 | .001 | .0001 |
| .5 | .5 | .25 | .125 | .0625 |
| .1 | .9 | .81 | .729 | .6561 |

We choose the best value for $\alpha$ so the value which results in the smallest MSE.

Example Let us illustrate this principle with an example. Consider the following data set consisting of 12 observations taken over time:

| Time | $\boldsymbol{y}_{\boldsymbol{t}}$ | $\boldsymbol{S}(\alpha=. \mathbf{1})$ | Error | Error <br> squared |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 71 |  |  |  |
| 2 | 70 | 71 | -1.00 | 1.00 |
| 3 | 69 | 70.9 | -1.90 | 3.61 |
| 4 | 68 | 70.71 | -2.71 | 7.34 |
| 5 | 64 | 70.44 | -6.44 | 41.47 |
| 6 | 65 | 69.80 | -4.80 | 23.04 |
| 7 | 72 | 69.32 | 2.68 | 7.18 |
| 8 | 78 | 69.58 | 8.42 | 70.90 |
| 9 | 75 | 70.43 | 4.57 | 20.88 |
| 10 | 75 | 70.88 | 4.12 | 16.97 |
| 11 | 75 | 71.29 | 3.71 | 13.76 |
| 12 | 70 | 71.67 | -1.67 | 2.79 |

The sum of the squared errors $(\mathrm{SSE})=208.94$. The mean of the squared errors (MSE) is the SSE /11 = 19.0.

Calculate $\quad$ The MSE was again calculated for $\alpha=.5$ and turned out to be 16.29 , so
for different values of $\alpha$ in this case we would prefer an $\alpha$ of .5. Can we do better? We could apply the proven trial-and-error method. This is an iterative procedure beginning with a range of $\alpha$ between .1 and .9 . We determine the best initial choice for $\alpha$ and then search between $\alpha-\Delta$ and $\alpha+\Delta$. We could repeat this perhaps one more time to find the best $\alpha$ to 3 decimal places.

Nonlinear But there are better search methods, such as the Marquardt procedure. optimizers can be used This is a nonlinear optimizer that minimizes the sum of squares of residuals. In general, most well designed statistical software programs should be able to find the value of $\alpha$ that minimizes the MSE.

Sample plot showing smoothed data for 2 values of $\alpha$

## Exponential Smoothing: Original and Smoothed Values




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### 6.4.3.2. Forecasting with Single Exponential Smoothing

## Forecasting Formula

Forecasting The forecasting formula is the basic equation
the next point

$$
S_{t+1}=\alpha y_{t}+(1-\alpha) S_{t} \quad 0<\alpha \leq 1 \quad t>0
$$

New forecast
is previous forecast plus
an error
adjustment

This can be written as:

$$
S_{t+1}=S_{t}+\alpha\left(E_{t}\right)
$$

where $\epsilon_{\mathrm{t}}$ is the forecast error (actual - forecast) for period $t$.
In other words, the new forecast is the old one plus an adjustment for the error that occurred in the last forecast.

## Bootstrapping of Forecasts

 forecastsBootstrapping What happens if you wish to forecast from some origin, usually the last data point, and no actual observations are available? In this situation we have to modify the formula to become:

$$
S_{t+1}=\alpha y_{\text {orign }}+(1-\alpha) S_{t}
$$

where $y_{\text {origin }}$ remains constant. This technique is known as bootstrapping.

## Example of Bootstrapping

Example $\quad$ The last data point in the previous example was 70 and its forecast (smoothed value $S$ ) was 71.7. Since we do have the data point and the forecast available, we can calculate the next forecast using the regular formula

$$
\begin{gathered}
S_{t+1}=\alpha y_{\text {orign }}+(1-\alpha) S_{t} \\
=.1(70)+.9(71.7)=71.5 \quad(\alpha=.1)
\end{gathered}
$$

But for the next forecast we have no data point (observation). So now we compute:

$$
S_{t+2}=.1(70)+.9(71.5)=71.35
$$

## Comparison between bootstrap and regular forecasting

Table comparing
two methods

The following table displays the comparison between the two methods:

| Period | Bootstrap <br> forecast | Data | Single Smoothing <br> Forecast |
| :---: | :---: | :---: | :---: |
| $\mathbf{1 3}$ | 71.50 | 75 | 71.5 |
| $\mathbf{1 4}$ | 71.35 | 75 | 71.9 |
| $\mathbf{1 5}$ | 71.21 | 74 | 72.2 |
| $\mathbf{1 6}$ | 71.09 | 78 | 72.4 |
| $\mathbf{1 7}$ | 70.98 | 86 | 73.0 |

## Single Exponential Smoothing with Trend

Single Smoothing (short for single exponential smoothing) is not very good when there is a trend. The single coefficient $\alpha$ is not enough.

Sample data Let us demonstrate this with the following data set smoothed with an set with trend $\alpha^{\text {of 0.3: }}$

## Data Fit

6.4
$5.6 \quad 6.4$
$7.8 \quad 6.2$
$8.8 \quad 6.7$
11.07 .3
11.68 .4
16.79 .4
15.311 .6
21.612 .7
22.415 .4

Plot
demonstrating inadequacy of single exponential smoothing when there is trend

The resulting graph looks like:


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### 6.4.3.3. Double Exponential Smoothing

Double As was previously observed, Single Smoothing does not excel in exponential smoothing uses two constants and is better at handling trends

$$
\begin{array}{ll}
S_{t}=\alpha y_{t}+(1-\alpha)\left(S_{t-1}+b_{t-1}\right) & 0 \leq \alpha \leq 1 \\
b_{t}=\gamma\left(S_{t}-S_{t-1}\right)+(1-\gamma) b_{t-1} & 0 \leq \gamma \leq 1
\end{array}
$$

Note that the current value of the series is used to calculate its smoothed value replacement in double exponential smoothing.

## Initial Values

Several As in the case for single smoothing, there are a variety of schemes to set methods to initial values for $S_{t}$ and $b_{t}$ in double smoothing.
choose the initial values
$S_{1}$ is in general set to $y_{1}$. Here are three suggestions for $b_{1}$ :

$$
\begin{aligned}
& b_{1}=y_{2}-y_{1} \\
& b_{1}=\left[\left(y_{2}-y_{1}\right)+\left(y_{3}-y_{2}\right)+\left(y_{4}-y_{3}\right)\right] / 3 \\
& b_{1}=\left(y_{n}-y_{1}\right) /(n-1)
\end{aligned}
$$

## Comments

Meaning of the smoothing equations

Non-linear optimization techniques can be used

The first smoothing equation adjusts $S_{t}$ directly for the trend of the previous period, $b_{t-1}$, by adding it to the last smoothed value, $S_{t-1}$. This helps to eliminate the lag and brings $S_{t}$ to the appropriate base of the current value.

The second smoothing equation then updates the trend, which is expressed as the difference between the last two values. The equation is similar to the basic form of single smoothing, but here applied to the updating of the trend.

The values for $\alpha$ and $\gamma$ can be obtained via non-linear optimization techniques, such as the Marquardt Algorithm.

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### 6.4.3.4. Forecasting with Double Exponential Smoothing(LASP)

Forecasting The one-period-ahead forecast is given by: formula

$$
F_{t+1}=S_{t}+b_{t}
$$

The m-periods-ahead forecast is given by:

$$
F_{t+\mathrm{m}}=S_{t}+\mathrm{m} b_{t}
$$

## Example

Example $\quad$ Consider once more the data set:
$6.4,5.6,7.8,8.8,11,11.6,16.7,15.3,21.6,22.4$.
Now we will fit a double smoothing model with $\alpha=.3623$ and $\gamma=1.0$. These are the estimates that result in the lowest possible MSE when comparing the orignal series to one step ahead at a time forecasts (since this version of double exponential smoothing uses the current series value to calculate a smoothed value, the smoothed series cannot be used to determine an $\alpha$ with minimum MSE). The chosen starting values are $S_{1}=y_{1}=6.4$ and $b_{1}=\left(\left(y_{2}-y_{1}\right)+\left(y_{3}-y_{2}\right)+\left(y_{4}-y_{3}\right)\right) / 3=0.8$.

For comparison's sake we also fit a single smoothing model with $\alpha=$ 0.977 (this results in the lowest MSE for single exponential smoothing).

The MSE for double smoothing is 3.7024 .
The MSE for single smoothing is 8.8867 .

Forecasting results for
the example

The smoothed results for the example are:

| Data | Double | Single |
| :---: | :---: | :---: |
| 6.4 | 6.4 |  |
| 5.6 | $6.6($ Forecast $=7.2)$ | 6.4 |
| 7.8 | $7.2($ Forecast $=6.8)$ | 5.6 |
| 8.8 | 8.1 (Forecast $=7.8)$ | 7.8 |
| 11.0 | $9.8($ Forecast $=9.1)$ | 8.8 |
| 11.6 | 11.5 (Forecast $=11.4)$ | 10.9 |
| 16.7 | 14.5 (Forecast $=13.2)$ | 11.6 |
| 15.3 | $16.7($ Forecast $=17.4)$ | 16.6 |
| 21.6 | 19.9 (Forecast $=18.9)$ | 15.3 |
| 22.4 | $22.8($ Forecast $=23.1)$ | 21.5 |

## Comparison of Forecasts

Table
showing
single and
double
exponential
smoothing
forecasts
comparing
single and double exponential smoothing forecasts

Plot A plot of these results (using the forecasted double smoothing values) is
To see how each method predicts the future, we computed the first five forecasts from the last observation as follows:

| Period Single | Double |  |
| :---: | :---: | :---: |
| $\mathbf{1 1}$ | 22.4 | 25.8 |
| $\mathbf{1 2}$ | 22.4 | 28.7 |
| $\mathbf{1 3}$ | 22.4 | 31.7 |
| $\mathbf{1 4}$ | 22.4 | 34.6 |
| $\mathbf{1 5}$ | 22.4 | 37.6 | very enlightening.



This graph indicates that double smoothing follows the data much closer than single smoothing. Furthermore, for forecasting single smoothing cannot do better than projecting a straight horizontal line, which is not very likely to occur in reality. So in this case double smoothing is preferred.

Plot comparing double exponential smoothing and regression forecasts

Finally, let us compare double smoothing with linear regression:


This is an interesting picture. Both techniques follow the data in similar fashion, but the regression line is more conservative. That is, there is a slower increase with the regression line than with double smoothing.

Selection of technique depends on the

forecaster

The selection of the technique depends on the forecaster. If it is desired to portray the growth process in a more aggressive manner, then one selects double smoothing. Otherwise, regression may be preferable. It should be noted that in linear regression "time" functions as the independent variable. Chapter 4 discusses the basics of linear regression, and the details of regression estimation.

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### 6.4.3.5. Triple Exponential Smoothing

What happens if the data show trend and seasonality?
To handle In this case double smoothing will not work. We now introduce a third seasonality, we have to add a third parameter equation to take care of seasonality (sometimes called periodicity). The resulting set of equations is called the "Holt-Winters" (HW) method after the names of the inventors.

The basic equations for their method are given by:

$$
\begin{array}{ll}
S_{t}=a \frac{y_{t}}{I_{t-L}}+(1-a)\left(S_{t-1}+b_{t-1}\right) & \text { OVERALL SMOOTHNG } \\
b_{t}=y\left(S_{t}-S_{t-1}\right)+(1-y) b_{t-1} & \text { TREND SMOOTHDNG } \\
I_{t}=\beta \frac{y_{t}}{S_{t}}+(1-A) I_{t-L} & \text { SEASONAL SMOOTHDNG } \\
F_{t+m}=\left(S_{t}+m b_{t}\right) I_{t-L+m} & \text { FORECAST }
\end{array}
$$

where

- $y$ is the observation
- $S$ is the smoothed observation
- $b$ is the trend factor
- $I$ is the seasonal index
- $F$ is the forecast at $m$ periods ahead
- $t$ is an index denoting a time period
and $\alpha, \beta$, and $\gamma$ are constants that must be estimated in such a way that the MSE of the error is minimized. This is best left to a good software package.

Complete To initialize the HW method we need at least one complete season's data to season needed

L periods in a season determine initial estimates of the seasonal indices $I_{t-L}$.

A complete season's data consists of $L$ periods. And we need to estimate the trend factor from one period to the next. To accomplish this, it is advisable to use two complete seasons; that is, $2 L$ periods.

## Initial values for the trend factor

How to get The general formula to estimate the initial trend is given by
initial estimates
for trend
and
seasonality
parameters

## Initial values for the Seasonal Indices

As we will see in the example, we work with data that consist of 6 years with 4 periods (that is, 4 quarters) per year. Then

Step 1: $\quad$ Step 1: Compute the averages of each of the 6 years
compute yearly averages

$$
A_{p}=\sum_{i=1}^{4} y_{i} \quad p=1,2, \cdots, 6
$$

Step 2: $\quad$ Step 2: Divide the observations by the appropriate yearly mean divide by
yearly averages

$$
b=\frac{1}{L}\left[\frac{y_{L+1}-y_{1}}{L}\right]+\left[\frac{y_{L+2}-y_{2}}{L}\right]+\cdots+\left[\frac{y_{L+L}-y_{L}}{L}\right]
$$

| $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $y_{1} / A_{1}$ | $y_{5} / A_{2}$ | $y_{9} / A_{3}$ | $y_{13} / A_{4}$ | $y_{17} / A_{5}$ | $y_{21} / A_{6}$ |
| $y_{2} / A_{1}$ | $y_{6} / A_{2}$ | $y_{10} / A_{3}$ | $y_{14} / A_{4}$ | $y_{18} / A_{5}$ | $y_{22} / A_{6}$ |
| $y_{3} / A_{1}$ | $y_{7} / A_{2}$ | $y_{11} / A_{3}$ | $y_{15} / A_{4}$ | $y_{19} / A_{5}$ | $y_{23} / A_{6}$ |
| $y_{4} / A_{1}$ | $y_{8} / A_{2}$ | $y_{12} / A_{3}$ | $y_{16} / A_{4}$ | $y_{20} / A_{5}$ | $y_{24} / A_{6}$ |

Step 3: $\quad$ Step 3: Now the seasonal indices are formed by computing the average of
form
seasonal indices each row. Thus the initial seasonal indices (symbolically) are:

$$
\begin{aligned}
& I_{1}=\left(y_{1} / A_{1}+y_{5} / A_{2}+y_{9} / A_{3}+y_{13} / A_{4}+y_{17} / A_{5}+y_{21} / A_{6}\right) / 6 \\
& I_{2}=\left(y_{2} / A_{1}+y_{6} / A_{2}+y_{10} / A_{3}+y_{14} / A_{4}+y_{18} / A_{5}+y_{22} / A_{6}\right) / 6 \\
& I_{3}=\left(y_{3} / A_{1}+y_{7} / A_{2}+y_{11} / A_{3}+y_{15} / A_{4}+y_{19} / A_{5}+y_{22} / A_{6}\right) / 6 \\
& I_{4}=\left(y_{4} / A_{1}+y_{8} / A_{2}+y_{12} / A_{3}+y_{16} / A_{4}+y_{20} / A_{5}+y_{24} / A_{6}\right) / 6
\end{aligned}
$$

We now know the algebra behind the computation of the initial estimates.
The next page contains an example of triple exponential smoothing.

## The case of the Zero Coefficients

Zero
coefficients
for trend and
seasonality parameters

Sometimes it happens that a computer program for triple exponential smoothing outputs a final coefficient for trend $(\gamma)$ or for seasonality $(\beta)$ of zero. Or worse, both are outputted as zero!

Does this indicate that there is no trend and/or no seasonality?
Of course not! It only means that the initial values for trend and/or seasonality were right on the money. No updating was necessary in order to arrive at the lowest possible MSE. We should inspect the updating formulas to verify this.

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### 6.4.3.6. Example of Triple Exponential Smoothing

Example This example shows comparison of single, double and triple exponential comparing single, double, triple exponential smoothing

Table<br>showing the data for the example

|  | Quarter | Period | Sales |  | Quarter | Period | Sales |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{9 0}$ | 1 | 1 | 362 | $\mathbf{9 3}$ | 1 | 13 | 544 |
|  | 2 | 2 | 385 |  | 2 | 14 | 582 |
|  | 3 | 3 | 432 |  | 3 | 15 | 681 |
|  | 4 | 4 | 341 |  | 4 | 16 | 557 |
| $\mathbf{9 1}$ | 1 | 5 | 382 | $\mathbf{9 4}$ | 1 | 17 | 628 |
|  | 2 | 6 | 409 |  | 2 | 18 | 707 |
|  | 3 | 7 | 498 |  | 3 | 19 | 773 |
| $\mathbf{9 2}$ | 4 | 8 | 387 |  | 4 | 20 | 592 |
|  | 1 | 9 | 473 | $\mathbf{9 5}$ | 1 | 21 | 627 |
|  | 2 | 10 | 513 |  | 2 | 22 | 725 |
|  | 3 | 11 | 582 |  | 3 | 23 | 854 |
|  | 4 | 12 | 474 |  | 4 | 24 | 661 |

Plot of raw data with single, double, and triple exponential forecasts


Plot of raw data with triple exponential forecasts


Comparison of MSE's

## Comparison of MSE's



The updating coefficients were chosen by a computer program such that the MSE for each of the methods was minimized.

## Example of the computation of the Initial Trend

Computation of initial trend

The data set consists of quarterly sales data. The season is 1 year and since there are 4 quarters per year, $L=4$. Using the formula we obtain:

$$
\begin{aligned}
b_{1} & =\frac{1}{4}\left[\frac{z+5-y+1}{4}\right]+\left[\frac{z+6-y 22}{4}\right]+\left[\frac{y-2.3}{4}\right]+\left[\frac{y .5-y .4}{4}\right] \\
& =\frac{1}{4}\left[\frac{882-362}{4}\right]+\left[\frac{409-38.5}{4}\right]+\left[\frac{498-482}{4}\right]+\left[\frac{887-841}{4}\right] \\
& =\frac{5+6+16.5+11.5}{4}=9.70
\end{aligned}
$$

## Example of the computation of the Initial Seasonal Indices

Table of initial seasonal indices

|  | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{1}$ | 362 | 382 | 473 | 544 | 628 | 627 |
| $\mathbf{2}$ | 385 | 409 | 513 | 582 | 707 | 725 |
| $\mathbf{3}$ | 432 | 498 | 582 | 681 | 773 | 854 |
| $\mathbf{4}$ | 341 | 387 | 474 | 557 | 592 | 661 |
| $\overline{\mathrm{X}}$ | $\mathbf{3 8 0}$ | $\mathbf{4 1 9}$ | $\mathbf{5 1 0 . 5}$ | $\mathbf{5 9 1}$ | $\mathbf{6 7 5}$ | $\mathbf{7 1 6 . 7 5}$ |

In this example we used the full 6 years of data. Other schemes may use only 3 , or some other number of years. There are also a number of ways to compute initial estimates.

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### 6.4.3.7. Exponential Smoothing Summary

## Summary

Exponential smoothing has proven to be a useful technique

Holt-Winters has 3 updating equations

Exponential smoothing has proven through the years to be very useful in many forecasting situations. It was first suggested by C.C. Holt in 1957 and was meant to be used for non-seasonal time series showing no trend. He later offered a procedure (1958) that does handle trends. Winters(1965) generalized the method to include seasonality, hence the name "Holt-Winters Method".

The Holt-Winters Method has 3 updating equations, each with a constant that ranges from 0 to 1 . The equations are intended to give more weight to recent observations and less weights to observations further in the past.

These weights are geometrically decreasing by a constant ratio.
The HW procedure can be made fully automatic by user-friendly software.

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### 6.4.4.Univariate Time Series Models

Univariate The term "univariate time series" refers to a time series that consists of Time Series single (scalar) observations recorded sequentially over equal time increments. Some examples are monthly $\mathrm{CO}_{2}$ concentrations and southern oscillations to predict el nino effects.

Although a univariate time series data set is usually given as a single column of numbers, time is in fact an implicit variable in the time series. If the data are equi-spaced, the time variable, or index, does not need to be explicitly given. The time variable may sometimes be explicitly used for plotting the series. However, it is not used in the time series model itself.

The analysis of time series where the data are not collected in equal time increments is beyond the scope of this handbook.

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6.4.4. Univariate Time Series Models

### 6.4.4.1.Sample Data Sets

Sample
Data Sets

The following two data sets are used as examples in the text for this section.

1. Monthly mean $\mathrm{CO}_{2}$ concentrations.
2. Southern oscillations.

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6.4.4.1. Sample Data Sets

### 6.4.4.1.1. Data Set of Monthly CO2 Concentrations

Source and This data set contains selected monthly mean CO2 concentrations at the Background Mauna Loa Observatory from 1974 to 1987. The CO2 concentrations were measured by the continuous infrared analyser of the Geophysical Monitoring for Climatic Change division of NOAA's Air Resources Laboratory. The selection has been for an approximation of 'background conditions'. See Thoning et al., "Atmospheric Carbon Dioxide at Mauna Loa Observatory: II Analysis of the NOAA/GMCC Data 1974-1985", Journal of Geophysical Research (submitted) for details.

This dataset was received from Jim Elkins of NOAA in 1988.

Data Each line contains the CO 2 concentration (mixing ratio in dry air, expressed in the WMO X85 mole fraction scale, maintained by the Scripps Institution of Oceanography). In addition, it contains the year, month, and a numeric value for the combined month and year. This combined date is useful for plotting purposes.

| CO2 | Year\&Month | Year | Month |
| :---: | :---: | :---: | :---: |
| ------------------------------------------------- |  |  |  |
| 333.13 | 1974.38 | 1974 | 5 |
| 332.09 | 1974.46 | 1974 | 6 |
| 331.10 | 1974.54 | 1974 | 7 |
| 329.14 | 1974.63 | 1974 | 8 |
| 327.36 | 1974.71 | 1974 | 9 |
| 327.29 | 1974.79 | 1974 | 10 |
| 328.23 | 1974.88 | 1974 | 11 |
| 329.55 | 1974.96 | 1974 | 12 |
| 330.62 | 1975.04 | 1975 |  |
| 331.40 | 1975.13 | 1975 | 1 |
| 331.87 | 1975.21 | 1975 | 2 |

6.4.4.1.1. Data Set of Monthly CO2 Concentrations

| 333.18 | 1975.29 | 1975 | 4 |
| :---: | :---: | :---: | :---: |
| 333.92 | 1975.38 | 1975 | 5 |
| 333.43 | 1975.46 | 1975 | 6 |
| 331.85 | 1975.54 | 1975 | 7 |
| 330.01 | 1975.63 | 1975 | 8 |
| 328.51 | 1975.71 | 1975 | 9 |
| 328.41 | 1975.79 | 1975 | 10 |
| 329.25 | 1975.88 | 1975 | 11 |
| 330.97 | 1975.96 | 1975 | 12 |
| 331.60 | 1976.04 | 1976 | 1 |
| 332.60 | 1976.13 | 1976 | 2 |
| 333.57 | 1976.21 | 1976 | 3 |
| 334.72 | 1976.29 | 1976 | 4 |
| 334.68 | 1976.38 | 1976 | 5 |
| 334.17 | 1976.46 | 1976 | 6 |
| 332.96 | 1976.54 | 1976 | 7 |
| 330.80 | 1976.63 | 1976 | 8 |
| 328.98 | 1976.71 | 1976 | 9 |
| 328.57 | 1976.79 | 1976 | 10 |
| 330.20 | 1976.88 | 1976 | 11 |
| 331.58 | 1976.96 | 1976 | 12 |
| 332.67 | 1977.04 | 1977 | 1 |
| 333.17 | 1977.13 | 1977 | 2 |
| 334.86 | 1977.21 | 1977 | 3 |
| 336.07 | 1977.29 | 1977 | 4 |
| 336.82 | 1977.38 | 1977 | 5 |
| 336.12 | 1977.46 | 1977 | 6 |
| 334.81 | 1977.54 | 1977 | 7 |
| 332.56 | 1977.63 | 1977 | 8 |
| 331.30 | 1977.71 | 1977 | 9 |
| 331.22 | 1977.79 | 1977 | 10 |
| 332.37 | 1977.88 | 1977 | 11 |
| 333.49 | 1977.96 | 1977 | 12 |
| 334.71 | 1978.04 | 1978 | 1 |
| 335.23 | 1978.13 | 1978 | 2 |
| 336.54 | 1978.21 | 1978 | 3 |
| 337.79 | 1978.29 | 1978 | 4 |
| 337.95 | 1978.38 | 1978 | 5 |
| 338.00 | 1978.46 | 1978 | 6 |
| 336.37 | 1978.54 | 1978 | 7 |
| 334.47 | 1978.63 | 1978 | 8 |
| 332.46 | 1978.71 | 1978 | 9 |
| 332.29 | 1978.79 | 1978 | 10 |

6.4.4.1.1. Data Set of Monthly CO2 Concentrations

| 333.76 | 1978.88 | 1978 | 11 |
| :---: | :---: | :---: | :---: |
| 334.80 | 1978.96 | 1978 | 12 |
| 336.00 | 1979.04 | 1979 | 1 |
| 336.63 | 1979.13 | 1979 | 2 |
| 337.93 | 1979.21 | 1979 | 3 |
| 338.95 | 1979.29 | 1979 | 4 |
| 339.05 | 1979.38 | 1979 | 5 |
| 339.27 | 1979.46 | 1979 | 6 |
| 337.64 | 1979.54 | 1979 | 7 |
| 335.68 | 1979.63 | 1979 | 8 |
| 333.77 | 1979.71 | 1979 | 9 |
| 334.09 | 1979.79 | 1979 | 10 |
| 335.29 | 1979.88 | 1979 | 11 |
| 336.76 | 1979.96 | 1979 | 12 |
| 337.77 | 1980.04 | 1980 | 1 |
| 338.26 | 1980.13 | 1980 | 2 |
| 340.10 | 1980.21 | 1980 | 3 |
| 340.88 | 1980.29 | 1980 | 4 |
| 341.47 | 1980.38 | 1980 | 5 |
| 341.31 | 1980.46 | 1980 | 6 |
| 339.41 | 1980.54 | 1980 | 7 |
| 337.74 | 1980.63 | 1980 | 8 |
| 336.07 | 1980.71 | 1980 | 9 |
| 336.07 | 1980.79 | 1980 | 10 |
| 337.22 | 1980.88 | 1980 | 11 |
| 338.38 | 1980.96 | 1980 | 12 |
| 339.32 | 1981.04 | 1981 | 1 |
| 340.41 | 1981.13 | 1981 | 2 |
| 341.69 | 1981.21 | 1981 | 3 |
| 342.51 | 1981.29 | 1981 | 4 |
| 343.02 | 1981.38 | 1981 | 5 |
| 342.54 | 1981.46 | 1981 | 6 |
| 340.88 | 1981.54 | 1981 | 7 |
| 338.75 | 1981.63 | 1981 | 8 |
| 337.05 | 1981.71 | 1981 | 9 |
| 337.13 | 1981.79 | 1981 | 10 |
| 338.45 | 1981.88 | 1981 | 11 |
| 339.85 | 1981.96 | 1981 | 12 |
| 340.90 | 1982.04 | 1982 | 1 |
| 341.70 | 1982.13 | 1982 | 2 |
| 342.70 | 1982.21 | 1982 | 3 |
| 343.65 | 1982.29 | 1982 | 4 |

6.4.4.1.1. Data Set of Monthly CO2 Concentrations

| 344.28 | 1982.38 | 1982 | 5 |
| :---: | :---: | :---: | :---: |
| 343.42 | 1982.46 | 1982 | 6 |
| 342.02 | 1982.54 | 1982 | 7 |
| 339.97 | 1982.63 | 1982 | 8 |
| 337.84 | 1982.71 | 1982 | 9 |
| 338.00 | 1982.79 | 1982 | 10 |
| 339.20 | 1982.88 | 1982 | 11 |
| 340.63 | 1982.96 | 1982 | 12 |
| 341.41 | 1983.04 | 1983 | 1 |
| 342.68 | 1983.13 | 1983 | 2 |
| 343.04 | 1983.21 | 1983 | 3 |
| 345.27 | 1983.29 | 1983 | 4 |
| 345.92 | 1983.38 | 1983 | 5 |
| 345.40 | 1983.46 | 1983 | 6 |
| 344.16 | 1983.54 | 1983 | 7 |
| 342.11 | 1983.63 | 1983 | 8 |
| 340.11 | 1983.71 | 1983 | 9 |
| 340.15 | 1983.79 | 1983 | 10 |
| 341.38 | 1983.88 | 1983 | 11 |
| 343.02 | 1983.96 | 1983 | 12 |
| 343.87 | 1984.04 | 1984 | 1 |
| 344.59 | 1984.13 | 1984 | 2 |
| 345.11 | 1984.21 | 1984 | 3 |
| 347.07 | 1984.29 | 1984 | 4 |
| 347.38 | 1984.38 | 1984 | 5 |
| 346.78 | 1984.46 | 1984 | 6 |
| 344.96 | 1984.54 | 1984 | 7 |
| 342.71 | 1984.63 | 1984 | 8 |
| 340.86 | 1984.71 | 1984 | 9 |
| 341.13 | 1984.79 | 1984 | 10 |
| 342.84 | 1984.88 | 1984 | 11 |
| 344.32 | 1984.96 | 1984 | 12 |
| 344.88 | 1985.04 | 1985 | 1 |
| 345.62 | 1985.13 | 1985 | 2 |
| 347.23 | 1985.21 | 1985 | 3 |
| 347.62 | 1985.29 | 1985 | 4 |
| 348.53 | 1985.38 | 1985 | 5 |
| 347.87 | 1985.46 | 1985 | 6 |
| 346.00 | 1985.54 | 1985 | 7 |
| 343.86 | 1985.63 | 1985 | 8 |
| 342.55 | 1985.71 | 1985 | 9 |
| 342.57 | 1985.79 | 1985 | 10 |
| 344.11 | 1985.88 | 1985 | 11 |

6.4.4.1.1. Data Set of Monthly CO2 Concentrations

| 345.49 | 1985.96 | 1985 | 12 |
| :--- | :--- | :--- | ---: |
| 346.04 | 1986.04 | 1986 | 1 |
| 346.70 | 1986.13 | 1986 | 2 |
| 347.38 | 1986.21 | 1986 | 3 |
| 349.38 | 1986.29 | 1986 | 4 |
| 349.93 | 1986.38 | 1986 | 5 |
| 349.26 | 1986.46 | 1986 | 6 |
| 347.44 | 1986.54 | 1986 | 7 |
| 345.55 | 1986.63 | 1986 | 8 |
| 344.21 | 1986.71 | 1986 | 9 |
| 343.67 | 1986.79 | 1986 | 10 |
| 345.09 | 1986.88 | 1986 | 11 |
| 346.27 | 1986.96 | 1986 | 12 |
|  |  |  |  |
| 347.33 | 1987.04 | 1987 | 1 |
| 347.82 | 1987.13 | 1987 | 2 |
| 349.29 | 1987.21 | 1987 | 3 |
| 350.91 | 1987.29 | 1987 | 4 |
| 351.71 | 1987.38 | 1987 | 5 |
| 350.94 | 1987.46 | 1987 | 6 |
| 349.10 | 1987.54 | 1987 | 7 |
| 346.77 | 1987.63 | 1987 | 8 |
| 345.73 | 1987.71 |  | 9 |

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### 6.4.4.1.2. Data Set of Southern Oscillations

Source and
Background

The southern oscillation is defined as the barametric pressure difference between Tahiti and the Darwin Islands at sea level. The southern oscillation is a predictor of el nino which in turn is thought to be a driver of world-wide weather. Specifically, repeated southern oscillation values less than -1 typically defines an el nino. Note: the decimal values in the second column of the data given below are obtained as (month number -0.5)/12.

## Data

## Southern

Oscillation Year + fraction Year Month

| -0.7 | 1955.04 | 1955 | 1 |
| ---: | ---: | ---: | ---: |
| 1.3 | 1955.13 | 1955 | 2 |
| 0.1 | 1955.21 | 1955 | 3 |
| -0.9 | 1955.29 | 1955 | 4 |
| 0.8 | 1955.38 | 1955 | 5 |
| 1.6 | 1955.46 | 1955 | 6 |
| 1.7 | 1955.54 | 1955 | 7 |
| 1.4 | 1955.71 | 1955 | 8 |
| 1.4 | 1955.79 | 1955 | 9 |
| 1.5 | 1955.88 | 1955 | 10 |
| 1.4 | 1955.96 | 1955 | 11 |
| 0.9 | 1956.13 | 1955 | 12 |
|  | 1956.21 |  |  |
| 1.2 | 1956.29 | 1956 | 1 |
| 1.1 | 1956.38 | 1956 | 2 |
| 0.9 |  | 1956 | 3 |
| 1.1 |  | 1956 | 4 |
| 1.4 | 1956 |  | 5 |
| 1.2 |  |  |  |


| 1.1 | 1956.54 | 1956 | 7 |
| :--- | ---: | ---: | ---: |
| 1.0 | 1956.63 | 1956 | 8 |
| 0.0 | 1956.71 | 1956 | 9 |
| 1.9 | 1956.79 | 1956 | 10 |
| 0.1 | 1956.88 | 1956 | 11 |
| 0.9 | 1956.96 | 1956 | 12 |

0.4
-0.4
-0.4
0.0
-1.1
-0.4
0.1
-1.1
-1.0
-0.1
-1.2
-0.5
-1.9
-0.7
-0.3
0.1
-1.3
-0.3
0.3
0.7
-0.4
-0.4
-0.6
-0.8
1958.04
1958.13
1958.21
1958.29
1958.38
1958.46
1958.54
1958.63
1958.71
1958.79
1958.88
1958.96

| 1958 | 1 |
| ---: | ---: |
| 1958 | 2 |
| 1958 | 3 |
| 1958 | 4 |
| 1958 | 5 |
| 1958 | 6 |
| 1958 | 7 |
| 1958 | 8 |
| 1958 | 9 |
| 1958 | 10 |
| 1958 | 11 |
| 1958 | 12 |

1959
1
1959
2
-0.9
-1.5
0.8
0.2
0.2
-0.9
$-0.5$
$-0.6$
0.0
0.3
0.9
0.8
1959.04
1959.13
1959.21
1959.29
1959.38
1959.46
1959.54
1959.63
1959.71
1959.79
1959.88
1959.96

1959
1959
4
$1959 \quad 5$
1959
6
$1959 \quad 7$
$1959 \quad 8$
1959
9
1959
10
1959
11
1959
12

| 0.0 | 1960.04 | 1960 | 1 |
| :---: | :---: | :---: | :---: |
| -0.2 | 1960.13 | 1960 | 2 |
| 0.5 | 1960.21 | 1960 | 3 |
| 0.9 | 1960.29 | 1960 | 4 |
| 0.2 | 1960.38 | 1960 | 5 |
| -0.5 | 1960.46 | 1960 | 6 |
| 0.4 | 1960.54 | 1960 | 7 |
| 0.5 | 1960.63 | 1960 | 8 |
| 0.7 | 1960.71 | 1960 | 9 |
| -0.1 | 1960.79 | 1960 | 10 |
| 0.6 | 1960.88 | 1960 | 11 |
| 0.7 | 1960.96 | 1960 | 12 |
| -0.4 | 1961.04 | 1961 | 1 |
| 0.5 | 1961.13 | 1961 | 2 |
| -2.6 | 1961.21 | 1961 | 3 |
| 1.1 | 1961.29 | 1961 | 4 |
| 0.2 | 1961.38 | 1961 | 5 |
| -0.4 | 1961.46 | 1961 | 6 |
| 0.1 | 1961.54 | 1961 | 7 |
| -0.3 | 1961.63 | 1961 | 8 |
| 0.0 | 1961.71 | 1961 | 9 |
| -0.8 | 1961.79 | 1961 | 10 |
| 0.7 | 1961.88 | 1961 | 11 |
| 1.4 | 1961.96 | 1961 | 12 |
| 1.7 | 1962.04 | 1962 | 1 |
| -0. 5 | 1962.13 | 1962 | 2 |
| -0.4 | 1962.21 | 1962 | 3 |
| 0.0 | 1962.29 | 1962 | 4 |
| 1.2 | 1962.38 | 1962 | 5 |
| 0.5 | 1962.46 | 1962 | 6 |
| -0.1 | 1962.54 | 1962 | 7 |
| 0.3 | 1962.63 | 1962 | 8 |
| 0.5 | 1962.71 | 1962 | 9 |
| 0.9 | 1962.79 | 1962 | 10 |
| 0.2 | 1962.88 | 1962 | 11 |
| 0.0 | 1962.96 | 1962 | 12 |
| 0.8 | 1963.04 | 1963 | 1 |
| 0.3 | 1963.13 | 1963 | 2 |
| 0.6 | 1963.21 | 1963 | 3 |
| 0.9 | 1963.29 | 1963 | 4 |
| 0.0 | 1963.38 | 1963 | 5 |
| -1.5 | 1963.46 | 1963 | 6 |
| -0.3 | 1963.54 | 1963 | 7 |


| -0.4 | 1963.63 | 1963 | 8 |
| :---: | :---: | :---: | :---: |
| -0.7 | 1963.71 | 1963 | 9 |
| -1.6 | 1963.79 | 1963 | 10 |
| -1.0 | 1963.88 | 1963 | 11 |
| -1.4 | 1963.96 | 1963 | 12 |
| -0.5 | 1964.04 | 1964 | 1 |
| -0.2 | 1964.13 | 1964 | 2 |
| 0.6 | 1964.21 | 1964 | 3 |
| 1.7 | 1964.29 | 1964 | 4 |
| -0.2 | 1964.38 | 1964 | 5 |
| 0.7 | 1964.46 | 1964 | 6 |
| 0.5 | 1964.54 | 1964 | 7 |
| 1.4 | 1964.63 | 1964 | 8 |
| 1.3 | 1964.71 | 1964 | 9 |
| 1.3 | 1964.79 | 1964 | 10 |
| 0.0 | 1964.88 | 1964 | 11 |
| -0.5 | 1964.96 | 1964 | 12 |
| -0.5 | 1965.04 | 1965 | 1 |
| 0.0 | 1965.13 | 1965 | 2 |
| 0.2 | 1965.21 | 1965 | 3 |
| -1.1 | 1965.29 | 1965 | 4 |
| 0.0 | 1965.38 | 1965 | 5 |
| -1.5 | 1965.46 | 1965 | 6 |
| -2.3 | 1965.54 | 1965 | 7 |
| -1.3 | 1965.63 | 1965 | 8 |
| -1.4 | 1965.71 | 1965 | 9 |
| -1.2 | 1965.79 | 1965 | 10 |
| -1.8 | 1965.88 | 1965 | 11 |
| 0.0 | 1965.96 | 1965 | 12 |
| -1.4 | 1966.04 | 1966 | 1 |
| -0.5 | 1966.13 | 1966 | 2 |
| -1.6 | 1966.21 | 1966 | 3 |
| -0.7 | 1966.29 | 1966 | 4 |
| -0.6 | 1966.38 | 1966 | 5 |
| 0.0 | 1966.46 | 1966 | 6 |
| -0.1 | 1966.54 | 1966 | 7 |
| 0.3 | 1966.63 | 1966 | 8 |
| -0.3 | 1966.71 | 1966 | 9 |
| -0.3 | 1966.79 | 1966 | 10 |
| -0.1 | 1966.88 | 1966 | 11 |
| -0.5 | 1966.96 | 1966 | 12 |
| 1.5 | 1967.04 | 1967 | 1 |


| 1.2 | 1967.13 | 1967 | 2 |
| :---: | :---: | :---: | :---: |
| 0.8 | 1967.21 | 1967 | 3 |
| -0.2 | 1967.29 | 1967 | 4 |
| -0.4 | 1967.38 | 1967 | 5 |
| 0.6 | 1967.46 | 1967 | 6 |
| 0.0 | 1967.54 | 1967 | 7 |
| 0.4 | 1967.63 | 1967 | 8 |
| 0.5 | 1967.71 | 1967 | 9 |
| -0.2 | 1967.79 | 1967 | 10 |
| -0.7 | 1967.88 | 1967 | 11 |
| -0.7 | 1967.96 | 1967 | 12 |
| 0.5 | 1968.04 | 1968 | 1 |
| 0.8 | 1968.13 | 1968 | 2 |
| -0.5 | 1968.21 | 1968 | 3 |
| -0.3 | 1968.29 | 1968 | 4 |
| 1.2 | 1968.38 | 1968 | 5 |
| 1.4 | 1968.46 | 1968 | 6 |
| 0.6 | 1968.54 | 1968 | 7 |
| -0.1 | 1968.63 | 1968 | 8 |
| -0.3 | 1968.71 | 1968 | 9 |
| -0.3 | 1968.79 | 1968 | 10 |
| -0.4 | 1968.88 | 1968 | 11 |
| 0.0 | 1968.96 | 1968 | 12 |
| -1.4 | 1969.04 | 1969 | 1 |
| 0.8 | 1969.13 | 1969 | 2 |
| -0.1 | 1969.21 | 1969 | 3 |
| -0.8 | 1969.29 | 1969 | 4 |
| -0.8 | 1969.38 | 1969 | 5 |
| -0.2 | 1969.46 | 1969 | 6 |
| -0.7 | 1969.54 | 1969 | 7 |
| -0.6 | 1969.63 | 1969 | 8 |
| -1.0 | 1969.71 | 1969 | 9 |
| -1.4 | 1969.79 | 1969 | 10 |
| -0.1 | 1969.88 | 1969 | 11 |
| 0.3 | 1969.96 | 1969 | 12 |
| -1.2 | 1970.04 | 1970 | 1 |
| -1.2 | 1970.13 | 1970 | 2 |
| 0.0 | 1970.21 | 1970 | 3 |
| -0.5 | 1970.29 | 1970 | 4 |
| 0.1 | 1970.38 | 1970 | 5 |
| 1.1 | 1970.46 | 1970 | 6 |
| -0.6 | 1970.54 | 1970 | 7 |
| 0.3 | 1970.63 | 1970 | 8 |


| 1.2 | 1970.71 | 1970 | 9 |
| ---: | ---: | ---: | ---: |
| 0.8 | 1970.79 | 1970 | 10 |
| 1.8 | 1970.88 | 1970 | 11 |
| 1.8 | 1970.96 | 1970 | 12 |


| 0.2 | 1971.04 | 1971 | 1 |
| :--- | ---: | ---: | ---: |
| 1.4 | 1971.13 | 1971 | 2 |
| 2.0 | 1971.21 | 1971 | 3 |
| 2.6 | 1971.29 | 1971 | 4 |
| 0.9 | 1971.38 | 1971 | 5 |
| 0.2 | 1971.46 | 1971 | 6 |
| 0.1 | 1971.54 | 1971 | 7 |
| 1.4 | 1971.63 | 1971 | 8 |
| 1.5 | 1971.71 | 1971 | 9 |
| 1.8 | 1971.79 | 1971 | 10 |
| 0.5 | 1971.88 | 1971 | 11 |
| 0.1 | 1971.96 | 1971 | 12 |

0.3
0.6
0.1
-0.5
-2.1
-1.7
-1.9
-1.1
-1.5
-1.1
-0.4
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-0.4
-1.5
0.2
-0.4
0.3
1.2
0.5
1.2
1.3
0.6
2.9
1.7
2.2
1.5
1972.04
1972.13
1972.21
1972.29
1972.38
1972.46
1972.54
1972.63
1972.71
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1972.96
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1973.21
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1974.04
1974.13

1972
$1972 \quad 2$
$1972 \quad 3$
$1972 \quad 4$
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1972 8
1972 9
197210
$1972 \quad 11$
$1972 \quad 12$

1973 1
1973 2
1973 3
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19735
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12

1974
1974

1 2

| 2.1 | 1974.21 | 1974 | 3 |
| ---: | ---: | ---: | ---: |
| 1.3 | 1974.29 | 1974 | 4 |
| 1.3 | 1974.38 | 1974 | 5 |
| 0.1 | 1974.46 | 1974 | 6 |
| 1.2 | 1974.54 | 1974 | 7 |
| 0.5 | 1974.63 | 1974 | 8 |
| 1.1 | 1974.71 | 1974 | 9 |
| 0.8 | 1974.79 | 1974 | 10 |
| -0.4 | 1974.88 | 1974 | 11 |
| 0.0 | 1974.96 | 1974 | 12 |
| -0.6 | 1975.04 |  |  |
| 0.4 | 1975.21 | 1975 | 1 |
| 1.1 | 1975.38 | 1975 | 2 |
| 1.5 | 1975.54 | 1975 | 3 |
| 0.5 | 1975.63 | 1975 | 4 |
| 1.7 | 1975.79 | 1975 | 5 |
| 2.1 | 1975.88 | 1975 | 6 |
| 2.0 | 1975.96 | 1975 | 7 |
| 2.2 |  | 1975 | 8 |
| 1.7 |  |  | 10 |
| 1.3 | 1975 | 12 |  |

1.2
1.2
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0.2
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-0.1
-1.2
-1.5
-1.2
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-0.5
1976.04

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1977.04
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1977.29
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1977.46
1977.54
1977.63
1977.71
1977
1977
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1977
1977
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| -1.4 | 1977.79 | 1977 | 10 |
| :---: | :---: | :---: | :---: |
| -1.6 | 1977.88 | 1977 | 11 |
| -1.3 | 1977.96 | 1977 | 12 |
| -0.5 | 1978.04 | 1978 | 1 |
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| -0.9 | 1978.29 | 1978 | 4 |
| 1.3 | 1978.38 | 1978 | 5 |
| 0.4 | 1978.46 | 1978 | 6 |
| 0.4 | 1978.54 | 1978 | 7 |
| 0.1 | 1978.63 | 1978 | 8 |
| 0.0 | 1978.71 | 1978 | 9 |
| -0.8 | 1978.79 | 1978 | 10 |
| -0.1 | 1978.88 | 1978 | 11 |
| -0.2 | 1978.96 | 1978 | 12 |
| -0.5 | 1979.04 | 1979 | 1 |
| 0.6 | 1979.13 | 1979 | 2 |
| -0.5 | 1979.21 | 1979 | 3 |
| -0.7 | 1979.29 | 1979 | 4 |
| 0.5 | 1979.38 | 1979 | 5 |
| 0.6 | 1979.46 | 1979 | 6 |
| 1.3 | 1979.54 | 1979 | 7 |
| -0.7 | 1979.63 | 1979 | 8 |
| 0.1 | 1979.71 | 1979 | 9 |
| -0.4 | 1979.79 | 1979 | 10 |
| -0.6 | 1979.88 | 1979 | 11 |
| -0.9 | 1979.96 | 1979 | 12 |
| 0.3 | 1980.04 | 1980 | 1 |
| 0.0 | 1980.13 | 1980 | 2 |
| -1.1 | 1980.21 | 1980 | 3 |
| -1.7 | 1980.29 | 1980 | 4 |
| -0.3 | 1980.38 | 1980 | 5 |
| -0.7 | 1980.46 | 1980 | 6 |
| -0.2 | 1980.54 | 1980 | 7 |
| -0.1 | 1980.63 | 1980 | 8 |
| -0.5 | 1980.71 | 1980 | 9 |
| -0.3 | 1980.79 | 1980 | 10 |
| -0.5 | 1980.88 | 1980 | 11 |
| -0.2 | 1980.96 | 1980 | 12 |
| 0.3 | 1981.04 | 1981 | 1 |
| -0.5 | 1981.13 | 1981 | 2 |
| -2.0 | 1981.21 | 1981 | 3 |


| -0.6 | 1981.29 | 1981 | 4 |
| :---: | :---: | :---: | :---: |
| 0.8 | 1981.38 | 1981 | 5 |
| 1.6 | 1981.46 | 1981 | 6 |
| 0.8 | 1981.54 | 1981 | 7 |
| 0.4 | 1981.63 | 1981 | 8 |
| 0.3 | 1981.71 | 1981 | 9 |
| -0.7 | 1981.79 | 1981 | 10 |
| 0.1 | 1981.88 | 1981 | 11 |
| 0.4 | 1981.96 | 1981 | 12 |
| 1.0 | 1982.04 | 1982 | 1 |
| 0.0 | 1982.13 | 1982 | 2 |
| 0.0 | 1982.21 | 1982 | 3 |
| -0.1 | 1982.29 | 1982 | 4 |
| -0.6 | 1982.38 | 1982 | 5 |
| -2.5 | 1982.46 | 1982 | 6 |
| -2.0 | 1982.54 | 1982 | 7 |
| -2.7 | 1982.63 | 1982 | 8 |
| -1.9 | 1982.71 | 1982 | 9 |
| -2.2 | 1982.79 | 1982 | 10 |
| -3.2 | 1982.88 | 1982 | 11 |
| -2.5 | 1982.96 | 1982 | 12 |
| -3.4 | 1983.04 | 1983 | 1 |
| -3.5 | 1983.13 | 1983 | 2 |
| -3.2 | 1983.21 | 1983 | 3 |
| -2.1 | 1983.29 | 1983 | 4 |
| 0.9 | 1983.38 | 1983 | 5 |
| -0.5 | 1983.46 | 1983 | 6 |
| -0.9 | 1983.54 | 1983 | 7 |
| -0.4 | 1983.63 | 1983 | 8 |
| 0.9 | 1983.71 | 1983 | 9 |
| 0.3 | 1983.79 | 1983 | 10 |
| -0.1 | 1983.88 | 1983 | 11 |
| -0.1 | 1983.96 | 1983 | 12 |
| 0.0 | 1984.04 | 1984 | 1 |
| 0.4 | 1984.13 | 1984 | 2 |
| -0.8 | 1984.21 | 1984 | 3 |
| 0.4 | 1984.29 | 1984 | 4 |
| 0.0 | 1984.38 | 1984 | 5 |
| -1.2 | 1984.46 | 1984 | 6 |
| 0.0 | 1984.54 | 1984 | 7 |
| 0.1 | 1984.63 | 1984 | 8 |
| 0.1 | 1984.71 | 1984 | 9 |
| -0.6 | 1984.79 | 1984 | 10 |


| 0.3 | 1984.88 | 1984 | 11 |
| :---: | :---: | :---: | :---: |
| -0.3 | 1984.96 | 1984 | 12 |
| -0.5 | 1985.04 | 1985 | 1 |
| 0.8 | 1985.13 | 1985 | 2 |
| 0.2 | 1985.21 | 1985 | 3 |
| 1.4 | 1985.29 | 1985 | 4 |
| -0.2 | 1985.38 | 1985 | 5 |
| -1.4 | 1985.46 | 1985 | 6 |
| -0.3 | 1985.54 | 1985 | 7 |
| 0.7 | 1985.63 | 1985 | 8 |
| 0.0 | 1985.71 | 1985 | 9 |
| -0.8 | 1985.79 | 1985 | 10 |
| -0.4 | 1985.88 | 1985 | 11 |
| 0.1 | 1985.96 | 1985 | 12 |
| 0.8 | 1986.04 | 1986 | 1 |
| -1.2 | 1986.13 | 1986 | 2 |
| -0.1 | 1986.21 | 1986 | 3 |
| 0.1 | 1986.29 | 1986 | 4 |
| -0.6 | 1986.38 | 1986 | 5 |
| 1.0 | 1986.46 | 1986 | 6 |
| 0.1 | 1986.54 | 1986 | 7 |
| -0.9 | 1986.63 | 1986 | 8 |
| -0.5 | 1986.71 | 1986 | 9 |
| 0.6 | 1986.79 | 1986 | 10 |
| -1. 6 | 1986.88 | 1986 | 11 |
| -1. 6 | 1986.96 | 1986 | 12 |
| -0.7 | 1987.04 | 1987 | 1 |
| -1.4 | 1987.13 | 1987 | 2 |
| -2.0 | 1987.21 | 1987 | 3 |
| -2.7 | 1987.29 | 1987 | 4 |
| -2.0 | 1987.38 | 1987 | 5 |
| -2.7 | 1987.46 | 1987 | 6 |
| -1.8 | 1987.54 | 1987 | 7 |
| -1.7 | 1987.63 | 1987 | 8 |
| -1.1 | 1987.71 | 1987 | 9 |
| -0.7 | 1987.79 | 1987 | 10 |
| -0.1 | 1987.88 | 1987 | 11 |
| -0.6 | 1987.96 | 1987 | 12 |
| -0.3 | 1988.04 | 1988 | 1 |
| -0.6 | 1988.13 | 1988 | 2 |
| 0.1 | 1988.21 | 1988 | 3 |
| 0.0 | 1988.29 | 1988 | 4 |


| 1.1 | 1988.38 | 1988 | 5 |
| :---: | :---: | :---: | :---: |
| -0.3 | 1988.46 | 1988 | 6 |
| 1.1 | 1988.54 | 1988 | 7 |
| 1.4 | 1988.63 | 1988 | 8 |
| 1.9 | 1988.71 | 1988 | 9 |
| 1.5 | 1988.79 | 1988 | 10 |
| 1.9 | 1988.88 | 1988 | 11 |
| 1.1 | 1988.96 | 1988 | 12 |
| 1.5 | 1989.04 | 1989 | 1 |
| 1.1 | 1989.13 | 1989 | 2 |
| 0.6 | 1989.21 | 1989 | 3 |
| 1.6 | 1989.29 | 1989 | 4 |
| 1.2 | 1989.38 | 1989 | 5 |
| 0.5 | 1989.46 | 1989 | 6 |
| 0.8 | 1989.54 | 1989 | 7 |
| -0.8 | 1989.63 | 1989 | 8 |
| 0.6 | 1989.71 | 1989 | 9 |
| 0.6 | 1989.79 | 1989 | 10 |
| -0.4 | 1989.88 | 1989 | 11 |
| -0.7 | 1989.96 | 1989 | 12 |
| -0.2 | 1990.04 | 1990 | 1 |
| -2.4 | 1990.13 | 1990 | 2 |
| -1.2 | 1990.21 | 1990 | 3 |
| 0.0 | 1990.29 | 1990 | 4 |
| 1.1 | 1990.38 | 1990 | 5 |
| 0.0 | 1990.46 | 1990 | 6 |
| 0.5 | 1990.54 | 1990 | 7 |
| -0.5 | 1990.63 | 1990 | 8 |
| -0.8 | 1990.71 | 1990 | 9 |
| 0.1 | 1990.79 | 1990 | 10 |
| -0.7 | 1990.88 | 1990 | 11 |
| -0.4 | 1990.96 | 1990 | 12 |
| 0.6 | 1991.04 | 1991 | 1 |
| -0.1 | 1991.13 | 1991 | 2 |
| -1.4 | 1991.21 | 1991 | 3 |
| -1.0 | 1991.29 | 1991 | 4 |
| -1. 5 | 1991.38 | 1991 | 5 |
| -0.5 | 1991.46 | 1991 | 6 |
| -0.2 | 1991.54 | 1991 | 7 |
| -0.9 | 1991.63 | 1991 | 8 |
| -1.8 | 1991.71 | 1991 | 9 |
| -1.5 | 1991.79 | 1991 | 10 |
| -0.8 | 1991.88 | 1991 | 11 |

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| -2.3 | 1991.96 | 1991 | 12 |
| ---: | ---: | ---: | ---: |
| -3.4 | 1992.04 | 1992 | 1 |
| -1.4 | 1992.13 | 1992 | 2 |
| -3.0 | 1992.21 | 1992 | 3 |
| -1.4 | 1992.29 | 1992 | 4 |
| 0.0 | 1992.38 | 1992 | 5 |
| -1.2 | 1992.46 | 1992 | 6 |
| -0.8 | 1992.54 | 1992 | 7 |
| 0.0 | 1992.63 | 1992 | 8 |
| 0.0 | 1992.71 | 1992 | 9 |
| -1.9 | 1992.79 | 1992 | 10 |
| -0.9 | 1992.88 | 1992 | 11 |
| -1.1 | 1992.96 | 1992 | 12 |

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### 6.4.4.2. Stationarity

Stationarity

Transformations to Achieve
Stationarity

A common assumption in many time series techniques is that the data are stationary.

A stationary process has the property that the mean, variance and autocorrelation structure do not change over time. Stationarity can be defined in precise mathematical terms, but for our purpose we mean a flat looking series, without trend, constant variance over time, a constant autocorrelation structure over time and no periodic fluctuations (seasonality).

For practical purposes, stationarity can usually be determined from a run sequence plot.

If the time series is not stationary, we can often transform it to stationarity with one of the following techniques.

1. We can difference the data. That is, given the series $\boldsymbol{Z}_{\boldsymbol{t}}$, we create the new series

$$
Y_{i}=Z_{i}-Z_{i-1}
$$

The differenced data will contain one less point than the original data. Although you can difference the data more than once, one differene is usually sufficient.
2. If the data contain a trend, we can fit some type of curve to the data and then model the residuals from that fit. Since the purpose of the fit is to simply remove long term trend, a simple fit, such as a straight line, is typically used.
3. For non-constant variance, taking the logarithm or square root of the series may stabilize the variance. For negative data, you can add a suitable constant to make all the data positive before applying the transformation. This constant can then be subtracted from the model to obtain predicted (i.e., the fitted) values and forecasts for future points.

The above techniques are intended to generate series with constant
location and scale. Although seasonality also violates stationarity, this is usually explicitly incorporated into the time series model.

## Example

Run Sequence
Plot

The following plots are from a data set of monthly CO 2 concentrations.


The initial run sequence plot of the data indicates a rising trend. A visual inspection of this plot indicates that a simple linear fit should be sufficient to remove this upward trend.

This plot also shows periodical behavior. This is discussed in the next section.

Linear Trend
Removed


This plot contains the residuals from a linear fit to the original data. After removing the linear trend, the run sequence plot indicates that the data have a constant location and variance, although the pattern of the residuals shows that the data depart from the model in a systematic way.
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### 6.4.4.3.Seasonality

Seasonality

## Detecting

Seasonality

Many time series display seasonality. By seasonality, we mean periodic fluctuations. For example, retail sales tend to peak for the Christmas season and then decline after the holidays. So time series of retail sales will typically show increasing sales from September through December and declining sales in January and February.

Seasonality is quite common in economic time series. It is less common in engineering and scientific data.

If seasonality is present, it must be incorporated into the time series model. In this section, we discuss techniques for detecting seasonality. We defer modeling of seasonality until later sections.
he following graphical techniques can be used to detect seasonality.

1. A run sequence plot will often show seasonality.
2. A seasonal subseries plot is a specialized technique for showing seasonality.
3. Multiple box plots can be used as an alternative to the seasonal subseries plot to detect seasonality.
4. The autocorrelation plot can help identify seasonality.

Examples of each of these plots will be shown below.
The run sequence plot is a recommended first step for analyzing any time series. Although seasonality can sometimes be indicated with this plot, seasonality is shown more clearly by the seasonal subseries plot or the box plot. The seasonal subseries plot does an excellent job of showing both the seasonal differences (between group patterns) and also the within-group patterns. The box plot shows the seasonal difference (between group patterns) quite well, but it does not show within group patterns. However, for large data sets, the box plot is usually easier to read than the seasonal subseries plot.

Both the seasonal subseries plot and the box plot assume that the

Example without Seasonality

## Run

Sequence Plot
seasonal periods are known. In most cases, the analyst will in fact know this. For example, for monthly data, the period is 12 since there are 12 months in a year. However, if the period is not known, the autocorrelation plot can help. If there is significant seasonality, the autocorrelation plot should show spikes at lags equal to the period. For example, for monthly data, if there is a seasonality effect, we would expect to see significant peaks at lag 12, 24, 36, and so on (although the intensity may decrease the further out we go).

The following plots are from a data set of southern oscillations for predicting el nino.


No obvious periodic patterns are apparent in the run sequence plot.

Seasonal Subseries Plot


The means for each month are relatively close and show no obvious pattern.

Box Plot


As with the seasonal subseries plot, no obvious seasonal pattern is apparent.

Due to the rather large number of observations, the box plot shows the difference between months better than the seasonal subseries plot.

Example with Seasonality

## Run

Sequence
Plot

The following plots are from a data set of monthly CO 2 concentrations. A linear trend has been removed from these data.


This plot shows periodic behavior. However, it is difficult to determine the nature of the seasonality from this plot.

Seasonal Subseries Plot


The seasonal subseries plot shows the seasonal pattern more clearly. In
this case, the $\mathrm{CO}_{2}$ concentrations are at a minimun in September and October. From there, steadily the concentrations increase until June and then begin declining until September.

Box Plot


As with the seasonal subseries plot, the seasonal pattern is quite evident in the box plot.

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6.4.4.3. Seasonality

### 6.4.4.3.1.Seasonal Subseries Plot

Purpose $\quad$ Seasonal subseries plots (Cleveland 1993) are a tool for detecting seasonality in a time series.

This plot is only useful if the period of the seasonality is already known. In many cases, this will in fact be known. For example, monthly data typically has a period of 12 .

If the period is not known, an autocorrelation plot or spectral plot can be used to determine it.

Sample Plot


This seasonal subseries plot containing monthly data of CO2 concentrations reveals a strong seasonality pattern. The CO2 concentrations peak in May, steadily decrease through September, and then begin rising again until the May peak.

This plot allows you to detect both between group and within group patterns.

If there is a large number of observations, then a box plot may be preferable.

Definition Seasonal subseries plots are formed by
Vertical axis: Response variable
Horizontal axis: Time ordered by season. For example, with monthly data, all the January values are plotted (in chronological order), then all the February values, and so on.

In addition, a reference line is drawn at the group means.
The user must specify the length of the seasonal pattern before generating this plot. In most cases, the analyst will know this from the context of the problem and data collection.

Questions The seasonal subseries plot can provide answers to the following questions:

1. Do the data exhibit a seasonal pattern?
2. What is the nature of the seasonality?
3. Is there a within-group pattern (e.g., do January and July exhibit similar patterns)?
4. Are there any outliers once seasonality has been accounted for?

Importance It is important to know when analyzing a time series if there is a significant seasonality effect. The seasonal subseries plot is an excellent tool for determining if there is a seasonal pattern.

## Related Box Plot <br> Techniques Run Sequence Plot <br> Autocorrelation Plot

Software Seasonal subseries plots are available in a few general purpose statistical software programs. They are available in Dataplot. It may possible to write macros to generate this plot in most statistical software programs that do not provide it directly.

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### 6.4.4.4.Common Approaches to Univariate Time Series

There are a number of approaches to modeling time series. We outline a few of the most common approaches below.

Trend,
Seasonal,
Residual
Decompositions

Frequency Based Methods

One approach is to decompose the time series into a trend, seasonal, and residual component.

Triple exponential smoothing is an example of this approach. Another example, called seasonal loess, is based on locally weighted least squares and is discussed by Cleveland (1993). We do not discuss seasonal loess in this handbook.

Another approach, commonly used in scientific and engineering applications, is to analyze the series in the frequency domain. An example of this approach in modeling a sinusoidal type data set is shown in the beam deflection case study. The spectral plot is the primary tool for the frequency analysis of time series.

Detailed discussions of frequency-based methods are included in Bloomfield (1976), Jenkins and Watts (1968), and Chatfield (1996).

Autoregressive (AR) Models

Moving Average (MA) Models

A common approach for modeling univariate time series is the autoregressive (AR) model:

$$
X_{t}=\delta+\phi_{1} X_{t-1}+\phi_{2} X_{t-2}+\ldots+\phi_{p} X_{t-p}+A_{t}
$$

where $\boldsymbol{X}_{\boldsymbol{t}}$ is the time series, $\boldsymbol{A}_{\boldsymbol{t}}$ is white noise, and

$$
\delta=\left(1-\sum_{i=1}^{p} \phi_{i}\right) \mu
$$

with $/ \Delta$ denoting the process mean.
An autoregressive model is simply a linear regression of the current value of the series against one or more prior values of the series. The value of $\boldsymbol{p}$ is called the order of the AR model.

AR models can be analyzed with one of various methods, including standard linear least squares techniques. They also have a straightforward interpretation.

Another common approach for modeling univariate time series models is the moving average (MA) model:

$$
X_{t}=\mu+A_{t}-\theta_{1} A_{t-1}-\theta_{2} A_{t-2}-\ldots-\theta_{4} A_{t-4}
$$

where $\boldsymbol{X}_{\boldsymbol{t}}$ is the time series, $\boldsymbol{\mu}$ is the mean of the series, $\boldsymbol{A}_{t-i}$ are white noise, and $\theta_{1}, \ldots, \theta_{\mathrm{q}}$ are the parameters of the model. The value of $\boldsymbol{q}$ is called the order of the MA model.

That is, a moving average model is conceptually a linear regression of the current value of the series against the white noise or random shocks of one or more prior values of the series. The random shocks at each point are assumed to come from the same distribution, typically a normal distribution, with location at zero and constant scale. The distinction in this model is that these random shocks are propogated to future values of the time series. Fitting the MA estimates is more complicated than with AR models because the error terms are not observable. This means that iterative non-linear fitting procedures need to be used in place of linear least squares. MA models also have a less obvious interpretation than AR models.

Sometimes the ACF and PACF will suggest that a MA model would be a better model choice and sometimes both AR and MA terms should be used in the same model (see Section 6.4.4.5).

Note, however, that the error terms after the model is fit should be independent and follow the standard assumptions for a univariate process.

Box-Jenkins Box and Jenkins popularized an approach that combines the moving
Approach average and the autoregressive approaches in the book "Time Series Analysis: Forecasting and Control" (Box, Jenkins, and Reinsel, 1994).

Although both autoregressive and moving average approaches were already known (and were originally investigated by Yule), the contribution of Box and Jenkins was in developing a systematic methodology for identifying and estimating models that could incorporate both approaches. This makes Box-Jenkins models a powerful class of models. The next several sections will discuss these models in detail.

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### 6.4.4.5. Box-Jenkins Models

Box-Jenkins Approach

Comments
on
Box-Jenkins
Model

The Box-Jenkins ARMA model is a combination of the AR and MA models (described on the previous page):

$$
\begin{aligned}
& \mathrm{X}_{t}=\delta+\phi_{1} X_{t-1}+\phi_{2} X_{t-2}+\ldots+\phi_{p} X_{t-p}+ \\
& A_{t}-\theta_{1} A_{t-1}-\theta_{2} A_{t-2}-\ldots-\theta_{4} A_{t-q}
\end{aligned}
$$

where the terms in the equation have the same meaning as given for the AR and MA model.

A couple of notes on this model.

1. The Box-Jenkins model assumes that the time series is stationary. Box and Jenkins recommend differencing non-stationary series one or more times to achieve stationarity. Doing so produces an ARIMA model, with the "I" standing for "Integrated".
2. Some formulations transform the series by subtracting the mean of the series from each data point. This yields a series with a mean of zero. Whether you need to do this or not is dependent on the software you use to estimate the model.
3. Box-Jenkins models can be extended to include seasonal autoregressive and seasonal moving average terms. Although this complicates the notation and mathematics of the model, the underlying concepts for seasonal autoregressive and seasonal moving average terms are similar to the non-seasonal autoregressive and moving average terms.
4. The most general Box-Jenkins model includes difference operators, autoregressive terms, moving average terms, seasonal difference operators, seasonal autoregressive terms, and seasonal moving average terms. As with modeling in general, however, only necessary terms should be included in the model. Those interested in the mathematical details can consult Box, Jenkins and Reisel (1994), Chatfield (1996), or Brockwell and Davis (2002).

Stages in There are three primary stages in building a Box-Jenkins time series Box-Jenkins
Modeling

Remarks

Sufficiently Long Series Required

Typically, effective fitting of Box-Jenkins models requires at least a moderately long series. Chatfield (1996) recommends at least 50 observations. Many others would recommend at least 100 observations.

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### 6.4.4.6. Box-Jenkins Model Identification

Stationarity and Seasonality

Detecting stationarity

Detecting seasonality

Differencing to achieve stationarity

Seasonal differencing

The first step in developing a Box-Jenkins model is to determine if the series is stationary and if there is any significant seasonality that needs to be modeled.

Stationarity can be assessed from a run sequence plot. The run sequence plot should show constant location and scale. It can also be detected from an autocorrelation plot. Specifically, non-stationarity is often indicated by an autocorrelation plot with very slow decay.

Seasonality (or periodicity) can usually be assessed from an autocorrelation plot, a seasonal subseries plot, or a spectral plot.

Box and Jenkins recommend the differencing approach to achieve stationarity. However, fitting a curve and subtracting the fitted values from the original data can also be used in the context of Box-Jenkins models.

At the model identification stage, our goal is to detect seasonality, if it exists, and to identify the order for the seasonal autoregressive and seasonal moving average terms. For many series, the period is known and a single seasonality term is sufficient. For example, for monthly data we would typically include either a seasonal AR 12 term or a seasonal MA 12 term. For Box-Jenkins models, we do not explicitly remove seasonality before fitting the model. Instead, we include the order of the seasonal terms in the model specification to the ARIMA estimation software. However, it may be helpful to apply a seasonal difference to the data and regenerate the autocorrelation and partial autocorrelation plots. This may help in the model idenfitication of the non-seasonal component of the model. In some cases, the seasonal differencing may remove most or all of the seasonality effect.

Identify $p$ and $q$ Once stationarity and seasonality have been addressed, the next step is to identify the order (i.e., the $\boldsymbol{p}$ and $\boldsymbol{q}$ ) of the autoregressive and moving average terms.

Autocorrelation and Partial Autocorrelation Plots

Order of Autoregressive Process (p)

Order of
Moving
Average
Process (q)

The primary tools for doing this are the autocorrelation plot and the partial autocorrelation plot. The sample autocorrelation plot and the sample partial autocorrelation plot are compared to the theoretical behavior of these plots when the order is known.

Specifically, for an AR(1) process, the sample autocorrelation function should have an exponentially decreasing appearance. However, higher-order AR processes are often a mixture of exponentially decreasing and damped sinusoidal components.

For higher-order autoregressive processes, the sample autocorrelation needs to be supplemented with a partial autocorrelation plot. The partial autocorrelation of an $\operatorname{AR}(\boldsymbol{p})$ process becomes zero at lag $\boldsymbol{p}+\mathbf{1}$ and greater, so we examine the sample partial autocorrelation function to see if there is evidence of a departure from zero. This is usually determined by placing a $95 \%$ confidence interval on the sample partial autocorrelation plot (most software programs that generate sample autocorrelation plots will also plot this confidence interval). If the software program does not generate the confidence band, it is approximately $\pm 2 / \sqrt{N}$, with $N$ denoting the sample size.

The autocorrelation function of a MA $(\boldsymbol{q})$ process becomes zero at lag $\boldsymbol{q + 1}$ and greater, so we examine the sample autocorrelation function to see where it essentially becomes zero. We do this by placing the $95 \%$ confidence interval for the sample autocorrelation function on the sample autocorrelation plot. Most software that can generate the autocorrelation plot can also generate this confidence interval.

The sample partial autocorrelation function is generally not helpful for identifying the order of the moving average process.

Shape of Autocorrelation Function

Mixed Models
Difficult to
Identify

The following table summarizes how we use the sample autocorrelation function for model identification.

| SHAPE | INDICATED MODEL |
| :--- | :--- |
| Exponential, decaying to <br> zero | Autoregressive model. Use the <br> partial autocorrelation plot to <br> identify the order of the <br> autoregressive model. |
| Alternating positive and <br> negative, decaying to <br> zero | Autoregressive model. Use the <br> partial autocorrelation plot to <br> help identify the order. |
| One or more spikes, rest <br> are essentially zero | Moving average model, order <br> identified by where plot <br> becomes zero. |
| Decay, starting after a <br> few lags | Mixed autoregressive and <br> moving average model. |
| All zero or close to zero | Data is essentially random. |
| High values at fixed <br> intervals | Include seasonal <br> autoregressive term. |
| No decay to zero | Series is not stationary. |

In practice, the sample autocorrelation and partial autocorrelation functions are random variables and will not give the same picture as the theoretical functions. This makes the model identification more difficult. In particular, mixed models can be particularly difficult to identify.

Although experience is helpful, developing good models using these sample plots can involve much trial and error. For this reason, in recent years information-based criteria such as FPE (Final Prediction Error) and AIC (Aikake Information Criterion) and others have been preferred and used. These techniques can help automate the model identification process. These techniques require computer software to use. Fortunately, these techniques are available in many commerical statistical software programs that provide ARIMA modeling capabilities.

For additional information on these techniques, see Brockwell and Davis (1987, 2002).
Examples

We show a typical series of plots for performing the initial model
identification for

1. the southern oscillations data and
2. the $\mathrm{CO}_{2}$ monthly concentrations data.

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### 6.4.4.6.1. Model Identification for Southern Oscillations Data

Example for Southern Oscillations

Run Sequence Plot

We show typical series of plots for the initial model identification stages of Box-Jenkins modeling for two different examples.

The first example is for the southern oscillations data set. We start with the run sequence plot and seasonal subseries plot to determine if we need to address stationarity and seasonality.


The run sequence plot indicates stationarity.

## Seasonal

 Subseries Plot

The seasonal subseries plot indicates that there is no significant seasonality.

Since the above plots show that this series does not exhibit any significant non-stationarity or seasonality, we generate the autocorrelation and partial autocorrelation plots of the raw data.

## Autocorrelation Plot

The autocorrelation plot shows a mixture of exponentially decaying
and damped sinusoidal components. This indicates that an autoregressive model, with order greater than one, may be appropriate for these data. The partial autocorrelation plot should be examined to determine the order.

Partial
Autocorrelation Plot


The partial autocorrelation plot suggests that an $\operatorname{AR}(2)$ model might be appropriate.

In summary, our intial attempt would be to fit an $\operatorname{AR}(2)$ model with no seasonal terms and no differencing or trend removal. Model validation should be performed before accepting this as a final model.

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### 6.4.4.6.2. Model Identification for the CO<sub>2</sub> Concentrations Data

Example for
Monthly $\mathrm{CO}_{2}$
Concentrations

Run Sequence
Plot

The second example is for the monthly $\mathrm{CO}_{2}$ concentrations data set. As before, we start with the run sequence plot to check for stationarity.


The initial run sequence plot of the data indicates a rising trend. A visual inspection of this plot indicates that a simple linear fit should be sufficient to remove this upward trend.

Linear Trend Removed


This plot contains the residuals from a linear fit to the original data. After removing the linear trend, the run sequence plot indicates that the data have a constant location and variance, which implies stationarity.

However, the plot does show seasonality. We generate an autocorrelation plot to help determine the period followed by a seasonal subseries plot.

Autocorrelation Plot

The autocorrelation plot shows an alternating pattern of positive and negative spikes. It also shows a repeating pattern every 12 lags, which indicates a seasonality effect.

The two connected lines on the autocorrelation plot are $95 \%$ and $99 \%$ confidence intervals for statistical significance of the autocorrelations.

Seasonal Subseries Plot


A significant seasonal pattern is obvious in this plot, so we need to include seasonal terms in fitting a Box-Jenkins model. Since this is monthly data, we would typically include either a lag 12 seasonal autoregressive and/or moving average term.

To help identify the non-seasonal components, we will take a seasonal difference of 12 and generate the autocorrelation plot on the seasonally differenced data.

## Autocorrelation

Plot for
Seasonally
Differenced
Data


This autocorrelation plot shows a mixture of exponential decay and a damped sinusoidal pattern. This indicates that an AR model, with order greater than one, may be appropriate. We generate a partial autocorrelation plot to help identify the order.


The partial autocorrelation plot suggests that an AR(2) model might be appropriate since the partial autocorrelation becomes zero after the second lag. The lag 12 is also significant, indicating some
remaining seasonality.
In summary, our intial attempt would be to fit an $\operatorname{AR}(2)$ model with a seasonal $A R(12)$ term on the data with a linear trend line removed. We could try the model both with and without seasonal differencing applied. Model validation should be performed before accepting this as a final model.

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### 6.4.4.6.3. Partial Autocorrelation Plot

Purpose: $\quad$ Partial autocorrelation plots (Box and Jenkins, pp. 64-65, 1970) are a

Model
Identification
for
Box-Jenkins
Models commonly used tool for model identification in Box-Jenkins models.

The partial autocorrelation at lag $\boldsymbol{k}$ is the autocorrelation between $\boldsymbol{X}_{\boldsymbol{t}}$ and $\boldsymbol{X}_{\boldsymbol{t}-\boldsymbol{k}}$ that is not accounted for by lags 1 through $\boldsymbol{k} \mathbf{- 1}$.

There are algorithms, not discussed here, for computing the partial autocorrelation based on the sample autocorrelations. See (Box, Jenkins, and Reinsel 1970) or (Brockwell, 1991) for the mathematical details.

Specifically, partial autocorrelations are useful in identifying the order of an autoregressive model. The partial autocorrelation of an $\operatorname{AR}(\boldsymbol{p})$ process is zero at lag $\boldsymbol{p}+\mathbf{1}$ and greater. If the sample autocorrelation plot indicates that an AR model may be appropriate, then the sample partial autocorrelation plot is examined to help identify the order. We look for the point on the plot where the partial autocorrelations essentially become zero. Placing a $95 \%$ confidence interval for statistical significance is helpful for this purpose.

The approximate $95 \%$ confidence interval for the partial autocorrelations are at $\pm 2 / \sqrt{N}$.

Sample Plot

## Definition

Questions


This partial autocorrelation plot shows clear statistical significance for lags 1 and 2 (lag 0 is always 1 ). The next few lags are at the borderline of statistical significance. If the autocorrelation plot indicates that an AR model is appropriate, we could start our modeling with an $\operatorname{AR}(2)$ model. We might compare this with an $\operatorname{AR}(3)$ model.

Partial autocorrelation plots are formed by
Vertical axis: Partial autocorrelation coefficient at lag $h$.
Horizontal axis: Time lag $h(h=0,1,2,3, \ldots)$.
In addition, $95 \%$ confidence interval bands are typically included on the plot.

The partial autocorrelation plot can help provide answers to the following questions:

1. Is an AR model appropriate for the data?
2. If an AR model is appropriate, what order should we use?

## Related Autocorrelation Plot <br> Run Sequence Plot <br> Spectral Plot

Case Study The partial autocorrelation plot is demonstrated in the Negiz data case study.

Software Partial autocorrelation plots are available in many general purpose statistical software programs including Dataplot.

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### 6.4.4.7.Box-Jenkins Model Estimation

Use Software Estimating the parameters for the Box-Jenkins models is a quite complicated non-linear estimation problem. For this reason, the parameter estimation should be left to a high quality software program that fits Box-Jenkins models. Fortunately, many commerical statistical software programs now fit Box-Jenkins models.

Approaches The main approaches to fitting Box-Jenkins models are non-linear least squares and maximum likelihood estimation.

Maximum likelihood estimation is generally the preferred technique. The likelihood equations for the full Box-Jenkins model are complicated and are not included here. See (Brockwell and Davis, 1991) for the mathematical details.

Sample The Negiz case study shows an example of the Box-Jenkins Output for model-fitting output using the Dataplot software. The two examples
Model
Estimation later in this section show sample output from the SEMPLOT software.

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### 6.4.4.8. Box-Jenkins Model Diagnostics

Assumptions
for a Stable
Univariate
Process

4-Plot of
Residuals

Model diagnostics for Box-Jenkins models is similar to model validation for non-linear least squares fitting.

That is, the error term $\boldsymbol{A}_{\boldsymbol{t}}$ is assumed to follow the assumptions for a stationary univariate process. The residuals should be white noise (or independent when their distributions are normal) drawings from a fixed distribution with a constant mean and variance. If the Box-Jenkins model is a good model for the data, the residuals should satisfy these assumptions.

If these assumptions are not satisfied, we need to fit a more appropriate model. That is, we go back to the model identification step and try to develop a better model. Hopefully the analysis of the residuals can provide some clues as to a more appropriate model.

As discussed in the EDA chapter, one way to assess if the residuals from the Box-Jenkins model follow the assumptions is to generate a 4 -plot of the residuals and an autocorrelation plot of the residuals. One could also look at the value of the Box-Ljung (1978) statistic.

An example of analyzing the residuals from a Box-Jenkins model is given in the Negiz data case study.

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### 6.4.4.9. Example of Univariate Box-Jenkins Analysis

Example with the SEMPLOT
Software

A computer software package is needed to do a Box-Jenkins time series analysis. The computer output on this page will illustrate sample output from a Box-Jenkins analysis using the SEMSTAT statistical software program. It analyzes the series F data set in the Box, Jenkins and Reinsel text.

The graph of the data and the resulting forecasts after fitting a model are portrayed below.
Output from other software programs will be similar, but not identical.

## Model

Identification
Section
With the SEMSTAT program, you start by entering a valid file name or you can select a file extension to search for files of particular interest. In this program, if you press the enter key, ALL file names in the directory are displayed.

Enter FILESPEC or EXTENSION (1-3 letters): To quit, press F10.
? bookf.bj
MAX MIN MEAN VARIANCE NO. DATA
80.000023 .000051 .7086141 .823870

Do you wish to make transformations? $y / n n$
Input order of difference or 0 : 0
Input period of seasonality (2-12) or 0: 0
Time Series: bookf.bj. Regular difference: 0 Seasonal Difference: 0
Autocorrelation Function for the first 35 lags

| 0 | 1.0000 | 12 | -0.0688 | 24 | -0.0731 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 1 | -0.3899 | 13 | 0.1480 | 25 | -0.0195 |
| 2 | 0.3044 | 14 | 0.0358 | 26 | 0.0415 |
| 3 | -0.1656 | 15 | -0.0067 | 27 | -0.0221 |
| 4 | 0.0707 | 16 | 0.1730 | 28 | 0.0889 |
| 5 | -0.0970 | 17 | -0.7013 | 29 | 0.0162 |
| 6 | -0.0471 | 18 | 0.0200 | 30 | 0.0039 |
| 7 | 0.0354 | 19 | -0.0473 | 31 | 0.0046 |
| 8 | -0.0435 | 20 | 0.0161 | 32 | -0.0248 |
| 9 | -0.0048 | 21 | 0.0223 | 33 | -0.0259 |
| 10 | 0.0144 | 22 | -0.0787 | 34 | -0.0629 |
| 11 | 0.1099 | 23 | -0.0096 | 35 | 0.0261 |

```
Auto Correlation Function
with 95% Confidence Limite
```



Model
Fitting
Section
Enter FILESPEC or EXTENSION (1-3 letters): To quit, press F10. ? bookf.bj
MAX MIN MEAN VARIANCE NO. DATA
80.000023 .000051 .7086141 .823870

Do you wish to make transformations? $y / n n$
Input order of difference or 0: 0
Input NUMBER of AR terms: 2
Input NUMBER of MA terms: 0
Input period of seasonality (2-12) or 0: 0

```
************ OUTPUT SECTION ************
    AR estimates with Standard Errors
    Phi 1 : -0.3397 0.1224
    Phi 2 : 0.1904 0.1223
    Original Variance : 141.8238
    Residual Variance : 110.8236
    Coefficient of Determination: 21.8582
    ***** Test on randomness of Residuals
    The Chi-Square value = 11.7034
    with degrees of freedom = 23
    The 95th percentile = 35.16596
Hypothesis of randomness accepted.
Press any key to proceed to the forecasting section.
```



Forecasting
Section

Defaults are obtained by pressing the enter key, without input. Default for number of periods ahead from last period $=6$. Default for the confidence band around the forecast $=90 \%$.

How many periods ahead to forecast? (9999 to quit...): Enter confidence level for the forecast limits :

| 90 Percent Confidence |  |
| ---: | ---: | ---: | ---: |
| Lext | Limits |
| Forecast |  |$\quad$| Upper |
| ---: | ---: | ---: |

## Series F with forecasts and $90 \%$ confidence limits



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### 6.4.4.10.Box-Jenkins Analysis on Seasonal Data

Example with the SEMPLOT Software for a Seasonal Time Series

Model Enter FILESPEC or EXTENSION (1-3 letters):
Identification
Section
A computer software package is needed to do a Box-Jenkins time series analysis for seasonal data. The computer output on this page will illustrate sample output from a Box-Jenkins analysis using the SEMSTAT statisical software program. It analyzes the series G data set in the Box, Jenkins and Reinsel text.

The graph of the data and the resulting forecasts after fitting a model are portrayed below.

To quit, press F10.
? bookg.bj

Series $G$ of Box and Jenkins


144 observations

| MAX | MIN | MEAN | VARIANCE | NO. DATA |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 622.0000 | 104.0000 | 280.2986 | 14391.9170 | 144 |

Do you wish to make transformations? $y / n$
The following transformations are available:

| 1 Square root | 2 Cube root |
| :--- | :--- |
| 3 Natural $\log$ | 4 Natural log log |
| 5 Common log | 6 Exponentiation |
| 7 Reciprocal | 8 Square root of Reciprocal |
| 9 Normalizing (X-Xbar)/Standard deviation |  |
| 10 Coding (X-Constant 1)/Constant 2 |  |

Enter your selection, by number:
3
Statistics of Transformed series:
Mean: $5.542 \quad$ Variance 0.195
Input order of difference or 0 : $\quad 1$
Input period of seasonality (2-12) or 0: 12
Input order of seasonal difference or 0: 0
Statistics of Differenced series:
Mean: $0.009 \quad$ Variance 0.011
Time Series: bookg.bj.
Regular difference: 1
Seasonal Difference: 0
Autocorrelation Function for the first 36 lags

| 1 | 0.19975 | 13 | 0.21509 | 25 | 0.19726 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 2 | -0.12010 | 14 | -0.13955 | 26 | -0.12388 |
| 3 | -0.15077 | 15 | -0.11600 | 27 | -0.10270 |
| 4 | -0.32207 | 16 | -0.27894 | 28 | -0.21099 |
| 5 | -0.08397 | 17 | -0.05171 | 29 | -0.06536 |
| 6 | 0.02578 | 18 | 0.01246 | 30 | 0.01573 |
| 7 | -0.11096 | 19 | -0.11436 | 31 | -0.11537 |
| 8 | -0.33672 | 20 | -0.33717 | 32 | -0.28926 |
| 9 | -0.11559 | 21 | -0.10739 | 33 | -0.12688 |
| 10 | -0.10927 | 22 | -0.07521 | 34 | -0.04071 |
| 11 | 0.20585 | 23 | 0.19948 | 35 | 0.14741 |
| 12 | 0.84143 | 24 | 0.73692 | 36 | 0.65744 |

## Autocorrelation Function of Series $G$



Analyzing
Autocorrelation
Plot for
Seasonality

If you observe very large autocorrelations at lags spaced $n$ periods apart, for example at lags 12 and 24, then there is evidence of periodicity. That effect should be removed, since the objective of the identification stage is to reduce the autocorrelations throughout. So if simple differencing was not enough, try seasonal differencing at a selected period. In the above case, the period is 12. It could, of course, be any value, such as 4 or 6 .

The number of seasonal terms is rarely more than 1 . If you know the shape of your forecast function, or you wish to assign a particular shape to the forecast function, you can select the appropriate number of terms for seasonal AR or seasonal MA models.

The book by Box and Jenkins, Time Series Analysis Forecasting and Control (the later edition is Box, Jenkins and Reinsel, 1994) has a discussion on these forecast functions on pages 326-328. Again, if you have only a faint notion, but you do know that there was a trend upwards before differencing, pick a seasonal MA term and see what comes out in the diagnostics.

The results after taking a seasonal difference look good!

## Autocorrelation of Series $G$


after 1 "regular" and $L$ "seasonal" difference

Model Fitting Now we can proceed to the estimation, diagnostics and forecasting routines. Section The following program is again executed from a menu and issues the following flow of output:

Enter FILESPEC or EXTENSION (1-3 letters):
To quit press F10.
? bookg.bj

| MAX | MIN | MEAN | VARIANCE | NO. DATA |
| :--- | :--- | :--- | :--- | :--- |
| 622.0000 | 104.0000 | 280.2986 | 14391.9170 | 144 |

Do you wish to make transformations? $y / n$

Statistics of Transformed series:
Mean: 5.542
Input order of difference or 0 :
Input NUMBER of AR terms:
Input NUMBER of MA terms:
Input period of seasonality (2-12) or
0 :
Input order of seasonal difference or 0 :
Input NUMBER of seasonal AR terms:
Input NUMBER of seasonal MA terms:
Statistics of Differenced series:
$y$ (we selected a square root transformation because a closer inspection of the plot revealed increasing variances over time)

Variance 0.195
1
Blank defaults to 0

Mean: 0.000
Variance 0.002
Pass 1 SS:
0.1894

Pass 2 SS:
0.1821

Pass 3 SS:
0.1819

Estimation is finished after 3 Marquardt iterations.

## Output Section

Forecasting
Section

MA estimates with Standard Errors
Theta 1: 0.37650 .0811
Seasonal MA estimates with Standard Errors
Theta 1: 0.56770 .0775

| Original Variance | $:$ |  | 0.0021 |
| :--- | :---: | :---: | :---: |
| Residual Variance | (MSE) | $:$ | 0.0014 |

Coefficient of Determination: 33.9383
AIC criteria $\ln (\mathrm{SSE})+2 k / n \quad: \quad-1.4959$
BIC criteria $\ln (\mathrm{SSE})+\ln (n) k / n: \quad-1.1865$
$k=p+q+P+Q+d+s D=$ number of estimates + order of regular difference + product of period of seasonality and seasonal difference.
$n$ is the total number of observations.
In this problem $k$ and $n$ are: $15 \quad 144$
***** Test on randomness of Residuals *****
The Box-Ljung value $=28.4219$
The Box-Pierce value $=24.0967$
with degrees of freedom $=30$
The 95 th percentile $=43.76809$
Hypothesis of randomness accepted.

Defaults are obtained by pressing the enter key, without input.
Default for number of periods ahead from last period $=6$.
Default for the confidence band around the forecast $=90 \%$.
Next Period Lower Forecast Upper
$145 \quad 423.4257450 .1975478 .6620$
$146 \quad 382.9274411 .6180442 .4583$
$147 \quad 407.2839441 .9742479 .6191$
$148 \quad 437.8781479 .2293524 .4855$
$149 \quad 444.3902490 .1471540 .6153$
$150 \quad 491.0981545 .5740606 .0927$
$151 \quad 583.6627652 .7856730 .0948$
$152 \quad 553.5620623 .0632701 .2905$
$153 \quad 458.0291518 .6510587 .2965$

## Last 36 points of Series $G$


with 12 Forecasts avda $90 \% \mathrm{CI}$

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### 6.4.5. Multivariate Time Series Models

If each time series
observation is a vector of numbers, you can model them
using a multivariate form of the
Box-Jenkins
model

The multivariate form of the Box-Jenkins univariate models is sometimes called the ARMAV model, for AutoRegressive Moving Average Vector or simply vector ARMA process.

The ARMAV model for a stationary multivariate time series, with a zero mean vector, represented by

$$
x_{t}=\left(x_{1 t}, x_{2 t}, \ldots, x_{12}\right)^{T} \quad-\infty<t<\infty
$$

is of the form

$$
\begin{aligned}
& x_{t}=\phi_{1} x_{t-1}+\phi_{2} x_{t-2}+\ldots+\phi_{p} x_{t-p}+a_{t} \\
& -\theta_{1} a_{t-1}-\theta_{2} a_{t-2}-\ldots-\theta_{q} a_{t-4}
\end{aligned}
$$

where

- $\boldsymbol{x}_{\boldsymbol{t}}$ and $\boldsymbol{a}_{\boldsymbol{t}}$ are $n \times 1$ column vectors with $\boldsymbol{a}_{\boldsymbol{t}}$ representing multivariate white noise

$$
\begin{aligned}
\bullet \phi_{k} & =\left\{\phi_{k \cdot j j}\right\}, \quad k=1,2, \ldots, p \\
\theta_{k} & =\left\{\theta_{k \cdot j j}\right\}, \quad k=1,2, \ldots, q
\end{aligned}
$$

are $n \times n$ matrices for autoregressive and moving average parameters

- $\mathrm{E}\left[a_{t}\right]=0$
- $E\left(a_{t} a_{t-k}\right)=0 \quad k \neq 0$
$E\left(a_{t} a_{t-k}^{\prime}\right)=\Sigma_{a} \quad k=0$
where $\sum_{a}$ is the dispersion or covariance matrix of $a_{t}$
As an example, for a bivariate series with $n=2, p=2$, and $q=1$, the ARMAV $(2,1)$ model is:

$$
\begin{aligned}
& \binom{x_{1 t}}{x_{2 t}}=\left(\begin{array}{ll}
\phi_{1.11} & \phi_{1.12} \\
\phi_{1.21} & \phi_{1.22}
\end{array}\right)\binom{x_{1 t-1}}{x_{2 t-1}}+ \\
& \left(\begin{array}{ll}
\phi_{2.11} & \phi_{2.12} \\
\phi_{2.21} & \phi_{2.22}
\end{array}\right)\binom{x_{1 t-2}}{x_{2 t-2}} \\
& +\binom{a_{1 i}}{a_{2 t}}-\left(\begin{array}{ll}
\phi_{1.11} & \phi_{1.12} \\
\phi_{1.21} & \phi_{1.22}
\end{array}\right)\binom{a_{1 i-1}}{a_{2 t-1}}
\end{aligned}
$$

with

$$
a_{t}=\binom{a_{1 t}}{a_{2 t}}
$$

Estimation
of
parameters
and
covariance matrix
difficult

The estimation of the matrix parameters and covariance matrix is complicated and very difficult without computer software. The estimation of the Moving Average matrices is especially an ordeal. If we opt to ignore the MA component(s) we are left with the ARV model given by:

$$
x_{t}=\phi_{1} x_{i-1}+\phi_{2} x_{i-2}+\ldots+\phi_{\mathrm{p}} x_{t-p}+a_{t}
$$

where

- $\boldsymbol{x}_{\boldsymbol{t}}$ is a vector of observations, $\boldsymbol{x}_{\boldsymbol{1}}, \boldsymbol{x}_{2 \boldsymbol{t}}, \ldots, \boldsymbol{x}_{\boldsymbol{n} t}$ at time $t$
- $\boldsymbol{a}_{\boldsymbol{t}}$ is a vector of white noise, $\boldsymbol{a}_{1 t}, \boldsymbol{a}_{2 t}, \ldots, \boldsymbol{a}_{\boldsymbol{n} t}$ at time $t$
- $\phi_{k}=\left\{\varphi_{k, j p}\right\}, \quad k_{i}=1,2, \ldots, p$
is a $n \times n$ matrix of autoregressive parameters
- $\mathrm{E}\left[\boldsymbol{a}_{\boldsymbol{t}}\right]=0$
- $E\left(a_{t} a_{t-k}^{\prime}\right)=0 \quad k \neq 0$
$E\left(a_{t} \alpha_{t-k}^{\prime}\right)=\Sigma_{a} \quad k=0$
where $\sum_{a}=\mathrm{E}\left[\boldsymbol{a}_{\boldsymbol{v}} \boldsymbol{a}_{\boldsymbol{t}-\boldsymbol{k}}\right]$ is the dispersion or covariance matrix
A model with $p$ autoregressive matrix parameters is an $\operatorname{ARV}(p)$ model or a vector AR model.

The parameter matrices may be estimated by multivariate least squares, but there are other methods such as maximium likelihood estimation.

There are a few interesting properties associated with the phi or AR parameter matrices. Consider the following example for a bivariate series with $n=2, p=2$, and $q=0$. The $\operatorname{ARMAV}(2,0)$ model is:

$$
\binom{x_{t}}{y_{t}}=\left(\begin{array}{ll}
\phi_{1.11} & \phi_{1.12} \\
\phi_{1.21} & \phi_{1.22}
\end{array}\right)\binom{x_{t-1}}{y_{t-1}}+\left(\begin{array}{ll}
\phi_{2.11} & \phi_{2.12} \\
\phi_{2.21} & \phi_{2.22}
\end{array}\right)\binom{x_{t-2}}{y_{t-2}}+\binom{a_{1 t}}{a_{2 t}}
$$

Without loss of generality, assume that the $X$ series is input and the $Y$ series are output and that the mean vector $=(0,0)$.

Therefore, tranform the observation by subtracting their respective averages.

Diagonal The diagonal terms of each Phi matrix are the scalar estimates for each series, terms of Phi matrix in this case:

$$
\begin{aligned}
& \phi_{1.11}, \phi_{2.11} \text { for the input series } X \\
& \phi_{1.22}, \phi_{2.22} \text { for the output series } Y .
\end{aligned}
$$

Transfer The lower off-diagonal elements represent the influence of the input on the mechanism output.

This is called the "transfer" mechanism or transfer-function model as discussed by Box and Jenkins in Chapter 11. The $\phi$ terms here correspond to their $\delta$ terms.

The upper off-diagonal terms represent the influence of the output on the input.

Feedback This is called "feedback". The presence of feedback can also be seen as a high value for a coefficient in the correlation matrix of the residuals. A "true" transfer model exists when there is no feedback.

This can be seen by expressing the matrix form into scalar form:

$$
\begin{aligned}
& x_{t}=\phi_{1.11} x_{t-1}+\phi_{2.11} x_{t-2}+\phi_{1.12} y_{t-1}+\phi_{2.12} y_{t-2}+a_{1 t} \\
& y_{t}=\phi_{1.22^{v_{t-1}}}+\phi_{2.22} y_{t-2}+\phi_{1.21} x_{t-1}+\phi_{2.21} x_{t-2}+a_{2 t}
\end{aligned}
$$

Delay $\quad$ Finally, delay or "dead' time can be measured by studying the lower off-diagonal elements again.

If, for example, $\varphi_{1.21}$ is non-significant, the delay is 1 time period.
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6.4. Introduction to Time Series Analysis
6.4.5. Multivariate Time Series Models

### 6.4.5.1. Example of Multivariate Time Series Analysis

A
multivariate Box-Jenkins example

As an example, we will analyze the gas furnace data from the Box-Jenkins textbook. In this gas furnace, air and methane were combined in order to obtain a mixture of gases which contained $\mathrm{CO}_{2}$ (carbon dioxide). The methane gas feedrate constituted the input series and followed the process

$$
\text { Methane Gas Input Feed }=.60-.04 X(t)
$$

the $\mathrm{CO}_{2}$ concentration was the output, $Y(t)$. In this experiment 296 successive pairs of observations $\left(X_{t}, Y_{t}\right)$ were read off from the continuous records at 9 -second intervals. For the example described below, the first 60 pairs were used. It was decided to fit a bivariate model as described in the previous section and to study the results.

Plots of $\quad$ The plots of the input and output series are displayed below. input and output series

$$
\begin{gathered}
\text { Bivariate mnalysis on a Gas Furnace } \\
\text { (Input gas rate) }
\end{gathered}
$$



Sequemce

```
Bivariate Analysis of a Gas Furnace
    Outlet Gas in % 00)
```



Sequence

From a suitable Box-Jenkins software package, we select the routine for multivariate time series analysis. Typical output information and prompts for input information will look as follows:

## SEMPLOT MULTIVARIATE AUTOREGRESSION

## output

Enter FILESPEC GAS.BJ

## Explanation of Input

How many series?: 2 the input and the output series Which order? : 2 this means that we consider times $t-1$ and $t-2$ in the model, which is a special case of the general ARV model

| SERIES | MAX |  | MIN |  | MEAN |
| :--- | ---: | :--- | :--- | ---: | :--- |

NUMBER OF OBSERVATIONS: 60 .
THESE WILL BE MEAN CORRECTED. so we don't have to fit the means

FITTING ORDER: 2
OUTPUT SECTION
the notation of the output follows the notation of the previous section


Estimate Std. Err t value Prob(t)

| Con 1 | -0.0337 | 0.0154 | -2.1884 | 0.9673 |
| :--- | :---: | :---: | :---: | :---: |
| Con 2 | 0.003 | 0.0342 | 0.0914 | 0.0725 |
| $\phi_{1.11}$ | 1.2265 | 0.0417 | 29.4033 | $>.9999$ |
| $\phi 1.12$ | 0.2295 | 0.0530 | 4.3306 | 0.9999 |
| $\phi_{1.21}$ | -0.0755 | 0.0926 | -0.8150 | 0.5816 |
| $\phi_{1.22}$ | 1.6823 | 0.1177 | $14.2963>.9999$ |  |
| $\phi_{2}^{2.11}$ | -0.4095 | 0.0354 | $-11.5633>.9999$ |  |
| $\phi^{2.12}$ | -0.8057 | 0.0714 | $-11.2891>.9999$ |  |
| $\phi_{2.21}$ | 0.0442 | 0.0786 | 0.5617 | 0.4235 |
| $\phi_{2.22}$ | -0.8589 | 0.1585 | $-5.4194>.9999$ |  |

Statistics on the Residuals
MEANS
-0.0000 $\quad 0.0000$
COVARIANCE MATRIX $0.01307-0.00118$
-0.00118 0.06444
CORRELATION MATRIX
$1.0000-0.0407$
-0.0407 1.0000

| SERIES | ORIGINAL | RESIDUAL | COEFFICIENT OF |
| :---: | :---: | :---: | :---: |
|  | VARIANCE | VARIANCE | DETERMINATION |
| 1 | 9.03746 | 0.01307 | 99.85542 |
| 2 | 1.05651 | 0.06444 | 93.90084 |

This illustrates excellent univariate fits for the individual series.

This portion of the computer output lists the results of testing for independence (randomness) of each of the series.

Theoretical Chi-Square Value:
The 95 th percentile $=35.16595$
for degrees of freedom $=23$
Test on randomness of Residuals for Series: 1
The Box-Ljung value $=20.7039$ Both Box-Ljung and Box-Pierce
The Box-Pierce value $=16.7785$ tests for randomness of residuals
Hypothesis of randomness accepted. using the chi-square test on the
sum of the squared residuals.
Test on randomness of Residuals for Series: 2
The Box-Ljung value $=16.9871$ For example, $16.98<35.17$
The Box-Pierce value $=13.3958$ and $13.40<35.17$
Hypothesis of randomness accepted.

## FORECASTING SECTION

The forecasting method is an extension of the model and follows the theory outlined in the previous section. Based on the estimated variances and number
of forecasts we can compute the forecasts and their confidence limits. The user, in this software, is able to choose how many forecasts to obtain, and at what confidence levels.

Defaults are obtained by pressing the enter key, without input.
Default for number of periods ahead from last period $=6$.
Default for the confidence band around the forecast $=90 \%$.
How many periods ahead to forecast? 6
Enter confidence level for the forecast limits : .90:
SERIES: 1

90 Percent Confidence limits
Next Period Lower Forecast Upper

| 61 | 51.0534 | 51.2415 | 51.4295 |
| :--- | :--- | :--- | :--- |

$62 \quad 50.9955 \quad 51.3053 \quad 51.6151$
$63 \quad 50.5882 \quad 50.9641 \quad 51.3400$
$64 \quad 49.8146 \quad 50.4561 \quad 51.0976$
$65 \quad 48.7431 \quad 49.9886 \quad 51.2341$
$66 \quad 47.6727 \quad 49.6864 \quad 51.7001$

SERIES: 2
90 Percent Confidence limits
Next Period Lower Forecast Upper

| 61 | 0.8142 | 1.2319 | 1.6495 |
| :--- | :--- | :--- | :--- |

$62 \quad 0.4777 \quad 1.2957 \quad 2.1136$
$63 \quad 0.0868 \quad 1.2437 \quad 2.4005$
$64 \quad-0.2661 \quad 1.1300 \quad 2.5260$
$65 \quad-0.5321 \quad 1.0066 \quad 2.5453$
$66-0.7010 \quad 0.9096 \quad 2.5202$

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| :--- | :--- |

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### 6.5. Tutorials

| Tutorial | 1. What do we mean by "Normal" data? |
| :--- | :--- |
| contents | 2. What do we do when data are "Non-normal"? |
|  | 3. Elements of Matrix Algebra |

1. Numerical Examples
2. Determinant and Eigenstructure
3. Elements of Multivariate Analysis
4. Mean vector and Covariance Matrix
5. The Multivariate Normal Distribution
6. Hotelling's $T^{2}$
7. Example of Hotelling's $T^{2} \underline{T e s t}$
8. Example 1 (continued)
9. Example 2 (multiple groups)
10. Hotelling's $T \underline{2}$ Chart
11. Principal Components
12. Properties of Principal Components
13. Numerical Example


### 6.5.1. What do we mean by "Normal" data?

The Normal distribution model
"Normal" data are data that are drawn (come from) a population that has a normal distribution. This distribution is inarguably the most important and the most frequently used distribution in both the theory and application of statistics. If $X$ is a normal random variable, then the probability distribution of $X$ is

Normal
probability
distribution

Parameters
of normal
distribution

Shape is symmetric and unimodal

$$
f(x)=\frac{1}{\sigma \sqrt{2 \pi}} e^{-\frac{1}{2}\left(\frac{x-\mu}{\sigma}\right)^{2}} \quad-\infty<x<\infty
$$

The parameters of the normal distribution are the mean $\mu$ and the standard deviation $\sigma$ (or the variance $\sigma^{2}$ ). A special notation is employed to indicate that $X$ is normally distributed with these parameters, namely

$$
X \sim N(\mu, \sigma) \text { or } X \sim N\left(\mu, \sigma^{2}\right)
$$

The shape of the normal distribution is symmetric and unimodal. It is called the bell-shaped or Gaussian distribution after its inventor, Gauss (although De Moivre also deserves credit).

The visual appearance is given below.

$\mu$

Property of probability distributions is that area under curve equals one

Interpretation of $\sigma$

The cumulative normal distribution

A property of a special class of non-negative functions, called probability distributions, is that the area under the curve equals unity. One finds the area under any portion of the curve by integrating the distribution between the specified limits. The area under the bell-shaped curve of the normal distribution can be shown to be equal to 1 , and therefore the normal distribution is a probability distribution.

There is a simple interpretation of $\sigma$
$68.27 \%$ of the population fall between $\mu+/-1 \sigma$
$95.45 \%$ of the population fall between $\mu+/-2 \sigma$
$99.73 \%$ of the population fall between $\mu+/-3 \sigma$
The cumulative normal distribution is defined as the probability that the normal variate is less than or equal to some value $v$, or

$$
P(X \leq v\}=F(v)=\int_{-\infty}^{v} \frac{1}{\sigma \sqrt{2 \pi}} e^{-\frac{1}{2}\left(\frac{x-\mu}{\sigma}\right)^{2}} d x
$$

Unfortunately this integral cannot be evaluated in closed form and one has to resort to numerical methods. But even so, tables for all possible values of $\mu$ and $\sigma$ would be required. A change of variables rescues the situation. We let

$$
z=\frac{x-\mu}{a}
$$

Now the evaluation can be made independently of $\mu$ and $\sigma$; that is,

$$
P\{X \leq \nu\}=P\left\{z \leq \frac{\nu-\mu}{\sigma}\right\}=\Phi\left(\frac{v-\mu}{\sigma}\right)
$$

where $\Phi($.$) is the cumulative distribution function of the standard$ normal distribution ( $\mu=0, \sigma=1$ ).

$$
d(z)=\frac{1}{\sqrt{2 \pi}} e^{-\frac{z^{2}}{2}}
$$

Tables for the cumulative standard normal
distribution

Tables of the cumulative standard normal distribution are given in every statistics textbook and in the handbook. A rich variety of approximations can be found in the literature on numerical methods.

For example, if $\mu=0$ and $\sigma=1$ then the area under the curve from $\mu^{-}$ $1 \sigma$ to $\mu+1 \sigma$ is the area from $0-1$ to $0+1$, which is 0.6827 . Since most standard normal tables give area to the left of the lookup value, they will have for $z=1$ an area of .8413 and for $z=-1$ an area of .1587 . By subtraction we obtain the area between -1 and +1 to be .8413 $.1587=.6826$.

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### 6.5.2. What do we do when data are

Often it is possible to transform non-normal data into approximately normal data

Non-normality is a way of life, since no characteristic (height, weight, etc.) will have exactly a normal distribution. One strategy to make non-normal data resemble normal data is by using a transformation. There is no dearth of transformations in statistics; the issue is which one to select for the situation at hand. Unfortunately, the choice of the "best" transformation is generally not obvious.

This was recognized in 1964 by G.E.P. Box and D.R. Cox. They wrote a paper in which a useful family of power transformations was suggested. These transformations are defined only for positive data values. This should not pose any problem because a constant can always be added if the set of observations contains one or more negative values.

The Box-Cox power transformations are given by
The Box-Cox
Transformation

$$
\begin{array}{ll}
x(\lambda)=\frac{\left(x^{2}-1\right)}{\lambda} & \lambda \neq 0 \\
x(\lambda)=\ln (x) & \lambda=0
\end{array}
$$

Given the vector of data observations $\mathbf{x}=x_{1}, x_{2}, \ldots x_{\mathrm{n}}$, one way to select the power $\lambda$ is to use the $\lambda$ that maximizes the logarithm of the likelihood function

The logarithm
of the
likelihood
function

$$
f(x, \lambda)=-\frac{n}{2} \ln \left[\sum_{i=1}^{n} \frac{\left(x_{i}(\lambda)-\bar{x}(\lambda)\right)^{2}}{n}\right]+(\lambda-1) \sum_{i=1}^{n} \ln \left(x_{i}\right)
$$

where

$$
\bar{x}(\lambda)=\frac{1}{n} \sum_{i=1}^{n} x_{i}(\lambda)
$$

is the arithmetic mean of the transformed data.

Confidence In addition, a confidence bound (based on the likelihood ratio statistic) can bound for $\lambda$ be constructed for $\lambda$ as follows: A set of $\lambda$ values that represent an approximate $100(1-\alpha) \%$ confidence bound for $\lambda$ is formed from those $\lambda$ that satisfy

$$
f(\mathbf{x}, \vec{x}) \geq f(\mathbf{x}, \hat{\lambda})-5, \hat{x}_{\sigma, 1}^{2}
$$

where $\hat{\lambda}$ denotes the maximum likelihood estimator for $\lambda$ and $\lambda_{\infty}^{2}$ is the upper $100 \mathrm{x}(1-\boldsymbol{\alpha})$ percentile of the chi-square distribution with 1 degree of freedom.

Example of the Box-Cox scheme

## Sample data

Table of log-likelihood values for various values of $\lambda$

To illustrate the procedure, we used the data from Johnson and Wichern's textbook (Prentice Hall 1988), Example 4.14. The observations are microwave radiation measurements.

$$
\begin{aligned}
& \text {. } 15 \text {. } 09 \text {. 18 . } 10 \text {. 05 . } 12 \text {. } 08 \\
& \text {. } 05 \text {. 08 . } 10 \text {. 07 . 02 . } 01 \text {. } 10 \\
& \text {. } 10 \text {. } 10 \text {. 02 . 10.01 . } 40 \text {. } 10 \\
& \text {. } 05 \text {. } 03 \text {. 05 . 15 . } 10 \text {. } 15 \text {. } 09 \\
& \text {. } 08.18 \text {. } 10.20 .11 \text {. } 30 \text {. } 02 \\
& \text {. } 20 \text {. } 20 \text {. } 30 \text {. } 30 \text {. } 40 \text {. } 30 \text {. } 05
\end{aligned}
$$

The values of the log-likelihood function obtained by varying $\lambda$ from - 2.0 to 2.0 are given below.

$$
\begin{array}{cccccc}
\lambda & \boldsymbol{L L F} & \lambda & \boldsymbol{L L F} & \lambda & \boldsymbol{L} \boldsymbol{L F} \\
\hline-2.0 & 7.1146 & -0.6 & 89.0587 & 0.7 & 103.0322 \\
-1.9 & 14.1877 & -0.5 & 92.7855 & 0.8 & 101.3254 \\
-1.8 & 21.1356 & -0.4 & 96.0974 & 0.9 & 99.3403 \\
-1.7 & 27.9468 & -0.3 & 98.9722 & 1.0 & 97.1030 \\
-1.6 & 34.6082 & -0.2 & 101.3923 & 1.1 & 94.6372 \\
-1.5 & 41.1054 & -0.1 & 103.3457 & 1.2 & 91.9643 \\
-1.4 & 47.4229 & 0.0 & 104.8276 & 1.3 & 89.1034 \\
-1.3 & 53.5432 & 0.1 & 105.8406 & 1.4 & 86.0714 \\
1.2 & 59.4474 & 0.2 & 106.3947 & 1.5 & 82.8832 \\
-1.1 & 65.1147 & 0.3 & 106.5069 & 1.6 & 79.5521 \\
-0.9 & 75.6471 & 0.4 & 106.1994 & 1.7 & 76.0896 \\
-0.8 & 80.4625 & 0.5 & 105.4985 & 1.8 & 72.5061 \\
-0.7 & 84.9421 & 0.6 & 104.4330 & 1.9 & 68.8106
\end{array}
$$

This table shows that $\lambda=.3$ maximizes the log-likelihood function (LLF). This becomes 0.28 if a second digit of accuracy is calculated.

The Box-Cox transform is also discussed in Chapter 1 under the Box Cox Linearity Plot and the Box Cox Normality Plot. The Box-Cox normality plot discussion provides a graphical method for choosing $\lambda$ to transform a data set to normality. The criterion used to choose $\lambda$ for the Box-Cox linearity plot is the value of $\lambda$ that maximizes the correlation between the transformed x -values and the y -values when making a normal probability plot of the (transformed) data.
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### 6.5.3. Elements of Matrix Algebra

## Elementary Matrix Algebra

Basic
definitions
and
operations of
matrix
algebra -
needed for
multivariate
analysis

Vectors

Vectors and matrices are arrays of numbers. The algebra for symbolic operations on them is different from the algebra for operations on scalars, or single numbers. For example there is no division in matrix algebra, although there is an operation called "multiplying by an inverse". It is possible to express the exact equivalent of matrix algebra equations in terms of scalar algebra expressions, but the results look rather messy.

It can be said that the matrix algebra notation is shorthand for the corresponding scalar longhand.

A vector is a column of numbers

$$
a=\left[\begin{array}{c}
a_{1} \\
a_{2} \\
\vdots \\
a_{p}
\end{array}\right]
$$

The scalars $a_{i}$ are the elements of vector a.

Transpose The transpose of $\mathbf{a}$, denoted by $\mathbf{a}$ ', is the row arrangement of the elements of $\mathbf{a}$.

$$
\mathbf{a}^{\mathbf{\prime}}=\left[\begin{array}{llll}
a_{1} & a_{2} & \cdots & a_{p}
\end{array}\right]
$$

Sum of two vectors

The sum of two vectors (say, $a$ and $b$ ) is the vector of sums of corresponding elements.

$$
\mathbf{a}+\mathbf{b}=\left[\begin{array}{c}
a_{1}+b_{1} \\
a_{2}+b_{2} \\
\vdots \\
a_{p}+b_{p}
\end{array}\right]
$$

The difference of two vectors is the vector of differences of corresponding elements.

Product of The product a'b is a scalar formed by $a^{\prime} b$

$$
\mathbf{a}^{\prime} \mathbf{b}=\left[\begin{array}{llll}
a_{1} b_{1}+ & a_{2} b_{2}+\cdots+a_{p} b_{p}
\end{array}\right]
$$

which may be written in shortcut notation as

$$
c=\sum_{i=1}^{p} a_{i} b_{i}
$$

where $a_{i}$ and $b_{i}$ are the $i$ th elements of vector $\mathbf{a}$ and $\mathbf{b}$, respectively.

Product of $a b^{\prime}$

The product ab' is a square matrix

$$
\mathrm{ab}^{\prime}=\left[\begin{array}{cccc}
a_{1} b_{1} & a_{1} b_{2} & \cdots & a_{1} b_{p} \\
a_{2} b_{1} & a_{2} b_{2} & \cdots & a_{2} b_{p} \\
\vdots & \vdots & & \vdots \\
a_{p} b_{1} & a_{p} b_{2} & \cdots & a_{p} b_{p}
\end{array}\right]
$$

Product of $\quad$ The product of a scalar $k$, times a vector $\mathbf{a}$ is $k$ times each element of $\mathbf{a}$ scalar times a vector

$$
k \mathbf{a}=\mathbf{a} k=\left[\begin{array}{c}
k a_{1} \\
k a_{2} \\
\vdots \\
k a_{p}
\end{array}\right]
$$

A matrix is a rectangular table of numbers

Matrix
addition and
subtraction

A matrix is a rectangular table of numbers, with $p$ rows and $n$ columns. It is also referred to as an array of $n$ column vectors of length $p$. Thus

$$
\mathbf{A}=\left[\begin{array}{cccc}
a_{11} & a_{12} & \cdots & a_{1 n} \\
a_{21} & a_{22} & \cdots & a_{2 n} \\
\vdots & \vdots & & \vdots \\
a_{p 1} & a_{p 2} & \cdots & a_{p n}
\end{array}\right]
$$

is a $p$ by $n$ matrix. The typical element of $\mathbf{A}$ is $a_{i j}$, denoting the element of row $i$ and column $j$.

Matrices are added and subtracted on an element-by-element basis. Thus

$$
\mathrm{A}+\mathrm{B}=\left[\begin{array}{cccc}
a_{11}+b_{11} & a_{12}+b_{12} & \cdots & a_{1 n}+b_{1 n} \\
a_{21}+b_{21} & a_{22}+b_{22} & \cdots & a_{2 n}+b_{2 n} \\
\vdots & \vdots & & \vdots \\
a_{p 1}+b_{p 1} & a_{p 2}+b_{p 2} & \cdots & a_{p n}+b_{p n}
\end{array}\right]
$$

Matrix multiplication

Example of
3x2 matrix
multiplied by
a $2 \times 3$

General case for matrix
multiplication

Matrix multiplication involves the computation of the sum of the products of elements from a row of the first matrix (the premultiplier on the left) and a column of the second matrix (the postmultiplier on the right). This sum of products is computed for every combination of rows and columns. For example, if $\mathbf{A}$ is a $2 \times 3$ matrix and $\mathbf{B}$ is a $3 \times 2$ matrix, the product $\mathbf{A B}$ is

$$
\mathrm{AB}=\left[\begin{array}{ll}
a_{11} b_{11}+a_{12} b_{21}+a_{13} b_{31} & a_{11} b_{2}+a_{12} b_{22}+a_{13} b_{32} \\
a_{21} b_{11}+a_{22} b_{21}+a_{23} b_{31} & a_{21} b_{12}+a_{22} b_{22}+a_{23} b_{32}
\end{array}\right]
$$

Thus, the product is a $2 \times 2$ matrix. This came about as follows: The number of columns of $\mathbf{A}$ must be equal to the number of rows of $\mathbf{B}$. In this case this is 3. If they are not equal, multiplication is impossible. If they are equal, then the number of rows of the product $\mathbf{A B}$ is equal to the number of rows of $\mathbf{A}$ and the number of columns is equal to the number of columns of $\mathbf{B}$.

It follows that the result of the product $\mathbf{B A}$ is a $3 \times 3$ matrix

$$
\mathrm{BA}=\left[\begin{array}{lll}
b_{11} a_{11}+b_{12} a_{21} & b_{11} a_{12}+b_{12} a_{22} & b_{11} a_{13}+b_{12} a_{23} \\
b_{21} a_{11}+b_{22} a_{21} & b_{21} a_{12}+b_{22} a_{22} & b_{21} a_{13}+b_{22} a_{23} \\
b_{31} a_{11}+b_{22} a_{21} & b_{31} a_{12}+b_{32} a_{22} & b_{31} a_{13}+b_{22} a_{23}
\end{array}\right]
$$

In general, if $\mathbf{A}$ is a $k x p$ matrix and $\mathbf{B}$ is a $p \times n$ matrix, the product $\mathbf{A B}$ is a $k x n$ matrix. If $k=n$, then the product $\mathbf{B A}$ can also be formed. We say that matrices conform for the operations of addition, subtraction or multiplication when their respective orders (numbers of row and columns) are such as to permit the operations. Matrices that do not conform for addition or subtraction cannot be added or subtracted. Matrices that do not conform for multiplication cannot be multiplied.

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6.5.3. Elements of Matrix Algebra

### 6.5.3.1. Numerical Examples

Numerical examples of matrix
operations

Numerical examples of the matrix operations described on the previous page are given here to clarify these operations.

Sample matrices If

$$
A=\left[\begin{array}{ll}
5 & 6 \\
3 & 7
\end{array}\right] \text { and } B=\left[\begin{array}{ll}
3 & 2 \\
1 & 5
\end{array}\right]
$$

then

Matrix addition, subtraction, and multipication

$$
\mathbf{A}+\mathbf{B}=\left[\begin{array}{cc}
8 & 8 \\
4 & 12
\end{array}\right] \text { and } \mathbf{A}-\mathbf{B}=\left[\begin{array}{ll}
2 & 4 \\
2 & 2
\end{array}\right]
$$

and

$$
\mathrm{AB}=\left[\begin{array}{ll}
21 & 40 \\
16 & 41
\end{array}\right] \text { and } \mathrm{BA}=\left[\begin{array}{ll}
21 & 32 \\
20 & 41
\end{array}\right]
$$

Multiply matrix by a scalar

Pre-multiplying matrix by transpose of a vector

Post-multiplying matrix by vector

Post-multiplying a $p \times n$ matrix by an $n$-element vector yields an $n$-element vector

$$
\mathbf{c}=\mathbf{B A}=\left[\begin{array}{lll}
b_{11} & b_{12} & b_{13} \\
b_{21} & b_{22} & b_{23}
\end{array}\right]\left[\begin{array}{l}
a_{1} \\
a_{2} \\
a_{3}
\end{array}\right]=\left[\begin{array}{l}
c_{1} \\
c_{2}
\end{array}\right]
$$

Quadratic form
To multiply a a matrix by a given scalar, each element of the matrix is multiplied by that scalar

$$
2 \mathrm{~A}=\left[\begin{array}{cc}
10 & 12 \\
6 & 14
\end{array}\right] \text { and } .5 \mathrm{~B}=\left[\begin{array}{ll}
1.5 & 1.0 \\
0.5 & 2.5
\end{array}\right]
$$

Pre-multiplying a $p \times n$ matrix by the transpose of a $p$-element vector yields a $n$-element transpose

$$
\mathbf{c}^{\prime}=\mathbf{a}^{\prime} \mathbf{B}=\left[\begin{array}{ll}
a_{1} & a_{2}
\end{array}\right]\left[\begin{array}{lll}
b_{11} & b_{12} & b_{13} \\
b_{21} & b_{22} & b_{23}
\end{array}\right]=\left[\begin{array}{lll}
c_{1} & c_{2} & c_{3}
\end{array}\right]
$$

It is not possible to pre-multiply a matrix by a column vector, nor to post-multiply a matrix by a row vector. The matrix product $\mathbf{a}^{\prime} \mathbf{B a}$ yields a scalar and is called a quadratic form. Note that $\mathbf{B}$ must be a square matrix if $\mathbf{a}^{\prime} \mathbf{B a}$ is to conform to multiplication. Here is an example of a quadratic form

$$
\mathbf{a}^{\prime} \mathbf{B} \mathbf{a}=\left[\begin{array}{ll}
2 & 3
\end{array}\right]\left[\begin{array}{ll}
1 & 2 \\
3 & 1
\end{array}\right]\left[\begin{array}{l}
2 \\
3
\end{array}\right]=\left[\begin{array}{ll}
11 & 7
\end{array}\right]\left[\begin{array}{l}
2 \\
3
\end{array}\right]=43
$$

Inverting $a \quad$ The matrix analog of division involves an operation called inverting matrix a matrix. Only square matrices can be inverted. Inversion is a tedious numerical procedure and it is best performed by computers. There are many ways to invert a matrix, but ultimately whichever method is selected by a program is immaterial. If you wish to try one method by hand, a very popular numerical method is the Gauss-Jordan method.

## Identity matrix

To augment the notion of the inverse of a matrix, $\mathbf{A}^{-1}$ ( $\mathbf{A}$ inverse) we notice the following relation

$$
\mathbf{A}^{-1} \mathbf{A}=\mathbf{A} \mathbf{A}^{-1}=\mathbf{I}
$$

I is a matrix of form

$$
I=\left[\begin{array}{ccccc}
1 & 0 & 0 & \cdots & 0 \\
0 & 1 & 0 & \cdots & 0 \\
0 & 0 & 1 & \cdots & 0 \\
\vdots & \vdots & \vdots & & \vdots \\
0 & 0 & 0 & \cdots & 1
\end{array}\right]
$$

I is called the identity matrix and is a special case of a diagonal matrix. Any matrix that has zeros in all of the off-diagonal positions is a diagonal matrix.

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6.5.3. Elements of Matrix Algebra

### 6.5.3.2. Determinant and Eigenstructure

A matrix determinant is difficult to define but a very useful number

Singular matrix

Determinant of variance-covariance matrix

Unfortunately, not every square matrix has an inverse (although most do). Associated with any square matrix is a single number that represents a unique function of the numbers in the matrix. This scalar function of a square matrix is called the determinant. The determinant of a matrix $\mathbf{A}$ is denoted by $|\mathbf{A}|$. A formal definition for the deteterminant of a square matrix $\mathbf{A}=\left(a_{i j}\right)$ is somewhat beyond the scope of this Handbook. Consult any good linear algebra textbook if you are interested in the mathematical details.

As is the case of inversion of a square matrix, calculation of the determinant is tedious and computer assistance is needed for practical calculations. If the determinant of the (square) matrix is exactly zero, the matrix is said to be singular and it has no inverse.

Of great interest in statistics is the determinant of a square symmetric matrix $\mathbf{D}$ whose diagonal elements are sample variances and whose off-diagonal elements are sample covariances. Symmetry means that the matrix and its transpose are identical (i.e., $\mathbf{A}=\mathbf{A}^{\prime}$ ). An example is

$$
\mathrm{D}=\left[\begin{array}{cccc}
s_{1}^{2} & s_{1} s_{2} r_{12} & \cdots & s_{1} s_{p} r_{1 p} \\
s_{2} s_{1} r_{21} & s_{2}^{2} & \cdots & s_{2} s_{p} r_{2 p} \\
\vdots & \vdots & & \vdots \\
s_{p} s_{1} r_{p 1} & s_{p} s_{2} r_{p 2} & \cdots & s_{p}^{2}
\end{array}\right]
$$

where $s_{1}$ and $s_{2}$ are sample standard deviations and $r_{\mathrm{ij}}$ is the sample correlation.

D is the sample variance-covariance matrix for observations of a multivariate vector of $p$ elements. The determinant of $\mathbf{D}$, in this case, is sometimes called the generalized variance.

Characteristic equation

In addition to a determinant and possibly an inverse, every square matrix has associated with it a characteristic equation. The characteristic equation of a matrix is formed by subtracting some particular value, usually denoted by the greek letter $\lambda$ (lambda), from each diagonal element of the matrix, such that the determinant of the resulting matrix is equal to zero. For example, the characteristic equation of a second order ( $2 \times 2$ ) matrix A may be written as

Definition of the characteristic equation for $2 x 2$ matrix

Eigenvalues of a matrix

Eigenvectors of a matrix

Eigenstructure of a matrix

$$
|A-\lambda I|=\left|\begin{array}{cc}
a_{11}-\lambda & a_{12} \\
a_{21} & a_{22}-\lambda
\end{array}\right|=0
$$

For a matrix of order $p$, there may be as many as $p$ different values for $\lambda$ that will satisfy the equation. These different values are called the eigenvalues of the matrix.

Associated with each eigenvalue is a vector, $\mathbf{v}$, called the eigenvector. The eigenvector satisfies the equation

$$
\mathbf{A v}=\lambda \mathbf{v}
$$

If the complete set of eigenvalues is arranged in the diagonal positions of a diagonal matrix $\mathbf{V}$, the following relationship holds

$$
\mathbf{A V}=\mathbf{V L}
$$

This equation specifies the complete eigenstructure of $\mathbf{A}$. Eigenstructures and the associated theory figure heavily in multivariate procedures and the numerical evaluation of $\mathbf{L}$ and $\mathbf{V}$ is a central computing problem.

[^0]
### 6.5.4. Elements of Multivariate Analysis

Multivariate analysis

Multiple measurement, or
observation, as row or column vector

Multivariate analysis is a branch of statistics concerned with the analysis of multiple measurements, made on one or several samples of individuals. For example, we may wish to measure length, width and weight of a product.

A multiple measurement or observation may be expressed as

$$
x=\left[\begin{array}{lll}
4 & 2 & 0.6
\end{array}\right]
$$

referring to the physical properties of length, width and weight, respectively. It is customary to denote multivariate quantities with bold letters. The collection of measurements on $\mathbf{x}$ is called a vector. In this case it is a row vector. We could have written $\mathbf{x}$ as a column vector.

$$
\mathrm{x}=\left[\begin{array}{c}
4 \\
2 \\
0.6
\end{array}\right]
$$

Matrix to If we take several such measurements, we record them in a rectangular represent more than one multiple measurement
array of numbers. For example, the $\mathbf{X}$ matrix below represents 5 observations, on each of three variables.

$$
\mathbf{X}=\left[\begin{array}{lll}
4.0 & 2.0 & .60 \\
4.2 & 2.1 & .59 \\
3.9 & 2.0 & .58 \\
4.3 & 2.1 & .62 \\
4.1 & 2.2 & .63
\end{array}\right]
$$

By
convention, rows typically represent observations and columns represent variables

Definition of Transpose

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$$
\mathrm{X}=\left[\begin{array}{ccccc}
4.0 & 4.2 & 3.9 & 4.3 & 4.1 \\
2.0 & 2.1 & 2.0 & 2.1 & 2.2 \\
.60 & .59 & .58 & .62 & .63
\end{array}\right]
$$

A matrix with rows and columns exchanged in this manner is called the transpose of the original matrix.

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6.5.4. Elements of Multivariate Analysis

### 6.5.4.1. Mean Vector and Covariance Matrix

Sample data matrix

The first step in analyzing multivariate data is computing the mean vector and the variance-covariance matrix.

Consider the following matrix:

$$
X=\left[\begin{array}{lll}
4.0 & 2.0 & .60 \\
4.2 & 2.1 & .59 \\
3.9 & 2.0 & .58 \\
4.3 & 2.1 & .62 \\
4.1 & 2.2 & .63
\end{array}\right]
$$

The set of 5 observations, measuring 3 variables, can be described by its mean vector and variance-covariance matrix. The three variables, from left to right are length, width, and height of a certain object, for example. Each row vector $\mathbf{X}_{i}$ is another observation of the three variables (or components).

Definition of mean vector and variancecovariance matrix

The mean vector consists of the means of each variable and the variance-covariance matrix consists of the variances of the variables along the main diagonal and the covariances between each pair of variables in the other matrix positions.

Mean vector The results are:
and
variancecovariance matrix for sample data matrix

Centroid, The mean vector is often referred to as the centroid and the dispersion matix variance-covariance matrix as the dispersion or dispersion matrix. Also, the terms variance-covariance matrix and covariance matrix are used interchangeably.
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### 6.5.4.2. The Multivariate Normal Distribution

Multivariate normal model

Definition
of
multivariate
normal
distribution

Univariate normal distribution

When multivariate data are analyzed, the multivariate normal model is the most commonly used model.

The multivariate normal distribution model extends the univariate normal distribution model to fit vector observations.

A $p$-dimensional vector of random variables

$$
X=X_{1}, X_{2}, \ldots, X_{p} \quad-\infty<X_{i}<\infty, i=1, \ldots, p
$$

is said to have a multivariate normal distribution if its density function $f(X)$ is of the form

$$
\begin{aligned}
& \mathrm{f}(\mathrm{X})=\mathrm{f}\left(\mathrm{X}_{1}, X_{2}, \ldots, X_{p}\right)= \\
& (2 \rho)^{-\rho / 2} \exp \left\{-\frac{1}{2}(X-m)^{\prime} \Sigma^{-1}(X-m)\right\}
\end{aligned}
$$

where $\mathbf{m}=\left(m_{1}, \ldots, m_{p}\right)$ is the vector of means and $\sum$ is the variance-covariance matrix of the multivariate normal distribution. The shortcut notation for this density is

$$
X=\mathrm{N}_{p}(m, \Sigma)
$$

When $p=1$, the one-dimensional vector $\mathbf{X}=X_{1}$ has the normal distribution with mean $m$ and variance $\sigma^{2}$

$$
f(x)=\frac{1}{\sigma \sqrt{2 \pi}} e^{-(x-m)^{2} /\left(2 \sigma^{2}\right)} \quad-\infty<x<\infty
$$

Bivariate When $p=2, \mathbf{X}=\left(X_{1}, X_{2}\right)$ has the bivariate normal distribution with a
normal
distribution

$$
\Sigma=\left[\begin{array}{cc}
\sigma_{1}^{2} & \sigma_{12} \\
\sigma_{21} & \sigma_{2}^{2}
\end{array}\right]
$$

The correlation between the two random variables is given by

$$
\rho=\frac{\sigma_{2 \mathbf{1}}}{\sigma_{1} \sigma_{2}}
$$

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### 6.5.4.3. Hotelling's $T$ squared

Hotelling's $T^{2}$ A multivariate method that is the multivariate counterpart of distribution Student's $-t$ and which also forms the basis for certain multivariate control charts is based on Hotelling's $T^{2}$ distribution, which was introduced by Hotelling (1947).

Univariate
$t$-test for
mean

Recall, from Section 1.3.5.2,

$$
t=\frac{\bar{x}-\mu}{s / \sqrt{n}}
$$

has a $t$ distribution provided that $X$ is normally distributed, and can be used as long as $X$ doesn't differ greatly from a normal distribution. If we wanted to test the hypothesis that $/ \Delta=/ L_{0}$, we would then have

$$
t=\frac{\bar{x}-\mu_{0}}{s / \sqrt{n}}
$$

so that

$$
\begin{aligned}
t^{2} & =\left(\bar{x}-\mu_{0}\right)^{2} /\left(s^{2} / n\right) \\
& =n\left(\bar{x}-\mu_{0}\right)\left(s^{2}\right)^{-1}\left(\bar{x}-\mu_{0}\right)
\end{aligned}
$$

Generalize to When $t^{2}$ is generalized to $p$ variables it becomes p variables

$$
T^{2}=n\left(\bar{x}-\mu_{0}\right) S^{-1}\left(\bar{x}-\mu_{0}\right)
$$

with

$$
\bar{x}=\left[\begin{array}{c}
\bar{x}_{1} \\
\bar{x}_{2} \\
\vdots \\
\bar{x}_{p}
\end{array}\right] \quad \mu_{0}=\left[\begin{array}{c}
\mu_{1}^{0} \\
\mu_{2}^{0} \\
\vdots \\
\mu_{p}^{0}
\end{array}\right]
$$

$S^{-1}$ is the inverse of the sample variance-covariance matrix, $S$, and $n$ is the sample size upon which each $\bar{x}_{i}, i=1,2, \ldots, p$, is based. (The
diagonal elements of $S$ are the variances and the off-diagonal elements are the covariances for the $p$ variables. This is discussed further in Section 6.5.4.3.1.)

Distribution of $T^{2}$

Result does not apply directly to multivariate Shewhart-type charts

Three-sigma limits from univariate control chart

Selection of different control limit forms for each Phase

It is well known that when $\mu=/ \mu_{0}$

$$
T^{2} \sim \frac{p(n-1)}{n-p} F_{\left(p, x_{i}-p\right)}
$$

with $F_{(p, n-p)}$ representing the $\underline{F}$ distribution with $p$ degrees of freedom for the numerator and $n-p$ for the denominator. Thus, if $/ \Delta$ were specified to be $/ \mu_{0}$, this could be tested by taking a single $p$-variate sample of size $n$, then computing $T^{2}$ and comparing it with

$$
\frac{p(n-1)}{n-p} F_{i x(p, n-p)}
$$

for a suitably chosen $\alpha$.
Although this result applies to hypothesis testing, it does not apply directly to multivariate Shewhart-type charts (for which there is no $\mu_{0}$ ), although the result might be used as an approximation when a large sample is used and data are in subgroups, with the upper control limit (UCL) of a chart based on the approximation.

When a univariate control chart is used for Phase I (analysis of historical data), and subsequently for Phase II (real-time process monitoring), the general form of the control limits is the same for each phase, although this need not be the case. Specifically, three-sigma limits are used in the univariate case, which skirts the relevant distribution theory for each Phase.

Three-sigma units are generally not used with multivariate charts, however, which makes the selection of different control limit forms for each Phase (based on the relevant distribution theory), a natural choice.

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### 6.5.4.3.1. $\mathrm{T}^{2}$ Chart for Subgroup Averages -Phase I

Estimate $\mu \quad$ Since $\mu$ is generally unknown, it is necessary to estimate $\mu$ analogous with $\overline{\bar{x}}$ to the way that $\mu$ is estimated when an $\overline{\mathrm{X}}$ chart is used. Specifically, when there are rational subgroups, $\mu$ is estimated by $\overline{\bar{x}}$, with

$$
\overline{\bar{x}}=\left[\begin{array}{c}
\overline{\bar{x}}_{1} \\
\overline{\bar{x}}_{2} \\
\vdots \\
\overline{\bar{x}}_{p}
\end{array}\right]
$$

Obtaining the $\overline{\bar{x}}_{i}$

Each $\overline{\bar{x}}_{i}, i=1,2, \ldots, p$, is obtained the same way as with an $\overline{\mathrm{X}}$ chart, namely, by taking $k$ subgroups of size $n$ and computing

$$
\overline{\bar{x}}_{i}=\left(\frac{1}{k}\right) \sum_{i=1}^{k} \bar{x}_{i l}
$$

Here $\bar{x}_{i l}$ is used to denote the average for the $l$ th subgroup of the $i$ th variable. That is,

$$
\bar{x}_{i i}=\sum_{r=1}^{n} x_{i l r}
$$

with $x_{i l r}$ denoting the $r$ th observation (out of $n$ ) for the $i$ th variable in the $l$ th subgroup.

Estimating the variances and covariances

Compare $T^{2}$ against control values

Formula for plotted $T^{2}$ values

The variances and covariances are similarly averaged over the subgroups. Specifically, the $s_{i j}$ elements of the variance-covariance matrix $S$ are obtained as

$$
s_{i j}=\left(\frac{1}{k}\right) \sum_{t=1}^{k} s_{i j t}
$$

with $s_{i j l}$ for $i \neq j$ denoting the sample covariance between variables $X_{i}$ and $X_{j}$ for the $l$ th subgroup, and $s_{i j}$ for $i=j$ denotes the sample variance of $X_{i}$. The variances $s_{i l}^{2}\left(=s_{i i l}\right)$ for subgroup $l$ and for variables $i=1,2$, ..., $p$ are computed as

$$
\frac{1}{n-1} \sum_{r=1}^{n}\left(x_{i t r}-\bar{x}_{i t}\right)^{2}
$$

Similarly, the covariances $s_{i j l}$ between variables $X_{i}$ and $X_{j}$ for subgroup $l$ are computed as

$$
\frac{1}{n-1} \sum_{r=1}^{n}\left(x_{i l r}-\bar{x}_{i l}\right)\left(x_{j l r}-\bar{x}_{j l}\right)
$$

As with an $\overline{\mathrm{X}}$ chart (or any other chart), the $k$ subgroups would be tested for control by computing $k$ values of $T^{2}$ and comparing each against the UCL. If any value falls above the UCL (there is no lower control limit), the corresponding subgroup would be investigated.

Thus, one would plot

$$
T_{j}^{2}=n\left(\bar{x}^{(j)}-\overline{\bar{x}}\right)^{\prime} S_{p}^{-1}\left(\bar{x}^{(j)}-\overline{\bar{x}}\right)
$$

for the $j$ th subgroup $(j=1,2, \ldots, k)$, with $\bar{x}$ denoting a vector with $p$ elements that contains the subgroup averages for each of the $p$ characteristics for the $j$ th subgroup. $\left(S_{p}^{-1}\right.$ is the inverse matrix of the "pooled" variance-covariance matrix, $S_{p}$, which is obtained by averaging the subgroup variance-covariance matrices over the $k$ subgroups.)

Formula for the upper control limit

Each of the $k$ values of $T_{j}^{2}$ given in the equation above would be compared with

$$
U C L=\left(\frac{k n p-k p-n p+p}{k n-k-p+1}\right) F_{k,(p, k+k-k-p+1)}
$$

Lower A lower control limit is generally not used in multivariate control chart
control limits

Delete out-of-control points once cause discovered and corrected applications, although some control chart methods do utilize a LCL. Although a small value for $T_{j}^{2}$ might seem desirable, a value that is very small would likely indicate a problem of some type as we would not expect every element of $\bar{x}^{(j)}$ to be virtually equal to every element in $\overline{\bar{x}}$.

As with any Phase I control chart procedure, if there are any points that plot above the UCL and can be identified as corresponding to out-of-control conditions that have been corrected, the point(s) should be deleted and the UCL recomputed. The remaining points would then be compared with the new UCL and the process continued as long as necessary, remembering that points should be deleted only if their correspondence with out-of-control conditions can be identified and the cause(s) of the condition(s) were removed.

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### 6.5.4.3.2. $T^{2}$ Chart for Subgroup Averages -Phase II

Phase II Determining the UCL that is to be subsequently applied to future subgroups entails
requires recomputing $S_{p}$ and $\overline{\bar{x}}$ and
different control limits

Illustration recomputing, if necessary, $S_{p}$ and $\overline{\bar{x}}$, and using a constant and an $F$-value that are different from the form given for the Phase I control limits. The form is different because different distribution theory is involved since future subgroups are assumed to be independent of the "current" set of subgroups that is used in calculating $S_{p}$ and $\overline{\bar{x}}$. (The same thing happens with $\overline{\mathrm{X}}$ charts; the problem is simply ignored through the use of 3 -sigma limits, although a different approach should be used when there is a small number of subgroups -- and the necessary theory has been worked out.)

To illustrate, assume that $a$ subgroups had been discarded (with possibly $a=0$ ) so that $k-a$ subgroups are used in obtaining $S_{p}$ and $\overline{\bar{x}}$. We shall let these two values be represented by $S_{p}^{*}$ and $\overline{\bar{x}}^{*}$ to distinguish them from the original values, $S_{p}$ and $\overline{\bar{x}}$, before any subgroups are deleted. Future values to be plotted on the multivariate chart would then be obtained from

$$
n\left(\bar{x}^{(f \text { tuture })}-\overline{\bar{x}}^{*}\right)^{\prime}\left(S_{p}^{*}\right)^{-1}\left(\bar{x}^{(f u t a r e)}-\overline{\bar{x}}^{*}\right)
$$

with $\bar{x}^{[f t e r r)}$ denoting an arbitrary vector containing the averages for the $p$ characteristics for a single subgroup obtained in the future. Each of these future values would be plotted on the multivariate chart and compared with

Phase II control limits

$$
U C L=\left(\frac{p(k-a+1)(n-1)}{(k-a) n-k+a-p+1}\right) F_{\alpha,(p,(k-a) n-k+a-p+1)}
$$

with $a$ denoting the number of the original subgroups that are deleted before computing $S_{p}^{*}$ and $\overline{\bar{x}}^{*}$. Notice that the equation for the control limits for Phase II given here does not reduce to the equation for the control limits for Phase I when $a$ $=0$, nor should we expect it to since the Phase I UCL is used when testing for control of the entire set of subgroups that is used in computing $S_{p}$ and $\overline{\bar{x}}$.

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### 6.5.4.3.3. Chart for Individual Observations -- Phase I

Multivariate individual control charts

Constructing the control chart

Control limits

Control charts for multivariate individual observations can be constructed, just as charts can be constructed for univariate individual observations.

Assume there are $m$ historical multivariate observations to be tested for control, so that $Q_{j}, j=1,2, \ldots ., m$ are computed, with

$$
Q_{j}=\left(x-\bar{x}_{m}\right)^{\prime} S_{m}^{-1}\left(x-\bar{x}_{m}\right)
$$

Each value of $Q_{j}$ is compared against control limits of

$$
\begin{aligned}
L C L & =\left(\frac{(m-1)^{2}}{m}\right) B\left(1-\frac{\alpha}{2} ; \frac{p}{2} ; \frac{m-p-1}{2}\right) \\
U C L & =\left(\frac{(m-1)^{2}}{m}\right) B\left(\frac{\alpha}{2} ; \frac{p}{2} ; \frac{m-p-1}{2}\right)
\end{aligned}
$$

with $B(+)$ denoting the beta distribution with parameters $p / 2$ and ( $m-p-1$ )/2. These limits are due to Tracy, Young and Mason (1992). Note that a LCL is stated, unlike the other multivariate control chart procedures given in this section. Although interest will generally be centered at the UCL, a value of $Q$ below the LCL should also be investigated, as this could signal problems in data recording.

Delete As in the case when subgroups are used, if any points plot outside these points if special cause(s) are identified and corrected

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### 6.5.4.3.4. Chart for Individual Observations -- Phase II

Control In Phase II, each value of $Q_{j}$ would be plotted against the UCL of
limits

$$
\frac{p(m+1)(m-1)}{m^{2}-m p} F_{i,(p, m-p)}
$$

with, as before, $p$ denoting the number of characteristics.
Further The control limit expressions given in this section and the immediately

Information preceding sections are given in Ryan (2000, Chapter 9).

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### 6.5.4.3.5. Charts for Controlling Multivariate Variability

No Unfortunately, there are no charts for controlling multivariate
satisfactory charts for multivariate variability variability, with either subgroups or individual observations, that are simple, easy-to-understand and implement, and statistically defensible. Methods based on the generalized variance have been proposed for subgroup data, but such methods have been criticized by Ryan (2000, Section 9.4) and some references cited therein. For individual observations, the multivariate analogue of a univariate moving range chart might be considered as an estimator of the variance-covariance matrix for Phase I, although the distribution of the estimator is unknown.
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### 6.5.4.3.6. Constructing Multivariate Charts

Multivariate control charts not commonly available in statistical software

Although control charts were originally constructed and maintained by hand, it would be extremely impractical to try to do that with the chart procedures that were presented in Sections 6.5.4.3.1-6.5.4.3.4. Unfortunately, the well-known statistical software packages do not have capability for the four procedures just outlined. However, Dataplot, which is used for case studies and tutorials throughout this e-Handbook, does have that capability.

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### 6.5.5. Principal Components

Dimension
reduction tool

Principal factors

Inverse transformaion not possible

Original data matrix

Linear
function that maximizes variance


#### Abstract

A Multivariate Analysis problem could start out with a substantial number of correlated variables. Principal Component Analysis is a dimension-reduction tool that can be used advantageously in such situations. Principal component analysis aims at reducing a large set of variables to a small set that still contains most of the information in the large set.


The technique of principal component analysis enables us to create and use a reduced set of variables, which are called principal factors. A reduced set is much easier to analyze and interpret. To study a data set that results in the estimation of roughly 500 parameters may be difficult, but if we could reduce these to 5 it would certainly make our day. We will show in what follows how to achieve substantial dimension reduction.

While these principal factors represent or replace one or more of the original variables, it should be noted that they are not just a one-to-one transformation, so inverse transformations are not possible.

To shed a light on the structure of principal components analysis, let us consider a multivariate data matrix $\boldsymbol{X}$, with $n$ rows and $p$ columns. The $p$ elements of each row are scores or measurements on a subject such as height, weight and age.

Next, standardize the $\boldsymbol{X}$ matrix so that each column mean is 0 and each column variance is 1 . Call this matrix $\boldsymbol{Z}$. Each column is a vector variable, $z_{i}, i=1, \ldots, p$. The main idea behind principal component analysis is to derive a linear function $\boldsymbol{y}$ for each of the vector variables $z_{i}$. This linear function possesses an extremely important property; namely, its variance is maximized.

Linear function is component of $z$

This linear function is referred to as a component of $z$. To illustrate the computation of a single element for the $j$ th $y$ vector, consider the product $\boldsymbol{y}=\boldsymbol{z} \boldsymbol{v}^{\prime}$ where $\boldsymbol{v}^{\prime}$ is a column vector of $\boldsymbol{V}$ and $\boldsymbol{V}$ is a $p \times p$ coefficient matrix that carries the $p$-element variable $z$ into the derived $n$-element variable $\boldsymbol{y}$. $\boldsymbol{V}$ is known as the eigen vector matrix. The dimension of $z$ is $1 \times p$, the dimension of $\boldsymbol{v}^{\prime}$ is $p \times 1$. The scalar algebra for the component score for the $i$ th individual of $\boldsymbol{y}_{j}, j=1, \ldots p$ is:

$$
y_{j i}=v_{1}^{\prime} z_{l i}+v_{2}^{\prime} z_{2 i}+\ldots+v_{p}^{\prime} z_{p i}
$$

This becomes in matrix notation for all of the $y$ :

$$
Y=Z V
$$

Mean and $\quad$ The mean of $\boldsymbol{y}$ is $\boldsymbol{m}_{y}=\boldsymbol{V}^{\prime} \boldsymbol{m}_{z}=0$, because $\boldsymbol{m}_{z}=0$.
dispersion matrix of $\boldsymbol{y}$
$\boldsymbol{R}$ is correlation matrix

Number of parameters to estimate increases rapidly as $p$ increases

## Uncorrelated

 variablesrequire no
covariance
estimation

All these parameters must be estimated and interpreted. That is a herculean task, to say the least. Now, if we could transform the data so that we obtain a vector of uncorrelated variables, life becomes much more bearable, since there are no covariances.

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### 6.5.5.1. Properties of Principal Components

Orthogonalizing Transformations

Transformation
from $\boldsymbol{z}$ to $\boldsymbol{y}$

Orthogonal transformations simplify things

Infinite number of values for $\boldsymbol{V}$

## Principal

 components maximize variance of the transformed elements, one by oneThe equation $y=V^{\prime} z$ represents a transformation, where $y$ is the transformed variable, $\mathbf{z}$ is the original standardized variable and $\boldsymbol{V}$ is the premultiplier to go from $z$ to $y$.

To produce a transformation vector for $\mathbf{y}$ for which the elements are uncorrelated is the same as saying that we want $\mathbf{V}$ such that $\mathbf{D}_{\mathbf{y}}$ is a diagonal matrix. That is, all the off-diagonal elements of $\mathbf{D}_{\mathbf{y}}$ must be zero. This is called an orthogonalizing transformation.

There are an infinite number of values for $\mathbf{V}$ that will produce a diagonal $\mathbf{D}_{\mathbf{y}}$ for any correlation matrix $\mathbf{R}$. Thus the mathematical problem "find a unique $\mathbf{V}$ such that $\mathbf{D}_{\mathbf{y}}$ is diagonal" cannot be solved as it stands. A number of famous statisticians such as Karl Pearson and Harold Hotelling pondered this problem and suggested a "variance maximizing" solution.

Hotelling (1933) derived the "principal components" solution. It proceeds as follows: for the first principal component, which will be the first element of $\mathbf{y}$ and be defined by the coefficients in the first column of $\mathbf{V}$, (denoted by $\mathbf{v}_{1}$ ), we want a solution such that the variance of $\mathbf{y}_{1}$ will be maximized.

Constrain $\boldsymbol{v}$ to generate a unique solution

The constraint on the numbers in $\mathbf{v}_{1}$ is that the sum of the squares of the coefficients equals 1 . Expressed mathematically, we wish to maximize

$$
\frac{1}{N} \sum_{i=1}^{N} y_{1 i}^{2}
$$

where

$$
y_{1 i}=\mathbf{v}_{\mathbf{1}}{ }^{\prime} \mathbf{z}_{\mathbf{i}}
$$

and $\mathbf{v}_{\mathbf{1}} \mathbf{}^{\mathbf{v}} \mathbf{1}=1\left(\right.$ this is called "normalizing " $\mathbf{v}_{1}$ ).

Computation of Substituting the middle equation in the first yields first principal component from $\boldsymbol{R}$ and $\boldsymbol{v}_{\boldsymbol{1}}$

$$
\frac{1}{N} \sum_{i=1}^{N} y_{1 i}^{2}=\mathrm{v}_{\mathbf{l}}^{\prime} \mathrm{Rv}_{\mathbf{1}}
$$

where $\mathbf{R}$ is the correlation matrix of $\mathbf{Z}$, which, in turn, is the standardized matrix of $\mathbf{X}$, the original data matrix. Therefore, we want to maximize $\mathbf{v}_{\mathbf{1}}{ }^{\prime} \mathbf{R} \mathbf{v}_{\mathbf{1}}$ subject to $\mathbf{v}_{\mathbf{1}}{ }^{\prime} \mathbf{v}_{\mathbf{1}}=1$.

## The eigenstructure

Lagrange Let
multiplier
approach

$$
\phi_{1}=\mathbf{v}_{\mathbf{1}}^{\prime} \mathbf{R} \mathbf{v}_{\mathbf{1}}-\lambda_{1}\left(\mathbf{v}_{1}^{\prime} \mathbf{v}_{\mathbf{1}}-1\right)
$$

$>$
introducing the restriction on $\mathbf{v}_{1}$ via the Lagrange multiplier approach. It can be shown (T.W. Anderson, 1958, page 347, theorem 8) that the vector of partial derivatives is

$$
\frac{\partial \phi_{1}}{\partial v_{1}}=2 R v_{1}-2 \lambda_{1} v_{1}
$$

and setting this equal to zero, dividing out 2 and factoring gives

$$
\left(\mathrm{R}-\lambda_{1} \mathrm{I}\right) \mathrm{v}_{1}=0
$$

This is known as "the problem of the eigenstructure of $\mathbf{R}$ ".
Set of $p$
homogeneous
equations

$$
\left[\begin{array}{cccc}
\left(1-\lambda_{i}\right) & r_{12} & \cdots & r_{1 F} \\
r_{21} & \left(1-\lambda_{i}\right) & \cdots & r_{2 F} \\
\vdots & \vdots & & \vdots \\
r_{F 1} & r_{r^{2}} & \cdots & \left(1-\lambda_{i}\right)
\end{array}\right] \cdot\left[\begin{array}{c}
v_{1 i} \\
v_{2 i} \\
\vdots \\
v_{r i}
\end{array}\right]=\left[\begin{array}{c}
0 \\
0 \\
0 \\
0
\end{array}\right]
$$

## The characteristic equation

Characterstic equation of $\boldsymbol{R}$ is a polynomial of degree $p$

Largest eigenvalue

Remainig p eigenvalues

The partial differentiation resulted in a set of $p$ homogeneous equations, which may be written in matrix form as follows

The characteristic equation of $\mathbf{R}$ is a polynomial of degree $p$, which is obtained by expanding the determinant of

$$
|\mathrm{R}-\lambda \mathbf{I}|=\left|\begin{array}{cccc}
r_{11}-\lambda & & \cdots & r_{1 F} \\
r_{21} & r_{22}-\lambda & \cdots & r_{2 F} \\
\vdots & \vdots & & \vdots \\
r_{F 1} & r_{F^{2}} & \cdots & r_{F F}-\lambda
\end{array}\right|=0
$$

and solving for the roots $\lambda_{j}, j=1,2, \ldots, p$.
Specifically, the largest eigenvalue, $\lambda_{1}$, and its associated vector, $\mathbf{v}_{\mathbf{1}}$, are required. Solving for this eigenvalue and vector is another mammoth numerical task that can realistically only be performed by a computer. In general, software is involved and the algorithms are complex.

After obtaining the first eigenvalue, the process is repeated until all $p$ eigenvalues are computed.

Full eigenstructure of $\boldsymbol{R}$

To succinctly define the full eigenstructure of $\mathbf{R}$, we introduce another matrix $\mathbf{L}$, which is a diagonal matrix with $\lambda_{j}$ in the $j$ th position on the diagonal. Then the full eigenstructure of $\mathbf{R}$ is given as $\mathbf{R V}=\mathbf{V L}$
where

$$
\mathbf{V}^{\prime} \mathbf{V}=\mathbf{V} V^{\prime}=\mathbf{I}
$$

and

$$
\mathbf{V}^{\prime} \mathbf{R V}=\mathbf{L}=\mathbf{D}_{\mathrm{y}}
$$

## Principal Factors

It was mentioned before that it is helpful to scale any transformation $\mathbf{y}$ of a vector variable $\mathbf{z}$ so that its elements have zero means and unit variances. Such a standardized transformation is called a factoring of $\mathbf{z}$, or of $\mathbf{R}$, and each linear component of the transformation is called a factor.

Now, the principal components already have zero means, but their variances are not 1 ; in fact, they are the eigenvalues, comprising the diagonal elements of $\mathbf{L}$. It is possible to derive the principal factor with unit variance from the principal component as follows

$$
f_{i}=\frac{y_{i}}{\sqrt{\lambda}}
$$

or for all factors:

$$
f=L^{-1 / 2} y
$$

substituting $V^{\prime} z$ for $y$ we have

$$
f=L^{-1 / 2} V^{\prime} z=B^{\prime} z
$$

where

$$
\mathbf{B}=\mathbf{V} \mathbf{L}^{-1 / 2}
$$

$B$ matrix The matrix $\mathbf{B}$ is then the matrix of factor score coefficients for principal factors.

## How many Eigenvalues?

Dimensionality of the set of factor scores

Eigenvalues greater than unity

Factor structure matrix $\boldsymbol{S}$

The number of eigenvalues, $N$, used in the final set determines the dimensionality of the set of factor scores. For example, if the original test consisted of 8 measurements on 100 subjects, and we extract 2 eigenvalues, the set of factor scores is a matrix of 100 rows by 2 columns.

Each column or principal factor should represent a number of original variables. Kaiser (1966) suggested a rule-of-thumb that takes as a value for $N$, the number of eigenvalues larger than unity.

## Factor Structure

The primary interpretative device in principal components is the factor structure, computed as

$$
\mathbf{S}=\mathbf{V L}^{1 / 2}
$$

$\mathbf{S}$ is a matrix whose elements are the correlations between the principal components and the variables. If we retain, for example, two eigenvalues, meaning that there are two principal components, then the $\mathbf{S}$ matrix consists of two columns and $p$ (number of variables) rows.

Table showing
relation
between
variables and
principal
components

The
communality

Factor analysis help much in the interpretation, it is possible to rotate the axis of the principal components. This may result in the polarization of the correlation coefficients. Some practitioners refer to rotation after generating the factor structure as factor analysis.
Varimax

rotation | A popular scheme for rotation was suggested by Henry Kaiser in |
| :--- |
| 1958. He produced a method for orthogonal rotation of factors, called |
| the varimax rotation, which cleans up the factors as follows: |
| for each factor, high loadings (correlations) will result for a |
| few variables; the rest will be near zero. |

Example The following computer output from a principal component analysis on a 4-variable data set, followed by varimax rotation of the factor structure, will illustrate his point.

|  | Before Rotation |  | After Rotation |  |
| ---: | ---: | ---: | ---: | ---: |
| Variable | Factor 1 | Factor 2 | Factor 1 | Factor 2 |
| $\mathbf{1}$ | .853 | -.989 | .997 | .058 |
| $\mathbf{2}$ | .634 | .762 | .089 | .987 |
| $\mathbf{3}$ | .858 | -.498 | .989 | .076 |
| $\mathbf{4}$ | .633 | .736 | .103 | .965 |

## Communality

Formula for communality statistic

A measure of how well the selected factors (principal components) "explain" the variance of each of the variables is given by a statistic called communality. This is defined by

$$
\mathrm{h}_{\mathrm{k}}^{2}=\sum_{i=1}^{\ell} \mathbf{S}_{k i}^{2}
$$

Explanation of communality statistic

That is: the square of the correlation of variable $k$ with factor $i$ gives the part of the variance accounted for by that factor. The sum of these squares for $n$ factors is the communality, or explained variable for that variable (row).

## $\underline{\text { Roadmap to solve the } V \text { matrix }}$

Main steps to obtaining eigenstructure for a correlation
matrix

In summary, here are the main steps to obtain the eigenstructure for a correlation matrix.

1. Compute $\mathbf{R}$, the correlation matrix of the original data. $\mathbf{R}$ is also the correlation matrix of the standardized data.
2. Obtain the characteristic equation of $\mathbf{R}$ which is a polynomial of degree $p$ (the number of variables), obtained from expanding the determinant of $|\mathbf{R}-\lambda \mathbf{I}|=0$ and solving for the roots $\lambda_{i}$, that is: $\lambda_{1}, \lambda_{2}, \ldots, \lambda_{\mathrm{p}}$.
3. Then solve for the columns of the $\mathbf{V}$ matrix, $\left(\mathbf{v}_{\mathbf{1}}, \mathbf{v}_{\mathbf{2}}, . . \mathbf{v}_{\mathbf{p}}\right)$. The roots, $\lambda, i$, are called the eigenvalues (or latent values). The columns of $\mathbf{V}$ are called the eigenvectors.

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### 6.5.5.2. Numerical Example

Calculation A numerical example may clarify the mechanics of principal component analysis. of principal components example

Sample data set

Let us analyze the following 3-variate dataset with 10 observations. Each observation consists of 3 measurements on a wafer: thickness, horizontal displacement and vertical displacement.

$$
X=\left[\begin{array}{lll}
7 & 4 & 3 \\
4 & 1 & 8 \\
6 & 3 & 5 \\
8 & 6 & 1 \\
8 & 5 & 7 \\
7 & 2 & 9 \\
5 & 3 & 3 \\
9 & 5 & 8 \\
7 & 4 & 5 \\
8 & 2 & 2
\end{array}\right]
$$

Compute the First compute the correlation matrix correlation matrix

$$
R=\left[\begin{array}{ccc}
1.00 & .67 & -.10 \\
.67 & 1.00 & -.29 \\
-.10 & -.29 & 1.00
\end{array}\right]
$$

Solve for the Next solve for the roots of $\mathbf{R}$, using software roots of $\boldsymbol{R}$
A value proportion

| 11.769 | .590 |
| :---: | :---: |
| 2.927 | .899 |
| 3.304 | 1.000 |

Notice that

- Each eigenvalue satisfies $|\mathbf{R}-\lambda \mathbf{I}|=0$.
- The sum of the eigenvalues $=3=p$, which is equal to the trace of $\mathbf{R}$ (i.e., the sum of the main diagonal elements).
- The determinant of $\mathbf{R}$ is the product of the eigenvalues.
- The product is $\lambda_{1} \times \lambda_{2} \times \lambda_{3}=.499$.

Compute the Substituting the first eigenvalue of 1.769 and $\mathbf{R}$ in the appropriate equation we first column of the $\boldsymbol{V}$ matrix obtain

$$
\left[\begin{array}{ccc}
-.769 & .67 & -.10 \\
.67 & -.769 & -.29 \\
-.10 & -.29 & -.769
\end{array}\right] \cdot\left[\begin{array}{l}
v_{11} \\
v_{21} \\
v_{31}
\end{array}\right]=\left[\begin{array}{l}
0 \\
0 \\
0
\end{array}\right]
$$

This is the matrix expression for 3 homogeneous equations with 3 unknowns and yields the first column of $\mathbf{V}$ : . 64 . $69-.34$ (again, a computerized solution is indispensable).

Compute the Repeating this procedure for the other 2 eigenvalues yields the matrix $\mathbf{V}$ remaining columns of the $\boldsymbol{V}$ matrix

$$
\mathrm{V}=\left[\begin{array}{ccc}
.64 & .38 & -.66 \\
.69 & .10 & .72 \\
-.34 & .91 & .20
\end{array}\right]
$$

Notice that if you multiply $\mathbf{V}$ by its transpose, the result is an identity matrix, $\mathbf{V}^{\prime} \mathbf{V}=\mathbf{I}$.

Compute the $L^{1 / 2}$ matrix

$$
\left[\begin{array}{ccc}
.64 & .38 & -.66 \\
.69 & .10 & .72 \\
-.34 & .91 & .20
\end{array}\right]\left[\begin{array}{ccc}
1.33 & 0 & 0 \\
0 & .96 & 0 \\
0 & 0 & .55
\end{array}\right]=\left[\begin{array}{ccc}
.85 & .37 & -.37 \\
.91 & .10 & .40 \\
-.45 & .88 & .11
\end{array}\right]
$$

So, for example, .91 is the correlation between variable 2 and the first principal component.

Compute the Next compute the communality, using the first two eigenvalues only communality

$$
\mathrm{SS}^{\prime}=\left[\begin{array}{cc}
.85 & .37 \\
.91 & .09 \\
-.45 & .88
\end{array}\right]\left[\begin{array}{ccc}
.85 & .91 & -.45 \\
.37 & .09 & .88
\end{array}\right]=\left[\begin{array}{ccc}
.8662 & .8140 & -.0606 \\
.8140 & .8420 & -.3321 \\
-.0606- & -.3321 & .9876
\end{array}\right]
$$

Diagonal elements report how much of the variability is explained

Communality consists of the diagonal elements.

$$
\begin{array}{cc}
\text { var } \\
1 & .8662 \\
2 & .8420 \\
3 & .9876
\end{array}
$$

This means that the first two principal components "explain" $86.62 \%$ of the first variable, $84.20 \%$ of the second variable, and $98.76 \%$ of the third.

Compute the The coefficient matrix, $\mathbf{B}$, is formed using the reciprocals of the diagonals of $\mathbf{L}^{1 / 2}$ coefficient matrix

$$
\mathrm{B}=\mathrm{VL}^{-1.2}=\left[\begin{array}{ccc}
.48 & .40 & -.18 \\
.52 & .10 & 1.31 \\
-.26 & .95 & .37
\end{array}\right]
$$

Compute the Finally, we can compute the factor scores from $\mathbf{Z B}$, where $\mathbf{Z}$ is $\mathbf{X}$ converted to principal
factors

$$
\mathrm{F}=\mathrm{ZB}=\left[\begin{array}{rrr}
.41 & -.69 & .06 \\
-2.11 & .07 & .63 \\
-.46 & -.32 & .30 \\
1.62 & -1.00 & .70 \\
.70 & 1.09 & .65 \\
-.86 & 1.32 & -.85 \\
-.60 & -1.31 & .86 \\
.94 & 1.72 & -.04 \\
.22 & .03 & .34 \\
.15 & -.91 & -2.65
\end{array}\right]
$$

Principal These factors can be plotted against the indices, which could be times. If time is factors control chart used, the resulting plot is an example of a principal factors control chart.

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### 6.6. Case Studies in Process Monitoring

Detailed, Realistic Examples

The general points of the first five sections are illustrated in this section using data from physical science and engineering applications. Each example is presented step-by-step in the text, and is often cross-linked with the relevant sections of the chapter describing the analysis in general. Each analysis can also be repeated using a worksheet linked to the appropriate Dataplot macros. The worksheet is also linked to the step-by-step analysis presented in the text for easy reference.

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### 6.6.1. Lithography Process

Lithography This case study illustrates the use of control charts in analyzing a Process lithography process.

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### 6.6.1.1. Background and Data

## Case Study for SPC in Batch Processing Environment

Semiconductor processing creates multiple sources of variability to monitor

One of the assumptions in using classical Shewhart SPC charts is that the only source of variation is from part to part (or within subgroup variation). This is the case for most continuous processing situations. However, many of today's processing situations have different sources of variation. The semiconductor industry is one of the areas where the processing creates multiple sources of variation.

In semiconductor processing, the basic experimental unit is a silicon wafer. Operations are performed on the wafer, but individual wafers can be grouped multiple ways. In the diffusion area, up to 150 wafers are processed in one time in a diffusion tube. In the etch area, single wafers are processed individually. In the lithography area, the light exposure is done on sub-areas of the wafer. There are many times during the production of a computer chip where the experimental unit varies and thus there are different sources of variation in this batch processing environment.
tHE following is a case study of a lithography process. Five sites are measured on each wafer, three wafers are measured in a cassette (typically a grouping of 24-25 wafers) and thirty cassettes of wafers are used in the study. The width of a line is the measurement under study. There are two line width variables. The first is the original data and the second has been cleaned up somewhat. This case study uses the raw data. The entire data table is 450 rows long with six columns.

Case study
data: wafer
line width
measurements

| Cassette | Wafer | Site | Raw <br> Line Width | Sequence | Cleaned <br> Line <br> Width |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 1 | Top | 3.199275 | 1 | 3.197275 |
| 1 | 1 | Lef | 2.253081 | 2 | 2.249081 |
| 1 | 1 | Cen | 2.074308 | 3 | 2.068308 |
| 1 | 1 | Rgt | 2.418206 | 4 | 2.410206 |
| 1 | 1 | Bot | 2.393732 | 5 | 2.383732 |
| 1 | 2 | Top | 2.654947 | 6 | 2.642947 |
| 1 | 2 | Lef | 2.003234 | 7 | 1.989234 |
| 1 | 2 | Cen | 1.861268 | 8 | 1.845268 |
| 1 | 2 | Rgt | 2.136102 | 9 | 2.118102 |
| 1 | 2 | Bot | 1.976495 | 10 | 1.956495 |
| 1 | 3 | Top | 2.887053 | 11 | 2.865053 |
| 1 | 3 | Lef | 2.061239 | 12 | 2.037239 |
| 1 | 3 | Cen | 1.625191 | 13 | 1.599191 |
| 1 | 3 | Rgt | 2.304313 | 14 | 2.276313 |
| 1 | 3 | Bot | 2.233187 | 15 | 2.203187 |
| 2 | 1 | Top | 3.160233 | 16 | 3.128233 |
| 2 | 1 | Lef | 2.518913 | 17 | 2.484913 |
| 2 | 1 | Cen | 2.072211 | 18 | 2.036211 |
| 2 | 1 | Rgt | 2.287210 | 19 | 2.249210 |
| 2 | 1 | Bot | 2.120452 | 20 | 2.080452 |
| 2 | 2 | Top | 2.063058 | 21 | 2.021058 |
| 2 | 2 | Lef | 2.217220 | 22 | 2.173220 |
| 2 | 2 | Cen | 1.472945 | 23 | 1.426945 |
| 2 | 2 | Rgt | 1.684581 | 24 | 1.636581 |
| 2 | 2 | Bot | 1.900688 | 25 | 1.850688 |
| 2 | 3 | Top | 2.346254 | 26 | 2.294254 |
| 2 | 3 | Lef | 2.172825 | 27 | 2.118825 |
| 2 | 3 | Cen | 1.536538 | 28 | 1.480538 |
| 2 | 3 | Rgt | 1.966630 | 29 | 1.908630 |
| 2 | 3 | Bot | 2.251576 | 30 | 2.191576 |
| 3 | 1 | Top | 2.198141 | 31 | 2.136141 |
| 3 | 1 | Lef | 1.728784 | 32 | 1.664784 |
| 3 | 1 | Cen | 1.357348 | 33 | 1.291348 |
| 3 | 1 | Rgt | 1.673159 | 34 | 1.605159 |
| 3 | 1 | Bot | 1.429586 | 35 | 1.359586 |
| 3 | 2 | Top | 2.231291 | 36 | 2.159291 |
| 3 | 2 | Lef | 1.561993 | 37 | 1.487993 |
| 3 | 2 | Cen | 1.520104 | 38 | 1.444104 |
| 3 | 2 | Rgt | 2.066068 | 39 | 1.988068 |


| 3 | 2 | Bot | 1.777603 | 40 | 1.697603 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 3 | 3 | Top | 2.244736 | 41 | 2.162736 |
| 3 | 3 | Lef | 1.745877 | 42 | 1.661877 |
| 3 | 3 | Cen | 1.366895 | 43 | 1.280895 |
| 3 | 3 | Rgt | 1.615229 | 44 | 1.527229 |
| 3 | 3 | Bot | 1.540863 | 45 | 1.450863 |
| 4 | 1 | Top | 2.929037 | 46 | 2.837037 |
| 4 | 1 | Lef | 2.035900 | 47 | 1.941900 |
| 4 | 1 | Cen | 1.786147 | 48 | 1.690147 |
| 4 | 1 | Rgt | 1.980323 | 49 | 1.882323 |
| 4 | 1 | Bot | 2.162919 | 50 | 2.062919 |
| 4 | 2 | Top | 2.855798 | 51 | 2.753798 |
| 4 | 2 | Lef | 2.104193 | 52 | 2.000193 |
| 4 | 2 | Cen | 1.919507 | 53 | 1.813507 |
| 4 | 2 | Rgt | 2.019415 | 54 | 1.911415 |
| 4 | 2 | Bot | 2.228705 | 55 | 2.118705 |
| 4 | 3 | Top | 3.219292 | 56 | 3.107292 |
| 4 | 3 | Lef | 2.900430 | 57 | 2.786430 |
| 4 | 3 | Cen | 2.171262 | 58 | 2.055262 |
| 4 | 3 | Rgt | 3.041250 | 59 | 2.923250 |
| 4 | 3 | Bot | 3.188804 | 60 | 3.068804 |
| 5 | 1 | Top | 3.051234 | 61 | 2.929234 |
| 5 | 1 | Lef | 2.506230 | 62 | 2.382230 |
| 5 | 1 | Cen | 1.950486 | 63 | 1.824486 |
| 5 | 1 | Rgt | 2.467719 | 64 | 2.339719 |
| 5 | 1 | Bot | 2.581881 | 65 | 2.451881 |
| 5 | 2 | Top | 3.857221 | 66 | 3.725221 |
| 5 | 2 | Lef | 3.347343 | 67 | 3.213343 |
| 5 | 2 | Cen | 2.533870 | 68 | 2.397870 |
| 5 | 2 | Rgt | 3.190375 | 69 | 3.052375 |
| 5 | 2 | Bot | 3.362746 | 70 | 3.222746 |
| 5 | 3 | Top | 3.690306 | 71 | 3.548306 |
| 5 | 3 | Lef | 3.401584 | 72 | 3.257584 |
| 5 | 3 | Cen | 2.963117 | 73 | 2.817117 |
| 5 | 3 | Rgt | 2.945828 | 74 | 2.797828 |
| 5 | 3 | Bot | 3.466115 | 75 | 3.316115 |
| 6 | 1 | Top | 2.938241 | 76 | 2.786241 |
| 6 | 1 | Lef | 2.526568 | 77 | 2.372568 |
| 6 | 1 | Cen | 1.941370 | 78 | 1.785370 |
| 6 | 1 | Rgt | 2.765849 | 79 | 2.607849 |
| 6 | 1 | Bot | 2.382781 | 80 | 2.222781 |
| 6 | 2 | Top | 3.219665 | 81 | 3.057665 |
| 6 | 2 | Lef | 2.296011 | 82 | 2.132011 |
| 6 | 2 | Cen | 2.256196 | 83 | 2.090196 |
| 6 | 2 | Rgt | 2.645933 | 84 | 2.477933 |
| 6 | 2 | Bot | 2.422187 | 85 | 2.252187 |


| 6 | 3 | Top | 3.180348 | 86 | 3.008348 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 6 | 3 | Lef | 2.849264 | 87 | 2.675264 |
| 6 | 3 | Cen | 1.601288 | 88 | 1.425288 |
| 6 | 3 | Rgt | 2.810051 | 89 | 2.632051 |
| 6 | 3 | Bot | 2.902980 | 90 | 2.722980 |
| 7 | 1 | Top | 2.169679 | 91 | 1.987679 |
| 7 | 1 | Lef | 2.026506 | 92 | 1.842506 |
| 7 | 1 | Cen | 1.671804 | 93 | 1.485804 |
| 7 | 1 | Rgt | 1.660760 | 94 | 1.472760 |
| 7 | 1 | Bot | 2.314734 | 95 | 2.124734 |
| 7 | 2 | Top | 2.912838 | 96 | 2.720838 |
| 7 | 2 | Lef | 2.323665 | 97 | 2.129665 |
| 7 | 2 | Cen | 1.854223 | 98 | 1.658223 |
| 7 | 2 | Rgt | 2.391240 | 99 | 2.19324 |
| 7 | 2 | Bot | 2.196071 | 100 | 1.996071 |
| 7 | 3 | Top | 3.318517 | 101 | 3.116517 |
| 7 | 3 | Lef | 2.702735 | 102 | 2.498735 |
| 7 | 3 | Cen | 1.959008 | 103 | 1.753008 |
| 7 | 3 | Rgt | 2.512517 | 104 | 2.304517 |
| 7 | 3 | Bot | 2.827469 | 105 | 2.617469 |
| 8 | 1 | Top | 1.958022 | 106 | 1.746022 |
| 8 | 1 | Lef | 1.360106 | 107 | 1.146106 |
| 8 | 1 | Cen | 0.971193 | 108 | 0.755193 |
| 8 | 1 | Rgt | 1.947857 | 109 | 1.729857 |
| 8 | 1 | Bot | 1.643580 | 110 | 1.42358 |
| 8 | 2 | Top | 2.357633 | 111 | 2.135633 |
| 8 | 2 | Lef | 1.757725 | 112 | 1.533725 |
| 8 | 2 | Cen | 1.165886 | 113 | 0.939886 |
| 8 | 2 | Rgt | 2.231143 | 114 | 2.003143 |
| 8 | 2 | Bot | 1.311626 | 115 | 1.081626 |
| 8 | 3 | Top | 2.421686 | 116 | 2.189686 |
| 8 | 3 | Lef | 1.993855 | 117 | 1.759855 |
| 8 | 3 | Cen | 1.402543 | 118 | 1.166543 |
| 8 | 3 | Rgt | 2.008543 | 119 | 1.770543 |
| 8 | 3 | Bot | 2.139370 | 120 | 1.899370 |
| 9 | 1 | Top | 2.190676 | 121 | 1.948676 |
| 9 | 1 | Lef | 2.287483 | 122 | 2.043483 |
| 9 | 1 | Cen | 1.698943 | 123 | 1.452943 |
| 9 | 1 | Rgt | 1.925731 | 124 | 1.677731 |
| 9 | 1 | Bot | 2.057440 | 125 | 1.807440 |
| 9 | 2 | Top | 2.353597 | 126 | 2.101597 |
| 9 | 2 | Lef | 1.796236 | 127 | 1.542236 |
| 9 | 2 | Cen | 1.241040 | 128 | 0.985040 |
| 9 | 2 | Rgt | 1.677429 | 129 | 1.419429 |
| 9 | 2 | Bot | 1.845041 | 130 | 1.585041 |
| 9 | 3 | Top | 2.012669 | 131 | 1.750669 |


| 9 | 3 | Lef | 1.523769 | 132 | 1.259769 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 9 | 3 | Cen | 0.790789 | 133 | 0.524789 |
| 9 | 3 | Rgt | 2.001942 | 134 | 1.733942 |
| 9 | 3 | Bot | 1.350051 | 135 | 1.080051 |
| 10 | 1 | Top | 2.825749 | 136 | 2.553749 |
| 10 | 1 | Lef | 2.502445 | 137 | 2.228445 |
| 10 | 1 | Cen | 1.938239 | 138 | 1.662239 |
| 10 | 1 | Rgt | 2.349497 | 139 | 2.071497 |
| 10 | 1 | Bot | 2.310817 | 140 | 2.030817 |
| 10 | 2 | Top | 3.074576 | 141 | 2.792576 |
| 10 | 2 | Lef | 2.057821 | 142 | 1.773821 |
| 10 | 2 | Cen | 1.793617 | 143 | 1.507617 |
| 10 | 2 | Rgt | 1.862251 | 144 | 1.574251 |
| 10 | 2 | Bot | 1.956753 | 145 | 1.666753 |
| 10 | 3 | Top | 3.072840 | 146 | 2.780840 |
| 10 | 3 | Lef | 2.291035 | 147 | 1.997035 |
| 10 | 3 | Cen | 1.873878 | 148 | 1.577878 |
| 10 | 3 | Rgt | 2.475640 | 149 | 2.177640 |
| 10 | 3 | Bot | 2.021472 | 150 | 1.721472 |
| 11 | 1 | Top | 3.228835 | 151 | 2.926835 |
| 11 | 1 | Lef | 2.719495 | 152 | 2.415495 |
| 11 | 1 | Cen | 2.207198 | 153 | 1.901198 |
| 11 | 1 | Rgt | 2.391608 | 154 | 2.083608 |
| 11 | 1 | Bot | 2.525587 | 155 | 2.215587 |
| 11 | 2 | Top | 2.891103 | 156 | 2.579103 |
| 11 | 2 | Lef | 2.738007 | 157 | 2.424007 |
| 11 | 2 | Cen | 1.668337 | 158 | 1.352337 |
| 11 | 2 | Rgt | 2.496426 | 159 | 2.178426 |
| 11 | 2 | Bot | 2.417926 | 160 | 2.097926 |
| 11 | 3 | Top | 3.541799 | 161 | 3.219799 |
| 11 | 3 | Lef | 3.058768 | 162 | 2.734768 |
| 11 | 3 | Cen | 2.187061 | 163 | 1.861061 |
| 11 | 3 | Rgt | 2.790261 | 164 | 2.462261 |
| 11 | 3 | Bot | 3.279238 | 165 | 2.949238 |
| 12 | 1 | Top | 2.347662 | 166 | 2.015662 |
| 12 | 1 | Lef | 1.383336 | 167 | 1.049336 |
| 12 | 1 | Cen | 1.187168 | 168 | 0.851168 |
| 12 | 1 | Rgt | 1.693292 | 169 | 1.355292 |
| 12 | 1 | Bot | 1.664072 | 170 | 1.324072 |
| 12 | 2 | Top | 2.385320 | 171 | 2.043320 |
| 12 | 2 | Lef | 1.607784 | 172 | 1.263784 |
| 12 | 2 | Cen | 1.230307 | 173 | 0.884307 |
| 12 | 2 | Rgt | 1.945423 | 174 | 1.597423 |
| 12 | 2 | Bot | 1.907580 | 175 | 1.557580 |
| 12 | 3 | Top | 2.691576 | 176 | 2.339576 |
| 12 | 3 | Lef | 1.938755 | 177 | 1.584755 |


| 12 | 3 | Cen | 1.275409 | 178 | 0.919409 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 12 | 3 | Rgt | 1.777315 | 179 | 1.419315 |
| 12 | 3 | Bot | 2.146161 | 180 | 1.786161 |
| 13 | 1 | Top | 3.218655 | 181 | 2.856655 |
| 13 | 1 | Lef | 2.912180 | 182 | 2.548180 |
| 13 | 1 | Cen | 2.336436 | 183 | 1.970436 |
| 13 | 1 | Rgt | 2.956036 | 184 | 2.588036 |
| 13 | 1 | Bot | 2.423235 | 185 | 2.053235 |
| 13 | 2 | Top | 3.302224 | 186 | 2.930224 |
| 13 | 2 | Lef | 2.808816 | 187 | 2.434816 |
| 13 | 2 | Cen | 2.340386 | 188 | 1.964386 |
| 13 | 2 | Rgt | 2.795120 | 189 | 2.417120 |
| 13 | 2 | Bot | 2.865800 | 190 | 2.485800 |
| 13 | 3 | Top | 2.992217 | 191 | 2.610217 |
| 13 | 3 | Lef | 2.952106 | 192 | 2.568106 |
| 13 | 3 | Cen | 2.149299 | 193 | 1.763299 |
| 13 | 3 | Rgt | 2.448046 | 194 | 2.060046 |
| 13 | 3 | Bot | 2.507733 | 195 | 2.117733 |
| 14 | 1 | Top | 3.530112 | 196 | 3.138112 |
| 14 | 1 | Lef | 2.940489 | 197 | 2.546489 |
| 14 | 1 | Cen | 2.598357 | 198 | 2.202357 |
| 14 | 1 | Rgt | 2.905165 | 199 | 2.507165 |
| 14 | 1 | Bot | 2.692078 | 200 | 2.292078 |
| 14 | 2 | Top | 3.764270 | 201 | 3.362270 |
| 14 | 2 | Lef | 3.465960 | 202 | 3.061960 |
| 14 | 2 | Cen | 2.458628 | 203 | 2.052628 |
| 14 | 2 | Rgt | 3.141132 | 204 | 2.733132 |
| 14 | 2 | Bot | 2.816526 | 205 | 2.406526 |
| 14 | 3 | Top | 3.217614 | 206 | 2.805614 |
| 14 | 3 | Lef | 2.758171 | 207 | 2.344171 |
| 14 | 3 | Cen | 2.345921 | 208 | 1.929921 |
| 14 | 3 | Rgt | 2.773653 | 209 | 2.355653 |
| 14 | 3 | Bot | 3.109704 | 210 | 2.689704 |
| 15 | 1 | Top | 2.177593 | 211 | 1.755593 |
| 15 | 1 | Lef | 1.511781 | 212 | 1.087781 |
| 15 | 1 | Cen | 0.746546 | 213 | 0.320546 |
| 15 | 1 | Rgt | 1.491730 | 214 | 1.063730 |
| 15 | 1 | Bot | 1.268580 | 215 | 0.838580 |
| 15 | 2 | Top | 2.433994 | 216 | 2.001994 |
| 15 | 2 | Lef | 2.045667 | 217 | 1.611667 |
| 15 | 2 | Cen | 1.612699 | 218 | 1.176699 |
| 15 | 2 | Rgt | 2.082860 | 219 | 1.644860 |
| 15 | 2 | Bot | 1.887341 | 220 | 1.447341 |
| 15 | 3 | Top | 1.923003 | 221 | 1.481003 |
| 15 | 3 | Lef | 2.124461 | 222 | 1.680461 |
| 15 | 3 | Cen | 1.945048 | 223 | 1.499048 |


| 15 | 3 | Rgt | 2.210698 | 224 | 1.762698 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 15 | 3 | Bot | 1.985225 | 225 | 1.535225 |
| 16 | 1 | Top | 3.131536 | 226 | 2.679536 |
| 16 | 1 | Lef | 2.405975 | 227 | 1.951975 |
| 16 | 1 | Cen | 2.206320 | 228 | 1.750320 |
| 16 | 1 | Rgt | 3.012211 | 229 | 2.554211 |
| 16 | 1 | Bot | 2.628723 | 230 | 2.168723 |
| 16 | 2 | Top | 2.802486 | 231 | 2.340486 |
| 16 | 2 | Lef | 2.185010 | 232 | 1.721010 |
| 16 | 2 | Cen | 2.161802 | 233 | 1.695802 |
| 16 | 2 | Rgt | 2.102560 | 234 | 1.634560 |
| 16 | 2 | Bot | 1.961968 | 235 | 1.491968 |
| 16 | 3 | Top | 3.330183 | 236 | 2.858183 |
| 16 | 3 | Lef | 2.464046 | 237 | 1.990046 |
| 16 | 3 | Cen | 1.687408 | 238 | 1.211408 |
| 16 | 3 | Rgt | 2.043322 | 239 | 1.565322 |
| 16 | 3 | Bot | 2.570657 | 240 | 2.090657 |
| 17 | 1 | Top | 3.352633 | 241 | 2.870633 |
| 17 | 1 | Lef | 2.691645 | 242 | 2.207645 |
| 17 | 1 | Cen | 1.942410 | 243 | 1.456410 |
| 17 | 1 | Rgt | 2.366055 | 244 | 1.878055 |
| 17 | 1 | Bot | 2.500987 | 245 | 2.010987 |
| 17 | 2 | Top | 2.886284 | 246 | 2.394284 |
| 17 | 2 | Lef | 2.292503 | 247 | 1.798503 |
| 17 | 2 | Cen | 1.627562 | 248 | 1.131562 |
| 17 | 2 | Rgt | 2.415076 | 249 | 1.917076 |
| 17 | 2 | Bot | 2.086134 | 250 | 1.586134 |
| 17 | 3 | Top | 2.554848 | 251 | 2.052848 |
| 17 | 3 | Lef | 1.755843 | 252 | 1.251843 |
| 17 | 3 | Cen | 1.510124 | 253 | 1.004124 |
| 17 | 3 | Rgt | 2.257347 | 254 | 1.749347 |
| 17 | 3 | Bot | 1.958592 | 255 | 1.448592 |
| 18 | 1 | Top | 2.622733 | 256 | 2.110733 |
| 18 | 1 | Lef | 2.321079 | 257 | 1.807079 |
| 18 | 1 | Cen | 1.169269 | 258 | 0.653269 |
| 18 | 1 | Rgt | 1.921457 | 259 | 1.403457 |
| 18 | 1 | Bot | 2.176377 | 260 | 1.656377 |
| 18 | 2 | Top | 3.313367 | 261 | 2.791367 |
| 18 | 2 | Lef | 2.559725 | 262 | 2.035725 |
| 18 | 2 | Cen | 2.404662 | 263 | 1.878662 |
| 18 | 2 | Rgt | 2.405249 | 264 | 1.877249 |
| 18 | 2 | Bot | 2.535618 | 265 | 2.005618 |
| 18 | 3 | Top | 3.067851 | 266 | 2.535851 |
| 18 | 3 | Lef | 2.490359 | 267 | 1.956359 |
| 18 | 3 | Cen | 2.079477 | 268 | 1.543477 |
| 18 | 3 | Rgt | 2.669512 | 269 | 2.131512 |


| 18 | 3 | Bot | 2.105103 | 270 | 1.565103 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 19 | 1 | Top | 4.293889 | 271 | 3.751889 |
| 19 | 1 | Lef | 3.888826 | 272 | 3.344826 |
| 19 | 1 | Cen | 2.960655 | 273 | 2.414655 |
| 19 | 1 | Rgt | 3.618864 | 274 | 3.070864 |
| 19 | 1 | Bot | 3.562480 | 275 | 3.012480 |
| 19 | 2 | Top | 3.451872 | 276 | 2.899872 |
| 19 | 2 | Lef | 3.285934 | 277 | 2.731934 |
| 19 | 2 | Cen | 2.638294 | 278 | 2.082294 |
| 19 | 2 | Rgt | 2.918810 | 279 | 2.360810 |
| 19 | 2 | Bot | 3.076231 | 280 | 2.516231 |
| 19 | 3 | Top | 3.879683 | 281 | 3.317683 |
| 19 | 3 | Lef | 3.342026 | 282 | 2.778026 |
| 19 | 3 | Cen | 3.382833 | 283 | 2.816833 |
| 19 | 3 | Rgt | 3.491666 | 284 | 2.923666 |
| 19 | 3 | Bot | 3.617621 | 285 | 3.047621 |
| 20 | 1 | Top | 2.329987 | 286 | 1.757987 |
| 20 | 1 | Lef | 2.400277 | 287 | 1.826277 |
| 20 | 1 | Cen | 2.033941 | 288 | 1.457941 |
| 20 | 1 | Rgt | 2.544367 | 289 | 1.966367 |
| 20 | 1 | Bot | 2.493079 | 290 | 1.913079 |
| 20 | 2 | Top | 2.862084 | 291 | 2.280084 |
| 20 | 2 | Lef | 2.404703 | 292 | 1.820703 |
| 20 | 2 | Cen | 1.648662 | 293 | 1.062662 |
| 20 | 2 | Rgt | 2.115465 | 294 | 1.527465 |
| 20 | 2 | Bot | 2.633930 | 295 | 2.043930 |
| 20 | 3 | Top | 3.305211 | 296 | 2.713211 |
| 20 | 3 | Lef | 2.194991 | 297 | 1.600991 |
| 20 | 3 | Cen | 1.620963 | 298 | 1.024963 |
| 20 | 3 | Rgt | 2.322678 | 299 | 1.724678 |
| 20 | 3 | Bot | 2.818449 | 300 | 2.218449 |
| 21 | 1 | Top | 2.712915 | 301 | 2.110915 |
| 21 | 1 | Lef | 2.389121 | 302 | 1.785121 |
| 21 | 1 | Cen | 1.575833 | 303 | 0.969833 |
| 21 | 1 | Rgt | 1.870484 | 304 | 1.262484 |
| 21 | 1 | Bot | 2.203262 | 305 | 1.593262 |
| 21 | 2 | Top | 2.607972 | 306 | 1.995972 |
| 21 | 2 | Lef | 2.177747 | 307 | 1.563747 |
| 21 | 2 | Cen | 1.246016 | 308 | 0.630016 |
| 21 | 2 | Rgt | 1.663096 | 309 | 1.045096 |
| 21 | 2 | Bot | 1.843187 | 310 | 1.223187 |
| 21 | 3 | Top | 2.277813 | 311 | 1.655813 |
| 21 | 3 | Lef | 1.764940 | 312 | 1.140940 |
| 21 | 3 | Cen | 1.358137 | 313 | 0.732137 |
| 21 | 3 | Rgt | 2.065713 | 314 | 1.437713 |
| 21 | 3 | Bot | 1.885897 | 315 | 1.255897 |


| 22 | 1 | Top | 3.126184 | 316 | 2.494184 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 22 | 1 | Lef | 2.843505 | 317 | 2.209505 |
| 22 | 1 | Cen | 2.041466 | 318 | 1.405466 |
| 22 | 1 | Rgt | 2.816967 | 319 | 2.178967 |
| 22 | 1 | Bot | 2.635127 | 320 | 1.995127 |
| 22 | 2 | Top | 3.049442 | 321 | 2.407442 |
| 22 | 2 | Lef | 2.446904 | 322 | 1.802904 |
| 22 | 2 | Cen | 1.793442 | 323 | 1.147442 |
| 22 | 2 | Rgt | 2.676519 | 324 | 2.028519 |
| 22 | 2 | Bot | 2.187865 | 325 | 1.537865 |
| 22 | 3 | Top | 2.758416 | 326 | 2.106416 |
| 22 | 3 | Lef | 2.405744 | 327 | 1.751744 |
| 22 | 3 | Cen | 1.580387 | 328 | 0.924387 |
| 22 | 3 | Rgt | 2.508542 | 329 | 1.850542 |
| 22 | 3 | Bot | 2.574564 | 330 | 1.914564 |
| 23 | 1 | Top | 3.294288 | 331 | 2.632288 |
| 23 | 1 | Lef | 2.641762 | 332 | 1.977762 |
| 23 | 1 | Cen | 2.105774 | 333 | 1.439774 |
| 23 | 1 | Rgt | 2.655097 | 334 | 1.987097 |
| 23 | 1 | Bot | 2.622482 | 335 | 1.952482 |
| 23 | 2 | Top | 4.066631 | 336 | 3.394631 |
| 23 | 2 | Lef | 3.389733 | 337 | 2.715733 |
| 23 | 2 | Cen | 2.993666 | 338 | 2.317666 |
| 23 | 2 | Rgt | 3.613128 | 339 | 2.935128 |
| 23 | 2 | Bot | 3.213809 | 340 | 2.533809 |
| 23 | 3 | Top | 3.369665 | 341 | 2.687665 |
| 23 | 3 | Lef | 2.566891 | 342 | 1.882891 |
| 23 | 3 | Cen | 2.289899 | 343 | 1.603899 |
| 23 | 3 | Rgt | 2.517418 | 344 | 1.829418 |
| 23 | 3 | Bot | 2.862723 | 345 | 2.172723 |
| 24 | 1 | Top | 4.212664 | 346 | 3.520664 |
| 24 | 1 | Lef | 3.068342 | 347 | 2.374342 |
| 24 | 1 | Cen | 2.872188 | 348 | 2.176188 |
| 24 | 1 | Rgt | 3.040890 | 349 | 2.342890 |
| 24 | 1 | Bot | 3.376318 | 350 | 2.676318 |
| 24 | 2 | Top | 3.223384 | 351 | 2.521384 |
| 24 | 2 | Lef | 2.552726 | 352 | 1.848726 |
| 24 | 2 | Cen | 2.447344 | 353 | 1.741344 |
| 24 | 2 | Rgt | 3.011574 | 354 | 2.303574 |
| 24 | 2 | Bot | 2.711774 | 355 | 2.001774 |
| 24 | 3 | Top | 3.359505 | 356 | 2.647505 |
| 24 | 3 | Lef | 2.800742 | 357 | 2.086742 |
| 24 | 3 | Cen | 2.043396 | 358 | 1.327396 |
| 24 | 3 | Rgt | 2.929792 | 359 | 2.211792 |
| 24 | 3 | Bot | 2.935356 | 360 | 2.215356 |
| 25 | 1 | Top | 2.724871 | 361 | 2.002871 |


| 25 | 1 | Lef | 2.239013 | 362 | 1.515013 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 25 | 1 | Cen | 2.341512 | 363 | 1.615512 |
| 25 | 1 | Rgt | 2.263617 | 364 | 1.535617 |
| 25 | 1 | Bot | 2.062748 | 365 | 1.332748 |
| 25 | 2 | Top | 3.658082 | 366 | 2.926082 |
| 25 | 2 | Lef | 3.093268 | 367 | 2.359268 |
| 25 | 2 | Cen | 2.429341 | 368 | 1.693341 |
| 25 | 2 | Rgt | 2.538365 | 369 | 1.800365 |
| 25 | 2 | Bot | 3.161795 | 370 | 2.421795 |
| 25 | 3 | Top | 3.178246 | 371 | 2.436246 |
| 25 | 3 | Lef | 2.498102 | 372 | 1.754102 |
| 25 | 3 | Cen | 2.445810 | 373 | 1.699810 |
| 25 | 3 | Rgt | 2.231248 | 374 | 1.483248 |
| 25 | 3 | Bot | 2.302298 | 375 | 1.552298 |
| 26 | 1 | Top | 3.320688 | 376 | 2.568688 |
| 26 | 1 | Lef | 2.861800 | 377 | 2.107800 |
| 26 | 1 | Cen | 2.238258 | 378 | 1.482258 |
| 26 | 1 | Rgt | 3.122050 | 379 | 2.364050 |
| 26 | 1 | Bot | 3.160876 | 380 | 2.400876 |
| 26 | 2 | Top | 3.873888 | 381 | 3.111888 |
| 26 | 2 | Lef | 3.166345 | 382 | 2.402345 |
| 26 | 2 | Cen | 2.645267 | 383 | 1.879267 |
| 26 | 2 | Rgt | 3.309867 | 384 | 2.541867 |
| 26 | 2 | Bot | 3.542882 | 385 | 2.772882 |
| 26 | 3 | Top | 2.586453 | 386 | 1.814453 |
| 26 | 3 | Lef | 2.120604 | 387 | 1.346604 |
| 26 | 3 | Cen | 2.180847 | 388 | 1.404847 |
| 26 | 3 | Rgt | 2.480888 | 389 | 1.702888 |
| 26 | 3 | Bot | 1.938037 | 390 | 1.158037 |
| 27 | 1 | Top | 4.710718 | 391 | 3.928718 |
| 27 | 1 | Lef | 4.082083 | 392 | 3.298083 |
| 27 | 1 | Cen | 3.533026 | 393 | 2.747026 |
| 27 | 1 | Rgt | 4.269929 | 394 | 3.481929 |
| 27 | 1 | Bot | 4.038166 | 395 | 3.248166 |
| 27 | 2 | Top | 4.237233 | 396 | 3.445233 |
| 27 | 2 | Lef | 4.171702 | 397 | 3.377702 |
| 27 | 2 | Cen | 3.04394 | 398 | 2.247940 |
| 27 | 2 | Rgt | 3.91296 | 399 | 3.114960 |
| 27 | 2 | Bot | 3.714229 | 400 | 2.914229 |
| 27 | 3 | Top | 5.168668 | 401 | 4.366668 |
| 27 | 3 | Lef | 4.823275 | 402 | 4.019275 |
| 27 | 3 | Cen | 3.764272 | 403 | 2.958272 |
| 27 | 3 | Rgt | 4.396897 | 404 | 3.588897 |
| 27 | 3 | Bot | 4.442094 | 405 | 3.632094 |
| 28 | 1 | Top | 3.972279 | 406 | 3.160279 |
| 28 | 1 | Lef | 3.883295 | 407 | 3.069295 |


| 28 | 1 | Cen | 3.045145 | 408 | 2.229145 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 28 | 1 | Rgt | 3.51459 | 409 | 2.696590 |
| 28 | 1 | Bot | 3.575446 | 410 | 2.755446 |
| 28 | 2 | Top | 3.024903 | 411 | 2.202903 |
| 28 | 2 | Lef | 3.099192 | 412 | 2.275192 |
| 28 | 2 | Cen | 2.048139 | 413 | 1.222139 |
| 28 | 2 | Rgt | 2.927978 | 414 | 2.099978 |
| 28 | 2 | Bot | 3.15257 | 415 | 2.322570 |
| 28 | 3 | Top | 3.55806 | 416 | 2.726060 |
| 28 | 3 | Lef | 3.176292 | 417 | 2.342292 |
| 28 | 3 | Cen | 2.852873 | 418 | 2.016873 |
| 28 | 3 | Rgt | 3.026064 | 419 | 2.188064 |
| 28 | 3 | Bot | 3.071975 | 420 | 2.231975 |
| 29 | 1 | Top | 3.496634 | 421 | 2.654634 |
| 29 | 1 | Lef | 3.087091 | 422 | 2.243091 |
| 29 | 1 | Cen | 2.517673 | 423 | 1.671673 |
| 29 | 1 | Rgt | 2.547344 | 424 | 1.699344 |
| 29 | 1 | Bot | 2.971948 | 425 | 2.121948 |
| 29 | 2 | Top | 3.371306 | 426 | 2.519306 |
| 29 | 2 | Lef | 2.175046 | 427 | 1.321046 |
| 29 | 2 | Cen | 1.940111 | 428 | 1.084111 |
| 29 | 2 | Rgt | 2.932408 | 429 | 2.074408 |
| 29 | 2 | Bot | 2.428069 | 430 | 1.568069 |
| 29 | 3 | Top | 2.941041 | 431 | 2.079041 |
| 29 | 3 | Lef | 2.294009 | 432 | 1.430009 |
| 29 | 3 | Cen | 2.025674 | 433 | 1.159674 |
| 29 | 3 | Rgt | 2.21154 | 434 | 1.343540 |
| 29 | 3 | Bot | 2.459684 | 435 | 1.589684 |
| 30 | 1 | Top | 2.86467 | 436 | 1.992670 |
| 30 | 1 | Lef | 2.695163 | 437 | 1.821163 |
| 30 | 1 | Cen | 2.229518 | 438 | 1.353518 |
| 30 | 1 | Rgt | 1.940917 | 439 | 1.062917 |
| 30 | 1 | Bot | 2.547318 | 440 | 1.667318 |
| 30 | 2 | Top | 3.537562 | 441 | 2.655562 |
| 30 | 2 | Lef | 3.311361 | 442 | 2.427361 |
| 30 | 2 | Cen | 2.767771 | 443 | 1.881771 |
| 30 | 2 | Rgt | 3.388622 | 444 | 2.500622 |
| 30 | 2 | Bot | 3.542701 | 445 | 2.652701 |
| 30 | 3 | Top | 3.184652 | 446 | 2.292652 |
| 30 | 3 | Lef | 2.620947 | 447 | 1.726947 |
| 30 | 3 | Cen | 2.697619 | 448 | 1.801619 |
| 30 | 3 | Rgt | 2.860684 | 449 | 1.962684 |
| 30 | 3 | Bot | 2.758571 | 450 | 1.858571 |

## NIST

 SEMATECH6. Process or Product Monitoring and Control
6.6. Case Studies in Process Monitoring
6.6.1. Lithography Process

### 6.6.1.2. Graphical Representation of the Data

The first step in analyzing the data is to generate some simple plots of the response and then of the response versus the various factors.

## 4-Plot of Data



Interpretation This 4-plot shows the following.

1. The run sequence plot (upper left) indicates that the location and scale are not constant over time. This indicates that the three factors do in fact have an effect of some kind.
2. The lag plot (upper right) indicates that there is some mild autocorrelation in the data. This is not unexpected as the data are grouped in a logical order of the three factors (i.e., not randomly) and the run sequence plot indicates that there are factor effects.
3. The histogram (lower left) shows that most of the data fall between 1 and 5, with the center of the data at about 2.2.
4. Due to the non-constant location and scale and autocorrelation in plot (lower right) are not meaningful.
The run sequence plot is shown at full size to show greater detail. In addition, a numerical summary of the data is generated.

## Run

Sequence
Plot of Data


## Numerical

Summary
SUMMARY

NUMBER OF OBSERVATIONS =

| LOCATION MEASURES |  |  |  | * | DISPERS |  | MEASURES | * |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| * | MIDRANGE | = | $0.2957607 \mathrm{E}+01$ | * | RANGE | $=$ | $0.4422122 \mathrm{E}+01$ | * |
| * | MEAN | = | $0.2532284 \mathrm{E}+01$ | * | STAND. DEV. |  | $0.6937559 \mathrm{E}+00$ | * |
| * | MIDMEAN | = | $0.2393183 E+01$ | * | AV. AB. DEV. |  | $0.5482042 \mathrm{E}+00$ | * |
| * | MEDIAN | = | $0.2453337 \mathrm{E}+01$ | * | MINIMUM | = | $0.7465460 \mathrm{E}+00$ | * |
| * |  | = |  | * | LOWER QUART. | = | $0.2046285 \mathrm{E}+01$ | * |
| * |  | = |  | * | LOWER HINGE | = | $0.2048139 \mathrm{E}+01$ | * |
| * |  | = |  | * | UPPER HINGE | = | $0.2971948 \mathrm{E}+01$ | * |
| * |  | = |  | * | UPPER QUART. | = | $0.2987150 \mathrm{E}+01$ |  |
| * |  | $=$ |  | * | MAXIMUM | $=$ | $0.5168668 \mathrm{E}+01$ | * |
|  |  |  |  |  |  |  |  |  |
| * | RANDOMNESS MEASURES |  |  | * | DISTRIBUTIONAL MEASURES |  |  | * |
| * | AUtOCO CO | = | $0.6072572 \mathrm{E}+00$ | * | ST. 3RD MOM. |  | $0.4527434 \mathrm{E}+00$ |  |
| * |  | = | $0.0000000 \mathrm{E}+00$ |  | St. 4TH MOM. |  | $0.3382735 \mathrm{E}+01$ | * |
| * |  | = | $0.0000000 \mathrm{E}+00$ | * | ST. WILK-SHA | $=$ | $0.6957975 \mathrm{E}+01$ | * |
| * |  | = |  | * | UNIFORM PPCC |  | $0.9681802 \mathrm{E}+00$ | * |
| * |  | = |  |  | NORMAL PPCC |  | $0.9935199 \mathrm{E}+00$ | * |
| * |  | = |  |  | TUK -. 5 PPCC |  | $0.8528156 \mathrm{E}+00$ | * |
|  |  | = |  | * | CAUCHY PPCC |  | $0.5245036 \mathrm{E}+00$ |  |

This summary generates a variety of statistics. In this case, we are primarily interested in the mean and standard deviation. From this summary, we see that the mean is 2.53 and the standard deviation is 0.69 .

Plot response agains individual factors
Scatter plot
of width
versus
cassette


Box plot of width versus cassette The next step is to plot the response against each individual factor. For comparison, we generate both a scatter plot and a box plot of the data. The scatter plot shows more detail. However, comparisons are usually easier to see with the box plot, particularly as the number of data points and groups become larger.


Interpretation We can make the following conclusions based on the above scatter and box plots.

1. There is considerable variation in the location for the various cassettes. The medians vary from about 1.7 to 4 .
2. There is also some variation in the scale.
3. There are a number of outliers.

## Scatter plot of width versus wafer



Box plot of width versus wafer


Interpretation We can make the following conclusions based on the above scatter and box plots.

1. The locations for the 3 wafers are relatively constant.
2. The scales for the 3 wafers are relatively constant.
3. There are a few outliers on the high side.
4. It is reasonable to treat the wafer factor as homogeneous.

## Scatter plot of width versus site



Box plot of width versus site


Interpretation We can make the following conclusions based on the above scatter and box plots.

1. There is some variation in location based on site. The center site in particular has a lower median.
2. The scales are relatively constant across sites.
3. There are a few outliers.

Dex mean
and sd plots
We can use the dex mean plot and the dex standard deviation plot to show the factor means and standard deviations together for better comparison.

Dex mean
plot
6.6.1.2. Graphical Representation of the Data


Dex sd plot


Summary The above graphs show that there are differences between the lots and the sites.

There are various ways we can create subgroups of this dataset: each lot could be a subgroup, each wafer could be a subgroup, or each site measured could be a subgroup (with only one data value in each subgroup).

Recall that for a classical Shewhart Means chart, the average within subgroup standard deviation is used to calculate the control limits for the Means chart. However, on the means chart you are monitoring the subgroup mean-to-mean variation. There is no problem if you are in a continuous processing situation - this becomes an issue if you are operating in a batch processing environment.

We will look at various control charts based on different subgroupings next.
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6.6.1. Lithography Process

### 6.6.1.3. Subgroup Analysis

Control charts for subgroups

Site as subgroup

Moving average control chart

The resulting classical Shewhart control charts for each possible subgroup are shown below.

The first pair of control charts use the site as the subgroup. However, since site has a subgroup size of one we use the control charts for individual measurements. A moving average and a moving range chart are shown.


Moving range control chart


Wafer as subgroup

The next pair of control charts use the wafer as the subgroup. In this case, that results in a subgroup size of 5. A mean and a standard deviation control chart are shown.

Mean control chart

SD control chart


Note that there is no LCL here because of the small subgroup size.

Cassette as subgroup

The next pair of control charts use the cassette as the subgroup. In this case, that results in a subgroup size of 15. A mean and a standard deviation control chart are shown.

Mean control chart


SD control chart

Interpretation


Which of these subgroupings of the data is correct? As you can see, each sugrouping produces a different chart. Part of the answer lies in the manufacturing requirements for this process. Another aspect that can be statistically determined is the magnitude of each of the sources of variation. In order to understand our data structure and how much variation each of our sources contribute, we need to perform a variance component analysis. The variance component analysis for this data set is shown below.

Component of variance table

Equating
mean squares with expected values

JMP ANOVA output

## Variance Component

 Component Estimate| Cassette | 0.2645 |
| :---: | :--- |
| Wafer | 0.0500 |
| Site | 0.1755 |

If your software does not generate the variance components directly, they can be computed from a standard analysis of variance output by equating means squares (MSS) to expected mean squares (EMS).

Below we show SAS JMP 4 output for this dataset that gives the SS, MSS, and components of variance (the model entered into JMP is a nested, random factors model). The EMS table contains the coefficients needed to write the equations setting MSS values equal to their EMS's. This is further described below.

| Tests wrt Random Effects |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Source | SS MSNum | DF Num | F Ratio | Prob $=$ F |  |
| Cassette\&Random | 127.403 | 4.3932 | 29 | 10.3285 | 60001 |
| Water[Cassette]\&Random | 25.5209 | 0.42535 | 60 | 2.4237 | 60001 |
| Site[Cassette,Wafer]\&Random | 63.1786 | 0.1755 | 360 |  |  |

## Expected Mean Squares


plus 1.0 times Residual Error Variance

| Variance Component Estimates |  |  |
| :--- | ---: | ---: |
| Component | Var Comp Est | Percent of Total |
| Cassette\&Random | 0.264524 | 53.986 |
| Water[Cassette]\&Random | 0.04997 | 10.198 |
| Site[Cassette,Wafer]\&Random | 0.175496 | 35.816 |
| Total | 0.48999 | 100.000 |

These estimates based on equating Mean Squares to Expected Value.

Variance From the ANOVA table, labelled "Tests wrt to Random Effects" in the

Components
Estimation JMP output, we can make the following variance component calculations:

```
\(4.3932=(3 * 5) * V a r(c a s s e t t e s) ~+~ 5 * V a r(w a f e r) ~+\)
    Var(site)
0.42535 = 5*Var(wafer) + Var(site)
0.1755 = Var(site)
```

Solving these equations we obtain the variance component estimates $0.2645,0.04997$ and 0.1755 for cassettes, wafers and sites, respectively.

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### 6.6.1.4.Shewhart Control Chart

Choosing the right control charts to monitor the process

Chart One solution is to chart the important sources of variation separately. sources of variation separately

## Chart only

 mostimportant source of variation

Use boxplot We could create a non-standard chart that would plot all the individual type chart

The largest source of variation in this data is the lot-to-lot variation. So, using classical Shewhart methods, if we specify our subgroup to be anything other than lot, we will be ignoring the known lot-to-lot variation and could get out-of-control points that already have a known, assignable cause - the data comes from different lots. However, in the lithography processing area the measurements of most interest are the site level measurements, not the lot means. How can we get around this seeming contradiction? We would then be able to monitor the variation of our process and truly understand where the variation is coming from and if it changes. For this dataset, this approach would require having two sets of control charts, one for the individual site measurements and the other for the lot means. This would double the number of charts necessary for this process (we would have 4 charts for line width instead of 2).

Another solution would be to have one chart on the largest source of variation. This would mean we would have one set of charts that monitor the lot-to-lot variation. From a manufacturing standpoint, this would be unacceptable. data values and group them together in a boxplot type format by lot. The control limits could be generated to monitor the individual data values while the lot-to-lot variation would be monitored by the patterns of the groupings. This would take special programming and management intervention to implement non-standard charts in most floor shop control systems.

Alternate form for mean control chart

Mean control chart using lot-to-lot variation
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6.6.1. Lithography Process

### 6.6.1.5. Work This Example Yourself

View This page allows you to repeat the analysis outlined in the case study
Dataplot
Macro for this Case
Study description on the previous page using Dataplot. It is required that you have already downloaded and installed Dataplot and configured your browser. to run Dataplot. Output from each analysis step below will be displayed in one or more of the Dataplot windows. The four main windows are the Output Window, the Graphics window, the Command History window, and the data sheet window. Across the top of the main windows there are menus for executing Dataplot commands. Across the bottom is a command entry window where commands can be typed in.

| Data Analysis Steps | Results and Conclusions |
| :---: | :---: |
| Click on the links below to start Dataplot and run this case study yourself. Each step may use results from previous steps, so please be patient. Wait until the software verifies that the current step is complete before clicking on the next step. | The links in this column will connect you with more detailed information about each analysis step from the case study description. |
| 1. Invoke Dataplot and read data. <br> 1. Read in the data. | 1. You have read 5 columns of numbers into Dataplot, variables CASSETTE, WAFER, SITE, WIDTH, and RUNSEQ. |
| 2. Plot of the response variable $\qquad$ <br> 1. Numerical summary of WIDTH. <br> 2. 4-Plot of WIDTH. | 1. The summary shows the mean line width is 2.53 and the standard deviation of the line width is 0.69 . <br> 2. The 4 -plot shows non-constant location and scale and moderate autocorrelation. |

6.6.1.5. Work This Example Yourself
3. Run sequence plot of WIDTH.
3. Generate scatter and box plots against individual factors.

1. Scatter plot of WIDTH versus CASSETTE.
2. Box plot of WIDTH versus CASSETTE.
3. Scatter plot of WIDTH versus WAFER.
4. Box plot of WIDTH versus WAFER.
5. Scatter plot of WIDTH versus SITE.
6. Box plot of WIDTH versus SITE.
7. Dex mean plot of WIDTH versus CASSETTE, WAFER, and SITE.
8. Dex sd plot of WIDTH versus CASSETTE, WAFER, and SITE.
9. The run sequence plot shows non-constant location and scale. variation in location.
10. The box plot shows considerable variation in location and scale and the prescence of some outliers.
11. The scatter plot shows minimal variation in location and scale.
12. The box plot shows minimal variation in location and scale. It also show some outliers.
13. The scatter plot shows some variation in location.
14. The box plot shows some variation in location. Scale seems relatively constant. Some outliers.
15. The dex mean plot shows effects for CASSETTE and SITE, no effect for WAFER.
16. The dex sd plot shows effects for CASSETTE and SITE, no effect for WAFER.
17. Subgroup analysis.
18. Generate a moving mean control chart.
19. Generate a moving range control chart.
20. Generate a mean control chart for WAFER.
21. Generate a sd control chart for WAFER.
22. Generate a mean control chart for CASSETTE.
23. Generate a sd control chart for CASSETTE.
24. Generate an analysis of variance. This is not currently implemented in DATAPLOT for nested datasets.
25. Generate a mean control chart using lot-to-lot variation.
26. The moving mean plot shows a large number of out-ofcontrol points.
27. The moving range plot shows a large number of out-ofcontrol points.
28. The mean control chart shows a large number of out-ofcontrol points.
29. The sd control chart shows no out-of-control points.
30. The mean control chart shows a large number of out-ofcontrol points.
31. The sd control chart shows no out-of-control points.
32. The analysis of variance and components of variance calculations show that cassette to cassette variation is $54 \%$ of the total and site to site variation is $36 \%$ of the total.
33. The mean control chart shows one point that is on the boundary of being out of control.

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### 6.6.2. Aerosol Particle Size

Box-Jenkins This case study illustrates the use of Box-Jenkins modeling with aerosol Modeling of particle size data.
Aerosol
Particle Size

1. Background and Data
2. Model Identification
3. Model Estimation
4. Model Validation
5. Work This Example Yourself

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6.6.2. Aerosol Particle Size

### 6.6.2.1. Background and Data

Data Source The source of the data for this case study is Antuan Negiz who analyzed these data while he was a post-doc in the NIST Statistical Engineering Division from the Illinois Institute of Technology.

Data These data were collected from an aerosol mini-spray dryer device. The Collection

Applications Such deposition process operations have many applications from powdered laundry detergents at one extreme to ceramic molding at an important other extreme. In ceramic molding, the distribution and homogeneity of the particle sizes are particularly important because after the molds are baked and cured, the properties of the final molded ceramic product is strongly affected by the intermediate uniformity of the base ceramic particles, which in turn is directly reflective of the quality of the initial atomization process in the aerosol injection device.

Aerosol The data set consists of particle sizes collected over time. The basic

Particle Size
Dynamic
Modeling and Control distributional properties of this process are of interest in terms of distributional shape, constancy of size, and variation in size. In addition, this time series may be examined for autocorrelation structure to determine a prediction model of particle size as a function of time--such a model is frequently autoregressive in nature. Such a high-quality prediction equation would be essential as a first step in developing a predictor-corrective recursive feedback mechanism which would serve as the core in developing and implementing real-time dynamic corrective algorithms. The net effect of such algorthms is, of course, a particle size distribution that is much less variable, much more stable in nature, and of much higher quality. All of this results in final ceramic mold products that are more uniform and predictable across a wide range of important performance characteristics.

For the purposes of this case study, we restrict the analysis to determining an appropriate Box-Jenkins model of the particle size.

## Case study

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### 6.6.2.2. Model Identification

Check for Stationarity, Outliers, Seasonality

The first step in the analysis is to generate a run sequence plot of the response variable. A run sequence plot can indicate stationarity (i.e., constant location and scale), the presence of outliers, and seasonal patterns.

Non-stationarity can often be removed by differencing the data or fitting some type of trend curve. We would then attempt to fit a Box-Jenkins model to the differenced data or to the residuals after fitting a trend curve.

Although Box-Jenkins models can estimate seasonal components, the analyst needs to specify the seasonal period (for example, 12 for monthly data). Seasonal components are common for economic time series. They are less common for engineering and scientific data.

Run Sequence Plot


Interpretation of the Run Sequence Plot

Autocorrelation Plot

Interpretation of the
Autocorrelation
Plot

We can make the following conclusions from the run sequence plot.

1. The data show strong and positive autocorrelation.
2. There does not seem to be a significant trend or any obvious seasonal pattern in the data.
The next step is to examine the sample autocorrelations using the autocorrelation plot.


The autocorrelation plot has a $95 \%$ confidence band, which is constructed based on the assumption that the process is a moving average process. The autocorrelation plot shows that the sample autocorrelations are very strong and positive and decay very slowly.

The autocorrelation plot indicates that the process is non-stationary and suggests an ARIMA model. The next step is to difference the data.

## Run Sequence

 Plot of Differenced DataInterpretation of the Run Sequence Plot

The run sequence plot of the differenced data shows that the mean of the differenced data is around zero, with the differenced data less autocorrelated than the original data.

The next step is to examine the sample autocorrelations of the differenced data.

Autocorrelation
Plot of the
Differenced
Data

Interpretation of the
Autocorrelation Plot of the Differenced Data

## Partial

Autocorrelation
Plot of the
Differenced
Data

Interpretation of the Partial Autocorrelation Plot of the Differenced Data

The autocorrelation plot of the differenced data with a $95 \%$ confidence band shows that only the autocorrelation at lag 1 is significant. The autocorrelation plot together with run sequence of the differenced data suggest that the differenced data are stationary. Based on the autocorrelation plot, an MA(1) model is suggested for the differenced data.

To examine other possible models, we produce the partial autocorrelation plot of the differenced data.


The partial autocorrelation plot of the differenced data with $95 \%$ confidence bands shows that only the partial autocorrelations of the first and second lag are significant. This suggests an AR(2) model for the differenced data.

Akaike Information-based criteria, such as the AIC or AICC (see Brockwell

Information Criterion (AIC and AICC) and Davis (2002), pp. 171-174), can be used to automate the choice of an appropriate model. When available, the AIC or AICC can be a useful tool for model identification.

Many software programs for time series analysis will generate the AIC or AICC for a broad range of models. At this time, Dataplot does not support this feature. However, based on the plots in this section, we will examine the $\operatorname{ARIMA}(2,1,0)$ and ARIMA( $0,1,1$ ) models in detail.

Note that whatever method is used for model identification, model diagnostics should be performed on the selected model.

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6.6.2.3. Model Estimation

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### 6.6.2.3. Model Estimation

Dataplot ARMA Output for the $A R(2)$ Model

Based on the differenced data, Dataplot generated the following estimation output for the $\operatorname{AR}(2)$ model:

$$
\begin{aligned}
& \text { \#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\# } \\
& \text { \# NONLINEAR LEAST SQUARES ESTIMATION FOR THE PARAMETERS OF \# } \\
& \text { \# AN ARIMA MODEL USING BACKFORECASTS } \\
& \text { \#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\# }
\end{aligned}
$$

```
    SUMMARY OF INITIAL CONDITIONS
```

    MODEL SPECIFICATION
    | FACTOR | $(\mathrm{P}$ | D | $\mathrm{Q})$ | S |
| ---: | ---: | ---: | :--- | :--- |
| 1 | 2 | 1 | 0 | 1 |

DEFAULT SCALING USED FOR ALL PARAMETERS.


NUMBER OF OBSERVATIONS
(N) 559

MAXIMUM NUMBER OF ITERATIONS ALLOWED (MIT) 500
MAXIMUM NUMBER OF MODEL SUBROUTINE CALLS ALLOWED 1000

CONVERGENCE CRITERION FOR TEST BASED ON THE
FORECASTED RELATIVE CHANGE IN RESIDUAL SUM OF SQUARES (STOPSS) 0.1000E-09
MAXIMUM SCALED RELATIVE CHANGE IN THE PARAMETERS (STOPP) 0.1489E-07

MAXIMUM CHANGE ALLOWED IN THE PARAMETERS AT FIRST ITERATION (DELTA) 100.0
RESIDUAL SUM OF SQUARES FOR INPUT PARAMETER VALUES 138.7
(BACKFORECASTS INCLUDED)
RESIDUAL STANDARD DEVIATION FOR INPUT PARAMETER VALUES (RSD) 0.4999
BASED ON DEGREES OF FREEDOM $559-1$ - $3=555$

NONDEFAULT VALUES....
AFCTOL.... V (31) $=0.2225074-307$
\#\#\#\#\# RESIDUAL SUM OF SQUARES CONVERGENCE \#\#\#\#\#

```
ESTIMATES FROM LEAST SQUARES FIT (* FOR FIXED PARAMETER)
########################################################
crer PARAMETER STD DEV OF ###PAR/ ##################APPROXIMATE
FACTOR 1
    AR 1 -0.40604575E+00 0.41885445E-01 -9.69 -0.47505616E+00 -0.33703534E+00
    AR 2 -0.16414479E+00 0.41836922E-01 -3.92 -0.23307525E+00 -0.95214321E-01
    MU ## -0.52091780E-02 0.11972592E-01 -0.44 -0.24935207E-01 0.14516851E-01
NUMBER OF OBSERVATIONS
(N) }55
RESIDUAL SUM OF SQUARES
    109.2642
    (BACKFORECASTS INCLUDED)
RESIDUAL STANDARD DEVIATION 0.4437031
BASED ON DEGREES OF FREEDOM 559 - 1 - 3 = 555
APPROXIMATE CONDITION NUMBER 3.498456
```

Interpretation of Output

Dataplot
ARMA
Output for
the MA(1)
Model

The first section of the output identifies the model and shows the starting values for the fit. This output is primarily useful for verifying that the model and starting values were correctly entered.

The section labeled "ESTIMATES FROM LEAST SQUARES FIT" gives the parameter estimates, standard errors from the estimates, and $95 \%$ confidence limits for the parameters. A confidence interval that contains zero indicates that the parameter is not statistically significant and could probably be dropped from the model.

The model for the differenced data, $Y_{t}$, is an $\operatorname{AR}(2)$ model:
$Y_{l}=-0.406 Y_{l-1}-0.164 Y_{l-2}-0.00521$
with $\sigma_{0.44}$.
It is often more convenient to express the model in terms of the original data, $X_{t}$, rather than the differenced data. From the definition of the difference, $Y_{t}=X_{t}-X_{t-1}$, we can make the appropriate substitutions into the above equation:
$X_{i}-X_{i-1}=-0.406\left(X_{i-1}-X_{i-2}\right)-0.164\left(X_{i-2}-X_{i-3}\right)-0.00521$
to arrive at the model in terms of the original series:
$X_{l}=0.594 X_{i-1}+0.242 X_{i-2}+0.164 X_{i-8}-0.00521$
Alternatively, based on the differenced data Dataplot generated the following estimation output for an MA(1) model:

```
###############################################################
# NONLINEAR LEAST SQUARES ESTIMATION FOR THE PARAMETERS OF #
# AN ARIMA MODEL USING BACKFORECASTS #
###############################################################
```

SUMMARY OF INITIAL CONDITIONS

MODEL SPECIFICATION

| FACTOR | $(\mathrm{P}$ | D | $\mathrm{Q})$ | S |
| ---: | ---: | ---: | :--- | :--- |
| 1 | 0 | 1 | 1 | 1 |

DEFAULT SCALING USED FOR ALL PARAMETERS.

\#\#\#\#\# RESIDUAL SUM OF SQUARES CONVERGENCE \#\#\#\#\#

ESTIMATES FROM LEAST SQUARES FIT (* FOR FIXED PARAMETER)
\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#\#


```
RESIDUAL STANDARD DEVIATION 0.4441628
BASED ON DEGREES OF FREEDOM 559 - 1 - 2 = 556
APPROXIMATE CONDITION NUMBER 3.414207
```

Interpretation $\quad$ The model for the differenced data, $Y_{t}$, is an $\operatorname{ARIMA}(0,1,1)$ model:
of the Output
$Y_{i}=a_{l}+0.393 a_{i-1}-0.00511$
with $\sigma_{0.44}$.
It is often more convenient to express the model in terms of the original data, $X_{t}$, rather than the differenced data. Making the appropriate substitutions into the above equation:
$X_{t}-X_{t-1}=a_{t}-0.393 a_{t-1}-0.00 \overline{2} 11$
we arrive at the model in terms of the original series:
$X_{t}=X_{i-1}+a_{t}-0.393 a_{i-1}-0.00511$

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### 6.6.2.4. Model Validation

Residuals

4-Plot of Residuals from ARIMA(2,1,0) Model

After fitting the model, we should check whether the model is appropriate. As with standard non-linear least squares fitting, the primary tool for model diagnostic checking is residual analysis.

The 4-plot is a convenient graphical technique for model validation in that it tests the assumptions for the residuals on a single graph.


Interpretation of the 4-Plot

Autocorrelation Plot of Residuals from ARIMA(2,1,0) Model

We can make the following conclusions based on the above 4-plot.

1. The run sequence plot shows that the residuals do not violate the assumption of constant location and scale. It also shows that most of the residuals are in the range $(-1,1)$.
2. The lag plot indicates that the residuals are not autocorrelated at lag 1.
3. The histogram and normal probability plot indicate that the normal distribution provides an adequate fit for this model.

In addition, the autocorrelation plot of the residuals from the ARIMA( $2,1,0$ ) model was generated.


The autocorrelation plot shows that for the first 25 lags, all sample autocorrelations expect those at lags 7 and 18 fall inside the $95 \%$ confidence bounds indicating the residuals appear to be random.

Ljung-Box Test for
Randomness
for the
ARIMA(2,1,0)
Model

Instead of checking the autocorrelation of the residuals, portmanteau tests such as the test proposed by Ljung and Box (1978) can be used. In this example, the test of Ljung and Box indicates that the residuals are random at the $95 \%$ confidence level and thus the model is appropriate. Dataplot generated the following output for the Ljung-Box test.
LJUNG-BOX TEST FOR RANDOMNESS

1. STATISTICS:

NUMBER OF OBSERVATIONS $=559$
LAG TESTED $=$
LAG 1 AUTOCORRELATION $=-0.1012441 \mathrm{E}-02$
LAG 2 AUTOCORRELATION $=0.6160716 \mathrm{E}-02$
LAG 3 AUTOCORRELATION $=0.5182213 \mathrm{E}-02$
LJUNG-BOX TEST STATISTIC $=31.91066$
2. PERCENT POINTS OF THE REFERENCE CHI-SQUARE DISTRIBUTION (REJECT HYPOTHESIS OF RANDOMNESS IF TEST STATISTIC VALUE IS GREATER THAN PERCENT POINT VALUE) FOR LJUNG-BOX TEST STATISTIC

| 0 | $\%$ POINT | $=$ |
| :--- | :--- | :--- |
| 50 | $\%$ | 0. |

75 \% POINT $=28.24115$
90 \% POINT $=33.19624$
95 \% POINT $=36.41503$
99 \% POINT $=42.97982$
3. CONCLUSION (AT THE 5\% LEVEL): THE DATA ARE RANDOM.

The 4-plot is a convenient graphical technique for model validation in that it tests the assumptions for the residuals on a single graph.


Interpretation
of the 4-Plot
from the
$\operatorname{ARIMA}(0,1,1)$
Model
We can make the following conclusions based on the above 4-plot.

1. The run sequence plot shows that the residuals do not violate the assumption of constant location and scale. It also shows that most of the residuals are in the range $(-1,1)$.
2. The lag plot indicates that the residuals are not autocorrelated at lag 1.
3. The histogram and normal probability plot indicate that the normal distribution provides an adequate fit for this model.
This 4-plot of the residuals indicates that the fitted model is an adequate model for these data.

Autocorrelation Plot of Residuals from
$\operatorname{ARIMA}(0,1,1)$ Model

The autocorrelation plot of the residuals from $\operatorname{ARIMA}(0,1,1)$ was generated.


Autocorrelation Plot of the Residuals from ARIMA(0,1,1) Model

Interpretation
of the
Autocorrelation Plot

Ljung-Box Test for
Randomness of the Residuals
for the
$\operatorname{ARIMA}(0,1,1)$
Model

Similar to the result for the ARIMA $(2,1,0)$ model, it shows that for the first 25 lags, all sample autocorrelations expect those at lags 7 and 18 fall inside the $95 \%$ confidence bounds indicating the residuals appear to be random.

The Ljung and Box test is also applied to the residuals from the ARIMA( $0,1,1$ ) model. The test indicates that the residuals are random at the $99 \%$ confidence level, but not at the $95 \%$ level.

Dataplot generated the following output for the Ljung-Box test.

## LJUNG-BOX TEST FOR RANDOMNESS

1. STATISTICS:

| NUMBER OF OBSERVATIONS | $=$ | 559 |
| :--- | :--- | :---: |
| LAG TESTED | $=$ | 24 |
| LAG 1 AUTOCORRELATION | $=$ | $-0.1280136 \mathrm{E}-01$ |
| LAG 2 AUTOCORRELATION | $=$ | $-0.3764571 \mathrm{E}-02$ |
| LAG 3 AUTOCORRELATION | $=$ | $0.7015200 \mathrm{E}-01$ |
|  |  |  |
| UNG-BOX TEST STATISTIC | $=38.76418$ |  |

2. PERCENT POINTS OF THE REFERENCE CHI-SQUARE DISTRIBUTION (REJECT HYPOTHESIS OF RANDOMNESS IF TEST STATISTIC VALUE IS GREATER THAN PERCENT POINT VALUE) FOR LJUNG-BOX TEST STATISTIC

| 0 | $\%$ POINT | $=$ | 0. |
| :--- | :--- | :--- | :---: |
| 50 | $\%$ POINT | $=$ | 23.33673 |
| 75 | $\%$ POINT | $=$ | 28.24115 |
| 90 | $\%$ POINT | $=$ | 33.19624 |
| 95 | $\%$ POINT | $=$ | 36.41503 |

3. CONCLUSION (AT THE 5\% LEVEL) : THE DATA ARE NOT RANDOM.

Summary
Overall, the ARIMA $(0,1,1)$ is an adequate model. However, the $\operatorname{ARIMA}(2,1,0)$ is a little better than the $\operatorname{ARIMA}(0,1,1)$.
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### 6.6.2.5. Work This Example Yourself

View This page allows you to repeat the analysis outlined in the case study

Dataplot
Macro for this Case
Study
description on the previous page using Dataplot. It is required that you have already downloaded and installed Dataplot and configured your browser. to run Dataplot. Output from each analysis step below will be displayed in one or more of the Dataplot windows. The four main windows are the Output Window, the Graphics window, the Command History window, and the data sheet window. Across the top of the main windows there are menus for executing Dataplot commands. Across the bottom is a command entry window where commands can be typed in.

| Data Analysis Steps | Results and Conclusions |
| :---: | :---: |
| Click on the links below to start Dataplot and run this case study yourself. Each step may use results from previous steps, so please be patient. Wait until the software verifies that the current step is complete before clicking on the next step. | The links in this column will connect you with more detailed information about each analysis step from the case study description. |
| 1. Invoke Dataplot and read data. $\qquad$ 1. Read in the data. | 1. You have read one column of numbers into Dataplot, variable $Y$. |
| 2. Model identification plots $\qquad$ <br> 1. Run sequence plot of $Y$. <br> 2. Autocorrelation plot of Y . <br> 3. Run sequence plot of the differenced data of $Y$. | 1. The run sequence plot shows that the data show strong and positive autocorrelation. <br> 2. The autocorrelation plot indicates significant autocorrelation and that the data are not stationary. <br> 3. The run sequence plot shows that the |

4. Autocorrelation plot of the differenced data of $Y$.
5. Partial autocorrelation plot of the differenced data of $Y$.
6. Estimate the model.
7. ARIMA $(2,1,0)$ fit of $Y$.
8. ARIMA $(0,1,1)$ fit of $Y$.
9. Model validation.
10. Generate a 4-plot of the residuals from the $\operatorname{ARIMA}(2,1,0)$ model.
11. Generate an autocorrelation plot of the residuals from the ARIMA $(2,1,0)$ model.
12. Perform a Ljung-Box test of randomness for the residuals from the ARIMA $(2,1,0)$ model.
13. Generate a 4-plot of the residuals from the $\operatorname{ARIMA}(0,1,1)$ model.
14. The autocorrelation plot of the differenced data suggests an ARIMA $(0,1,1)$ model may be appropriate.
15. The partial autocorrelation plot suggests an ARIMA $(2,1,0)$ model may be appropriate.
16. The ARMA fit generates parameter estimates for the ARIMA $(2,1,0)$ model.
17. The ARMA fit generates parameter estimates for the $\operatorname{ARIMA}(0,1,1)$ model.
18. The 4-plot shows that the assumptions for the residuals are satisfied.
19. The autocorrelation plot of the residuals indicates that the residuals are random.
20. The Ljung-Box test indicates that the residuals are random.
21. The 4-plot shows that the assumptions for the residuals are satisfied.
22. Generate an autocorrelation plot of the residuals from the ARIMA $(0,1,1)$ model.
23. Perform a Ljung-Box test of randomness for the residuals from the ARIMA $(0,1,1)$ model.
24. The autocorrelation plot of the residuals indicates that the residuals are random.
25. The Ljung-Box test indicates that the residuals are not random at the 95\% level, but are random at the 99\% level.

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